

ProPhase Labs Inc. – Driving Growth with Strategic Pharmed Manufacturing Expansion and DNA Complete Launch; Advancements in BE-Smart Esophageal Cancer Test Partnerships and Positive Equivir Clinical Trial Data Provide Investors Optionality

ProPhase Labs Inc. (NASDAQ: PRPH)

Share Price: \$0.75

Valuation: \$20.00



Key Statistics

52 Week Range	\$0.66 – \$7.48
Avg. Volume (3 months)	100.35K
Shares Outstanding	23.87M
Market Capitalization	\$17.91M
EV/Revenue	2.72x
Cash Balance*	\$3.1M
Analyst Coverage	2

*Cash balance as of November 2024

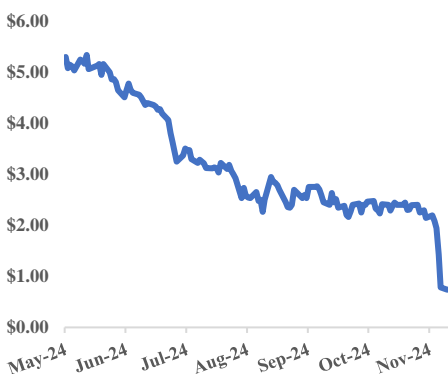
Revenue (in \$mm)

Dec - FY	2023A	2024E	2025E
1Q	19.30	3.63	4.15
2Q	13.22	2.47	5.60
3Q	8.37	3.15	13.16
4Q	4.35	3.77	19.38
FY	45.24	13.02	42.29

EPS (in \$)

Dec – FY	2023A	2024E	2025E
1Q	0.03	(0.35)	(0.22)
2Q	(0.20)	(0.33)	(0.20)
3Q	(0.30)	(0.35)	(0.18)
4Q	(0.51)	(0.24)	(0.13)
FY	(0.98)	(1.27)	(0.73)

Stock Price Chart



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Investment Highlights

- Launch of Direct-to-Consumer DNA Complete and DNA Expand Genetic Testing Offerings:** In Q3 FY2024, ProPhase Labs launched two significant product offerings, **DNA Complete** and **DNA Expand**, under its wholly-owned subsidiary, DNA Complete, Inc. These initiatives mark a strategic move to enhance ProPhase’s presence in the direct-to-consumer (DTC) genomics market:

 - DNA Complete** offers nearly 100% genome sequencing, differentiating itself from traditional ancestry-focused DNA tests by providing detailed insights into health, wellness, and ancestry. Available in three tiers—Essential at \$195, Pro at \$495, and Elite at \$1,495—each option offers different levels of DNA analysis, accuracy, and personalized health reports to suit varying consumer needs and budgets. This service also includes genetic counseling, ensuring customers can interpret their data effectively, and incorporates a subscription model to provide ongoing updates and insights, a feature expected to drive long-term, high-margin cash flow. Furthermore, DNA Complete is built on advanced bioinformatics, enhancing the depth of ancestry analysis, and offers flexible sample processing through ProPhase’s Nebula Genomics subsidiary or other leading labs to maintain high-quality results and efficient turnaround times. The product launch is supported by an influencer-driven campaign aimed at maximizing reach and consumer engagement, leveraging DNA Complete’s competitive pricing and robust digital platform to make advanced genomic insights accessible to a wide audience.
 - DNA Expand** allows users with existing DNA ancestry data to enhance their insights without additional sequencing. By uploading data from previous ancestry tests, customers can unlock ProPhase’s proprietary health and wellness reports, with their original data expanded up to 50 times. This product is offered on a subscription basis, priced at \$49.95 annually, making it a high-margin, low-cost service due to minimal IT-related expenses. DNA Expand targets a sizable market of over 26 million people who have undergone ancestry testing worldwide, potentially positioning ProPhase to generate substantial revenues and cash flow as it scales its subscription base. Additionally, ProPhase anticipates robust seasonal demand, positioning DNA Complete and DNA Expand as attractive holiday gift options in the upcoming holiday season, adding another potential revenue driver.
- Valuation** - ProPhase Labs has undergone a strategic transition from its previous dependence on COVID-19-related revenues to a diversified portfolio of sustainable, emerging growth businesses. While this transition is accompanied by recent declines in revenues and profitability, it reflects the company’s focus on building high-margin, scalable operations focused on long-term sustainable growth. Pharmed Manufacturing projects over \$15 million in revenue over the next year, with additional upside from planned production expansions and long-term contracts that could add \$20 to \$25 million annually. *We hold the belief that Pharmed Manufacturing Inc.’s underlying value surpasses the entire current market valuation of ProPhase Labs.* The BE-Smart esophageal cancer test, supported by strategic partnership discussions and clinical validation efforts, targets a multi-billion-dollar diagnostics market. The launch of DNA Complete and DNA Expand capitalizes on consumer demand for genetic analysis, offering recurring, high-margin subscription revenue. Additionally, the upcoming potential launch of Equivir, a clinically supported immune-boosting product, provides another significant growth driver. With multiple developments in place, ProPhase has positioned itself for a strong operational and financial performance in 2025, supported by a diversified revenue base. We have revised our valuation model to incorporate the latest financial results, factoring in the recent capital raise and the resulting dilution, and updated our SOTP analysis. The updated model assigns a 90% weight to the Discounted Cash Flow (DCF) analysis and a 10% weight to the Sum-of-the-Parts (SOTP) valuation, reflecting their relative contributions to our overall estimate. Based on this approach, we arrive at a revised valuation estimate of \$20.00 per share, contingent on the successful execution by the company.

Company Description

ProPhase Labs, Inc. (Nasdaq: PRPH) is a diversified diagnostic, genomics, and biotech company seeking to leverage its CLIA lab services to provide whole genome sequencing and research directly to consumers and build a genomics database to be used for further research. The company also operates a contract manufacturing subsidiary and offers the ProPhase Supplements line of dietary supplements, which are distributed in food, drug, and retailer stores.

- **Pharmaloz Manufacturing Prepares for Rapid Growth with New Contracts and Capacity Expansion:** Pharmaloz Manufacturing is potentially positioned for robust growth and is currently evaluating strategic alternatives, including a potential sale, with advisory support from ThinkEquity. The company's second manufacturing line is built and ready for deployment, with a third line planned for H2 2025. These new lines are highly automated, incorporating advanced dry feed systems that minimize labor requirements, and are expected to drive both revenue growth and improved margins through enhanced efficiency and scalability. Pharmaloz anticipates generating over \$15 million in revenue and over \$5 million in pre-tax earnings over the next 12 months, beginning in Q4 2024, excluding potential contributions from the upcoming second lozenge manufacturing line. The company is in advanced discussions with a major lozenge brand for a long-term contract that would utilize the entire capacity of this second line, potentially adding \$20-\$25 million in revenue in its first full year of production, with further growth potential. Additionally, Pharmaloz has secured agreements with two top-tier lozenge brands, which are expected to contribute around \$5 million in annual revenue with strong profit margins and is actively engaging with other potential clients. Starting in January 2025, a major new customer will begin production of a non-seasonal lozenge, helping to smooth seasonal fluctuations in the cold lozenges business.
- **Encouraging Data and Market Positioning for Equivir Clinical Trial:** ProPhase recently completed its clinical trial for Equivir, with final statistical analysis expected by the end of November. Preliminary data review has been positive, supporting key claims that will be instrumental in future sales efforts. A peer-reviewed paper detailing the results is set for release by the end of Q4. Positioned as a sugar-free supplement with clinical evidence backing its effectiveness in shortening the duration and severity of symptoms and enhancing immunity against upper respiratory infections, Equivir is expected to attract strong retail interest. ProPhase also plans to leverage DNA Complete's extensive marketing platforms to support the product's market entry.
- **Completes \$3.45 Million Public Offering to Support Growth Initiatives:** ProPhase Labs closed its public offering of 4,795,500 shares of common stock at \$0.72 per share, raising approximately \$3.45 million in gross proceeds. The offering included full exercise of the underwriter's option to purchase an additional 625,500 shares, with all shares sold by the company. The funds raised will be allocated to working capital and general corporate purposes, which may involve capital expenditures, product development, commercialization, and potential acquisitions. ThinkEquity served as the sole book-running manager for this offering, conducted under an effective shelf registration with the SEC.
- **Q3 FY 2024 Financial Results Update -** For the quarter ending September 30, 2024, the company reported a decrease in revenue from \$8.4 million in Q3 2023 to \$3.1 million in Q3 2024. This decline was largely attributed to the complete cessation of COVID-19 testing and the decline in revenues from the consumer product business. Revenues from diagnostic services declined by \$2.5 million, while revenues from consumer products decreased by \$2.7 million. This substantial decline in net revenues contributed to reduced fixed and overhead cost absorption, negatively impacting gross margins, which declined from 27.8% to (5.2)%. The company reported a gross loss of \$0.2 million compared to a gross profit of \$2.3 million for Q3 2023. Diagnostic services reported no revenue, thereby negating any gross margin from this segment, whereas the gross margin from consumer products contracted due to variations in production volume, cost fluctuations, and inventory adjustments. On the operating expense side, general and administration costs decreased slightly by \$0.5 million to \$7.7 million, reflecting a cutback in personnel expenses and professional fees, while research and development expenses reduced by \$0.3 million due to a refocused effort on specific product development activities. The combined changes led to an increased operating loss to \$7.9 million for Q3 2024, up from \$6.5 million in the previous year. The company has developed a potential strategy to eliminate approximately \$6 million per year in overhead and expenses in 2025, aiming to focus on core assets and initiatives by year-end. Operating cash burn for the nine months ended September 2024 was \$13.97 million compared to \$11.14 million for the same period in the previous year. The company's financial position remains strong supported by meaningful working capital, with \$3.1 million in cash and cash equivalents as of November 2024 and a working capital amounting to \$13.5 million as of Q3 2024. Additionally, the company recently concluded a public offering of common stock, issuing 4.79 million shares for gross proceeds of approximately \$3.45 million.

- **Potential Liquidity Events and Financial Outlook:** ProPhase Labs anticipates several significant liquidity events and a positive financial outlook in the coming year. The planned sale of Pharmed Manufacturing, Inc. (PMI) is targeted for early 2025, with a projected valuation exceeding \$40 million. Additionally, a potential partnership for the BE-Smart Esophageal Cancer Test could yield an upfront payment of \$30-50 million, complemented by milestone payments and long-term royalties following approval and commercialization. Meanwhile, the company's receivables collection efforts could potentially generate \$20-25 million over the next six months, contributing to immediate liquidity and supporting ongoing operational and strategic initiatives.
- **Strategic Progress on BE-Smart Esophageal Cancer Test:** ProPhase Labs is advancing its BE-Smart Esophageal Cancer Test through strategic partnerships, having initiated discussions with two multi-billion-dollar cancer diagnostic companies with support from Forward Healthcare Consultants (FHC). The company is collaborating with FHC to ensure market access, secure insurance reimbursement, and engage physician networks. As part of its data expansion, ProPhase received additional samples from the Mayo Clinic for further analysis and is pursuing validation through additional studies and peer-reviewed publications to solidify the test's clinical credibility.

Company Overview

ProPhase Labs, Inc. (NASDAQ: PRPH), headquartered in Long Island, NY, operates through a range of subsidiaries to deliver diversified healthcare solutions. Since its inception in 1989, the company has expanded its reach across various sectors of health and wellness. Pharmaloz Manufacturing, one of these subsidiaries, is currently experiencing rapid growth and specializes in the production of non-GMO, organic, and natural-based products. Notably, Pharmaloz offers a wide range of over-the-counter (OTC) manufacturing services and consumer healthcare product development, including cough drops, lozenges, OTC drugs, and dietary supplements. As it actively expands into high-margin liquid fill products, Pharmaloz is planning significant increases in production capacity and is targeting exponential year-over-year revenue growth. Additionally, Nebula Genomics provides accurate, high-quality, and competitively-priced genomic solutions. Nebula Genomics is enhancing its global footprint through significant business-to-business partnerships. It offers comprehensive genetic testing services that analyze over 99% of human DNA, providing deeper insights than typical ancestry tests. Its proprietary bioinformatics platform, enhanced by top-tier cyber protection measures, delivers in-depth genetic health insights, including information on rare genetic mutations and ancestry, at competitive prices. Nebula also offers genetic counseling for direct-to-consumer customers, adding significant value to its genetic testing solutions. ProPhase is also advancing the commercial launch of the BE-Smart Esophageal Cancer Test, anticipated in the first half of 2025. This test is poised to potentially revolutionize diagnostics for Barrett’s Esophagus with its detailed risk assessment model, currently showing over 90% sensitivity and specificity. Equivir, another product of ProPhase Biopharma, has shown promising results in clinical trials, suggesting a potentially significant reduction in upper respiratory incidents. With comprehensive results expected soon, Equivir is preparing for a robust market introduction, aiming for extensive distribution and a strong market presence. Together, these ventures represent ProPhase Labs' strategy to pioneer advancements across multiple fronts of the healthcare sector, aiming to expand its leadership and impact on global health.

ProPhase Labs, Inc. operates through its subsidiaries to offer a wide range of healthcare solutions and products, from organic health products to advanced genomic diagnostics, continually expanding with innovative solutions like the Esophageal Cancer Test and respiratory health advancements



Exhibit 1: The Five Divisions of ProPhase Labs. Source: Company

ProPhase Labs began with a focus on developing, manufacturing and marketing innovative pharmaceutical products. In its early years, the company primarily focused on developing drugs for the treatment of common health conditions, such as allergies and respiratory diseases. However, in the late 1990s, the company shifted its focus to over-the-counter (OTC) health and wellness products, recognizing the growing demand for convenient and accessible health solutions. Of late, the company has acquired many companies from diverse domains, thus expanding its presence in the healthcare industry. Nebula Genomics, DNA Complete, Inc., ProPhase BioPharma, Inc., and ProPhase Supplements, among others, are some of the better-known names in the respective industries and have helped ProPhase Labs expand its product portfolio. Nebula Genomics, Inc’s acquisition brought a whole array of genome sequencing and related technology into the company’s portfolio of offerings. It comprises a comprehensive

methodology for analyzing entire genomes, including the genes and chromosomes in DNA whose data can help in identifying, analyzing, and taking preventive measures for breaking the progression of various inherited disorders. Eventually, the data acquired from sequencing can be adapted to develop targeted therapeutics.

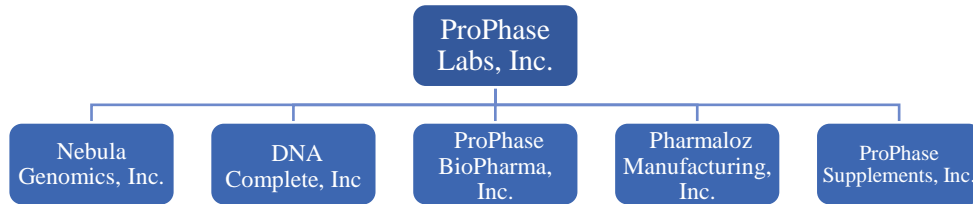


Exhibit 2: Company Structure. Source: Company Filings, Diamond Equity Research

Foraying into biotechnology, the company formed a wholly-owned subsidiary, ProPhase BioPharma, Inc, which focuses on creating and formulating new compounds. The IP of the company includes Equivir and Linebacker, of which it possesses exclusive worldwide development and commercialization rights. Equivir, a dietary supplement available OTC and Equivir G, available by prescription, has shown potential against various serious viral outbreak-associated viruses.

ProPhase BioPharma – Developing Novel Diagnostic and Therapeutic Products

The wholly-owned subsidiary was created to diversify the company's portfolio, tap into the growing potential of these industries, and leverage existing resources and expertise to develop innovative solutions for various medical conditions, such as viral infections and cancer. This strategic decision to create the biopharma division is expected to foster synergies with other business divisions by leveraging existing resources, expertise, and infrastructure. The company unveiled two licensing agreements for Equivir (dietary supplement) and Equivir G (Rx), both broad-spectrum antivirals and Linebacker LB-1 and LB-2, small-molecule PIM kinase inhibitors which also encompasses the current portfolio of licensed compounds under development. Additionally, the company acquired the exclusive global rights to BE-Smart Esophageal Pre-Cancer diagnostic screening test.

The biopharma division aims to enhance synergies with other divisions, utilizing existing resources and expertise

BE-Smart Esophageal Pre-Cancer Diagnostic Screening Test: Targeting a Large Underserved Market

Seeking to acquire proprietary diagnostic technology that is synergistic with its laboratory diagnostic business, ProPhase Labs Inc. signed an asset purchase agreement to [acquire exclusive global rights](#) to BE-Smart Esophageal Pre-Cancer diagnostic screening test and related intellectual property assets. The transaction, which closed in January 2023, had an approximate value of \$4.5 million, comprising \$3.5 million in cash and \$1 million in ProPhase common stock. Moreover,

contingent payments amounting to an additional \$2 million in stock and royalties are to be executed upon the successful commercialization of the test. The BE-Smart test is a diagnostic screening tool aimed at the detection of esophageal cancer before it develops, particularly for patients with Barrett's Esophagus (BE), a condition where the esophageal lining becomes damaged by acid reflux, leading to thickening and redness which increases the risk of developing esophageal adenocarcinoma.

Esophageal cancer (EC) is marked by high mortality, unfavorable prognosis at diagnosis, and substantial histopathological differences depending on the geographic region. EC ranks as the eighth most prevalent cancer globally and the sixth leading cause of cancer-related fatalities, with a 5-year survival rate below 25%.¹ Early-stage EC typically does not present specific symptoms. The two main histological subtypes, esophageal squamous cell carcinoma (ESCC) and esophageal adenocarcinoma (EAC) make up over 90% of EC cases. A retrospective study examining the epidemiology and outcomes of 23,804 EAC and 13,919 ESCC patients found that the majority were diagnosed at stage IV (classified as distant and metastatic), resulting in the worst outcomes.¹ The 5-year survival rate for distant esophageal cancer is a mere 6%. This late-stage diagnosis leading to poor prognosis and significantly reduced survival rates highlights the urgent need for effective screening strategies to enable early detection of ESCC and EAC, ultimately reducing morbidity and mortality. The BE-Smart Test has the potential to be a standard and effective screening test while drastically improving patient outcomes and survival rates.

The BE-Smart test has been tested on over 200 human samples by mProbe, in collaboration with Dr. Christopher Hartley, Dr. Joe Abdo, and Mayo Clinic. The test has shown more than 99% accuracy in identifying critical differences in cell abnormalities related to esophageal cancer.² This accuracy was also confirmed in a separate study using RNA sequencing data. In addition, the test was 100% accurate in detecting invasive cancer in biopsy samples that did not show clear signs of cancer when analyzed using traditional methods.² The accuracy of the test was later verified through follow-up testing using other methods, like surgery or endoscopic ultrasound.

Equivir Line of Products

Equivir is a blend of FDA-approved polyphenols (Myricetin, Hesperidin, and Piperine), designated as Generally Recognized as Safe (GRAS), designed to be taken in capsule form, either as a multivitamin or at the onset of symptoms. It has been hypothesized and is currently being evaluated in a multi-center trial that the composition is believed to block the entry of viruses, such as influenza, rhinovirus, Ebola, and SARS-COV2, into host cells, thus preventing infection and replication. While Equivir is under assessment as an over-the-counter (OTC) product, Equivir G, a blend of polyphenols akin to Equivir with the addition of Gallic acid, is being investigated as a prescription-based antiviral treatment.

Equivir, a blend of FDA-approved, GRAS-designated polyphenols (Myricetin, Hesperidin, Piperine), is a capsule taken as a multivitamin or when symptoms begin

¹ Then EO, Lopez M, Saleem S, Gayam V, Sunkara T, Culliford A, Gaduputi V. Esophageal Cancer: An Updated Surveillance Epidemiology and End Results Database Analysis. World J Oncol. 2020 Apr

² Company Press Release

EQUIVIR AND EQUIVIR G



MYRICETIN

Polyphenol found in vegetables, fruits, nuts, berries, tea, and red wine

Proposed function: Point-source intracellular inhibition
Hypothesized to Inhibit TNF- α , which drives ICAM-1 expression
Potentially Down regulates

↓ ICAM-1
Helicase
Neuraminidase



HESPERIDIN

Polyphenol found in citrus fruits

Proposed function: Extracellular inhibition
Hypothesized to Partially migrates to skin, lung, and nasal tissue

Potentially Down regulates

↓ TNF- α
↓ ICAM-1
↓ VCAM-1
↓ ATPase

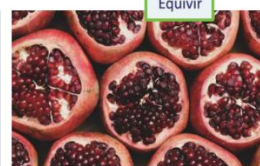
↓ IL-1 β
↓ IL-6
↓ IL-8
↓ IL-12



PIPERINE

Alkaloid found in black pepper

Proposed function: Increases trans-membrane permeability/bioavailability



GALLIC ACID

Classified as a Phenolic acid found in pomegranate extract, sumac, witch hazel and grape seed extract.

Proposed function: Adhesion molecule and cell infiltration, has bacteriostatic and antioxidant activities, MAPK and NF- κ B signaling pathway

Exhibit 3: Polyphenols Found in Equivir and Equivir G. Source: Company Presentation

Linebacker Line of Products

ProPhase BioPharma, Inc. (PPIO) has entered into a licensing agreement for the Linebacker portfolio (LB-1 and LB-2), consisting of two patented small molecule PIM kinase inhibitors with substantial potential across various therapeutic areas, including cancer, inflammation-related conditions or symptoms, and memory-related syndromes, diseases, or symptoms such as dementia and Alzheimer's disease. Linebacker is a versatile therapeutic platform aimed at addressing metabolic, neurological, cancerous, and infectious diseases. This platform was inspired by the U.S. Defense Advanced Research Projects Agency (DARPA) Panacea Project, which focuses on providing innovative, multi-target therapeutics for unaddressed physiological needs. Linebacker is a modified polyphenol derived from Myricetin, a widespread plant-based flavonoid known for its potent antioxidant, anticancer, antidiabetic, and anti-inflammatory properties. A growing body of evidence has reported that myricetin supplementation displays therapeutic activities in a lot of nervous system disorders, such as cerebral ischemia, Alzheimer's disease, Parkinson's disease, epilepsy, and glioblastoma.³ Mechanistic studies have shown that inhibition of oxidative stress, cellular apoptosis, and neuroinflammatory response are common mechanisms for the neuroprotective actions of myricetin.³

PIM kinase inhibitors are a class of therapeutic agents that target the PIM kinases, a family of serine/threonine kinases. PIM kinases consist of three isoforms: PIM-1, PIM-2, and PIM-3. These kinases are involved in various cellular processes, including cell cycle progression, cell survival, and proliferation. PIM kinases are overexpressed in various types of cancers, such as hematological malignancies and solid tumors, and contribute to cancer cell survival, drug resistance, and tumor progression. Inhibition of PIM kinases has been recognized as a promising therapeutic strategy for the treatment of various cancers. PIM kinase inhibitors act by blocking the activity of PIM kinases, which in turn can lead to the suppression of cancer cell growth & survival

³ Li J, Xiang H, Huang C, Lu J. Pharmacological Actions of Myricetin in the Nervous System: A Comprehensive Review of Preclinical Studies in Animals and Cell Models. Front Pharmacol. 2021 Dec 16

and enhancement of the efficacy of other anticancer therapies. These inhibitors have shown potential in preclinical and clinical studies for the treatment of different cancer types and are being actively investigated for their role in cancer therapy.

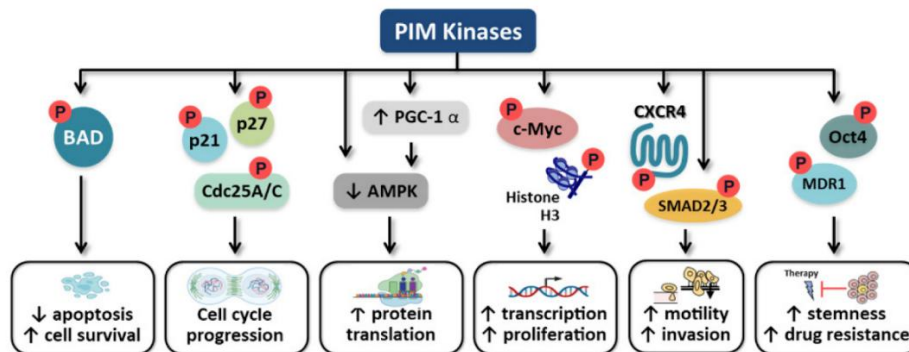


Exhibit 4: PIM Kinases Pathways of Carcinogenesis. Source: [Julson JR et al.](#)

Nebula Genomics

ProPhase Labs' acquisition of Nebula Genomics marks a strategic move towards precision medicine and the integration of genomics in healthcare. This strategic acquisition took place on August 10, 2021, and is a part of ProPhase's goal to empower individuals in managing their health through DNA analysis. Nebula Genomics brings cutting-edge DNA sequencing technology and molecular laboratory prowess to the table. Their advanced whole genomics sequencing (WGS) and testing technologies enable in-depth exploration of human genes and chromosomes. Nebula, a company with significant brand equity, has gained recognition from major media outlets and is HIPAA and GDPR compliant. Successfully selling in over 130 countries, Nebula has achieved 67% global penetration in WGS market. Their robust B2B pipeline contributes to 30% of their whole genome sequencing volume, supplying clinical-grade data to research institutions, CROs, healthcare systems, and pharmaceutical offices. This strong global presence and B2B sales have helped create a digital biobank with over 250 trillion genomic data points. Additionally, Nebula Genomics is poised to significantly enhance its marketing and go-to-market (GTM) strategy by collaborating with best-in-class marketing and advertising partners known for their expertise in scaling digital health products. ProPhase Labs is set on a mission to make personal genome sequencing more accessible and affordable. They aim to provide clients with extensive genetic insights that could transform their lives, from detecting hereditary disorders to forecasting disease risk and even understanding the genetic mutations driving cancer progression.

Nebula Genomics offers advanced DNA sequencing and molecular lab expertise. Their whole genomics sequencing and testing technologies enable in-depth exploration of human genes and chromosomes

The company aims to integrate Nebula's whole genome sequencing (WGS) services with ProPhase's clinical diagnostic testing services, including its CLIA-certified laboratories, in an effort to yield synergistic benefits, boost sales and reduce cost overlapping. Additionally, by utilizing its wide-reaching distribution network that encompasses over 40,000 food, drug, and mass retail stores, ProPhase endeavors to expand the availability of Nebula's genomic sequencing services to a larger audience. Initial retailers include the three largest pharmacy chains and two of the three largest mass retailers in the U.S. The company is also investigating research applications for its genomics testing services, establishing collaborations with universities, and providing them with more accessible, low-cost WGS options.

Genomic Solutions Providing Crucial Insights

Nebula Genomics' solution is driven by the innovations of George Church, Ph.D., a Professor of Genetics at Harvard Medical School and Chairman of the company's Scientific Advisory Board. Dr. Church has been at the forefront of developing various DNA sequencing methods, including molecular multiplexing approaches that enable next-generation sequencing (NGS) and nanopore sequencing. Nebula offers a comprehensive solution for whole genome sequencing, providing valuable insights to consumers and creating a robust data set for research purposes.

- **Comprehensive Genetic Data:** The company's whole genome sequencing test decodes approximately 6.4 billion base pairs of the human genome, generating high-quality data that surpasses most competing services. Nebula's tests sequence each position in the whole genome an average of 30 times which is the current gold standard for accuracy in genetic sequencing.
- **Personalized Reports and Exploration Tool:** Nebula Genomics provides over 300 personalized reports based on an individual's genomic profile, accessible via a secure online portal. Additionally, the company offers exploration tools like a gene browser and gene analysis tool, enabling customers to further analyze and understand their genetic data.

Leveraging Ever-Expanding Nebula Library to Build a Subscription-Based Business Model

The company's whole genome sequencing test is just one aspect of its offering. Committed to making cutting-edge scientific discoveries easily accessible and comprehensible, Nebula Genomics has introduced the Nebula Research Library - a repository of research publications and genomic discoveries. Updated weekly, this library offers personalized reports based on the latest genetic findings and features over 300 genome-wide association studies (GWAS). The Nebula Research Library provides guidance on understanding the outcomes of genome-wide association studies, such as polygenic scores that represent the impact of identified genetic variants. Nebula Genomics provides customers with up-to-date genomic findings through a subscription model, offering updated reports and new insights based on the latest scientific research and adding these discoveries to the Nebula library for personalized information on genetic traits such as ancestry and health. Furthermore, the subscriber also enjoys unlimited use of genome exploration tools and premium support provided by geneticists.

Although mandatory, the company's subscription cost is more than justifiable as it offers customers a dynamic and constantly evolving understanding of their genetic traits. By ensuring access to the latest research findings, cutting-edge features, and tools, the subscription model empowers individuals to make well-informed decisions based on up-to-date genetic insights. Furthermore, this approach supports ongoing research in the field, driving new discoveries and enhancing the value provided to customers over time.

Partnership With G42 HealthCare

Nebula Genomics, Inc., previously announced a collaboration with G42 Healthcare aimed at leveraging each company's strengths to create a synergistic effect on their genomic sequencing capabilities, global healthcare offerings, and market reach. G42 Healthcare is a prominent Abu

Nebula Research Library is a regularly updated repository of research publications and genomic discoveries. It offers personalized reports from over 300 genome-wide association studies (GWAS) and guidance on understanding outcomes like polygenic scores, representing the impact of identified genetic variants

Dhabi-based health-tech organization utilizing AI and advanced medical technologies with a focus on tapping into the possibilities of customized and preventive care to revolutionize the conventional healthcare framework. The combination of Nebula Genomics' expertise in direct-to-consumer whole genome sequencing and G42 Healthcare's advanced sequencing facilities and AI technologies is expected to result in a more efficient and accurate genetic testing process, giving both companies a possible edge over competitors. Additionally, the collaboration facilitates market expansion for Nebula Genomics into high-growth, underserved markets like the UAE and the Middle East. G42 Healthcare is a global leader in whole genome sequencing, particularly in the UAE, with the goal of sequencing one million residents as mandated by the Emirati Genome Program. They have currently completed sequencing for about 200,000 individuals. This collaboration allows Nebula Genomics to benefit from G42 Healthcare's advantageous pricing on consumables due to their high volume of sequencing, resulting in more efficient and cost-effective processing of specimens. Furthermore, the partnership is expected to enable operational efficiencies and cost savings through the sharing of genomic data insights, best practices, and advanced certifications, which can be passed on to customers accelerating sales growth.

ProPhase Labs has substantially expanded its headquarters in Garden City, New York, and established a new genomics laboratory equipped with top-tier next-generation sequencing technology. This development allows the company to conduct whole genome sequencing and provide an extensive range of genetic testing services for both clinical and research objectives. In conjunction with building out the state of the art lab, Nebula continues to enhance its partnership with G42 thereby offering nearly unlimited capacity to allow for the rapid growth of both its B2B and DTC businesses. In conclusion, the alliance between Nebula Genomics and G42 Healthcare represents a strategic step towards a future where genomic data plays a crucial role in shaping healthcare decisions. The companies' combined expertise in advanced sequencing technologies and diagnostics positions them to offer personalized and accurate genetic testing services to a wider audience. Additionally, by possessing the most advanced and sophisticated genome sequencing facility in the East Coast region, ProPhase has the potential to establish itself as the premier destination for genetic sample processing collected by all 'virtual' companies across the United States.

DNA Complete: Direct-to-Consumer DNA Complete and DNA Expand Genetic Testing Offerings

In Q3 FY2024, ProPhase Labs launched two significant product offerings, **DNA Complete** and **DNA Expand**, under its wholly-owned subsidiary, DNA Complete, Inc. These initiatives mark a strategic move to enhance ProPhase's presence in the direct-to-consumer (DTC) genomics market:

DNA Complete offers nearly 100% genome sequencing, differentiating itself from traditional ancestry-focused DNA tests by providing detailed insights into health, wellness, and ancestry. Available in three tiers—Essential at \$195, Pro at \$495, and Elite at \$1,495—each option offers different levels of DNA analysis, accuracy, and personalized health reports to suit varying consumer needs and budgets. This service also includes genetic counseling, ensuring customers can interpret their data effectively, and incorporates a subscription model to provide ongoing updates and insights, a feature expected to drive long-term, high-margin cash flow. Furthermore, DNA Complete is built on advanced bioinformatics, enhancing the depth of ancestry analysis, and

offers flexible sample processing through ProPhase’s Nebula Genomics subsidiary or other leading labs to maintain high-quality results and efficient turnaround times. The product launch is supported by an influencer-driven campaign aimed at maximizing reach and consumer engagement, leveraging DNA Complete’s competitive pricing and robust digital platform to make advanced genomic insights accessible to a wide audience.

	Essential DNA Test \$195	Pro DNA Test \$495	Elite DNA Test \$1,495
Amount of DNA Analyzed	1X WGS	30X WGS	100X WGS
Accuracy	High accuracy	Higher accuracy	Maximum accuracy
First year of membership included	✓	✓	✓
New Reports + Existing Report Updates	✓	✓	✓
Essential Ancestry Reports	✓	✓	✓
Advanced Ancestry Reports		✓	✓
New Reports Per Month	Up to 3	Up to 5	Up to 10
Total Personalized Health Reports Provided	175+ and counting	250+ and counting	Up to 350+ and counting

Exhibit 5: DNA Complete Tiers and Benefits. Source: Company Presentation

DNA Expand allows users with existing DNA ancestry data to enhance their insights without additional sequencing. By uploading data from previous ancestry tests, customers can unlock ProPhase’s proprietary health and wellness reports, with their original data expanded up to 50 times. This product is offered on a subscription basis, priced at \$49.95 annually, making it a high-margin, low-cost service due to minimal IT-related expenses. DNA Expand targets a sizable market of over 26 million people who have undergone ancestry testing worldwide, potentially positioning ProPhase to generate substantial revenues and cash flow as it scales its subscription base.

	 DNA Expand <small>Powered by Nebula Genomics</small>	Most Other DNA Data Upload Services
DNA data expansion. Expands raw DNA data more than 50 times to over 35 million genetic variants.	✓	✗ No DNA data expansion.
Superior trait reports. More comprehensive trait reports enabled by DNA data expansion.	✓	✗ Limited trait reports.
New Dynamic Reports. Receive frequent new reports that are based on the latest scientific discoveries.	✓	✗ Reports are updated very rarely.
Privacy First DNA Testing. Technology that enables users to have full ownership and control over their genomic data.	✓	✗ Sell customer genomic data.
Diverse, Extensive Database. Built over the last 6 years from whole genome sequencing tests spanning more than 130 countries, and equivalent to roughly 150 million ancestry SNP-based tests.	✓	✗ Not nearly as extensive.

Exhibit 6: DNA Expand Benefits. Source: Company Presentation

Pharmaloz Manufacturing, Inc. – Lozenges Contract Manufacturing

ProPhase Labs, Inc.’s wholly-owned subsidiary, Pharmaloz Manufacturing, Inc. (PMI), serves as a full-service contract manufacturer and private label developer specializing in non-GMO, organic, and natural-based cough drop lozenges, OTC drugs, and dietary supplement products. The company’s 60,000 sq. ft. climate-controlled facility on 12 acres operating under FDA 21 CFR 210 & 211 guidelines provides the ability to offer products for diversified needs. The acquisition of new equipment throughout 2023 has significantly increased capacity and profitability leading into 2024. The company is also in the midst of a more massive expansion of its lozenge manufacturing business for 2024 and 2025. Altogether, these expansion initiatives are expected to lead to a 350% increase in capacity for 2024 as compared to 2022 with even more growth projected in 2025. This increased capacity aligns with the growing demand for PMI’s products and services, allowing for potential revenue growth. Moreover, with the scaling up of the CDMO business, the company, in engagement with ThinkEquity as an advisor, expects to explore strategic alternatives for the potential monetization of PMI, thereby generating substantial additional capital to further enhance the company’s growth. We hold the belief that Pharmaloz Manufacturing Inc.’s underlying value surpasses the entire current market valuation of ProPhase Labs.

Pharmaloz Manufacturing, Inc. (PMI), a wholly-owned subsidiary of ProPhase Labs, is a full-service contract manufacturer and private label developer for non-GMO, organic, and natural-based cough drops, OTC drugs, and dietary supplements

ProPhase Supplements – Utilizing Core Competencies

The ProPhase Supplements product line of the company focuses on promoting better health, energy, and sexual vitality. The product line includes two key offerings: Legendz XL, a male sexual enhancement supplement, and Triple Edge XL, an energy and stamina booster. The company's commitment to using high-quality, research-based ingredients demonstrates a dedication to product efficacy and customer satisfaction. This approach can contribute to a strong brand reputation, which may result in increased sales and customer loyalty. The distribution channels for Legendz XL are promising, with availability in major retailers like Rite Aid, Walgreens, CVS, and Walmart, as well as through e-commerce platforms. The recent expansion of distribution to CVS and Walmart indicates growing market acceptance and potential for increased sales. Triple Edge XL is also gaining retailer acceptance, with a recent restaging strategy at CVS. By reducing the package size from 56ct to 20ct, the retail price became more competitive, resulting in a double-digit increase in consumer sales and a 40% expansion in the number of stores carrying the product. Based on this performance, Triple Edge XL is under review for authorization in other major pharmacies, which may lead to further growth in distribution and sales.

The global dietary supplements market is expected to grow at a CAGR of 8.40% in the next decade, driven by factors such as rising health awareness, an aging population, and increasing disposable income in emerging markets

Appendix

Income Statement	FY2022 A	FY2023 A	FY2024 E	FY2025 E	FY2026 E
Net sales	122,647.0	45,236.0	13,018.5	42,294.9	79,688.9
Cost of sales	(51,993.0)	(28,997.0)	(13,442.3)	(26,633.9)	(39,151.6)
Gross profit	70,654.0	16,239.0	(423.8)	15,661.0	40,537.3
Operating expenses					
Diagnostic expenses	(12,022.0)	(1,932.0)	-	-	-
General and administrative expenses	(34,385.0)	(34,502.0)	(28,229.3)	(30,291.1)	(31,834.9)
Research and development expense	(652.0)	(1,418.0)	(650.9)	(1,691.8)	(2,390.7)
Income from Operations	23,595.0	(21,613.0)	(29,304.1)	(16,321.9)	6,311.7
Interest income	153.0	78.0	71.0	380.3	49.3
Interest expense	(764.0)	(1,275.0)	(2,780.5)	(2,002.0)	(1,668.3)
Change in fair value of investment securities	(76.0)	-	-	-	-
Other income	-	10.0	12.0	-	-
Profit before exceptional items, extraordinary items and tax	22,908.0	(22,800.0)	(32,001.5)	(17,943.6)	4,692.7
Impairment of secured promissory note receivables	-	-	-	-	-
Employee separation cost	-	-	-	-	-
Profit before tax from continuing operations	22,908.0	(22,800.0)	(32,001.5)	(17,943.6)	4,692.7
Income tax (expense) benefit	(4,445.0)	6,018.0	7,361.0	-	(985.5)
Net earnings including noncontrolling interests	18,463.0	(16,782.0)	(24,640.5)	(17,943.6)	3,707.3

Exhibit 7: Income Statement Snapshot. Source: Diamond Equity Research

Risk Factors

The success of ProPhase Labs Inc's business is dependent on its ability to navigate a range of risks and uncertainties associated with the healthcare industry. Some of the key risks that could impact the company's financial performance and operations include the following:

- **Product Liability Risks:** ProPhase Labs Inc may face product liability claims if its products cause harm to consumers. While the company has product liability insurance in place, any successful claims against its branded products or third-party products exceeding the insurance coverage could result in increased expenses and impact its reputation with customers negatively. This would ultimately have a material adverse effect on its business, financial position, and top-line numbers.
- **Cybersecurity Risks:** ProPhase Labs, Inc. receives and stores substantial personal information and genetic data of both its customers and employees, which may be vulnerable to cyber threats, such as data breaches, hacking, and ransomware attacks. These threats could compromise the security of its data and systems, leading to financial losses and reputational damage.
- **Technological & Competitive Risks:** The healthcare technology market is highly competitive, and ProPhase Labs Inc must compete with other companies that are also developing and implementing new technologies. ProPhase Labs Inc's success may depend on its ability to develop and implement new technologies, such as digital health platforms and telemedicine, to improve healthcare outcomes and patient care. Any failure to adapt to changing technologies could harm the company's competitiveness and profitability. These challenges could delay the launch of new products or services, increase costs, or impact the quality of its products and services.
- **Acquisition and Integration Risks:** ProPhase Labs Inc pursues acquisitions as a means of growing its business and expanding its market share. It may face risks associated with acquisitions and integrations, such as the failure to integrate acquired businesses, the loss of key personnel, and the failure to achieve expected synergies. This could impact employee morale, productivity, and the ability to achieve expected results.
- **Regulatory Compliance Risks:** Being a pharmaceutical and diagnostic company, ProPhase Labs Inc. is subject to stringent regulations from the FDA and HIPAA. The company must comply with FDA regulations to ensure the safety and effectiveness of its products and to obtain regulatory approval for new products. The company, as a provider of healthcare products and services, must also comply with HIPAA regulations to protect the privacy and security of patient information. Failure to comply with these regulations or obtain necessary approvals can have significant impacts on business operations, the company's reputation, and the ability to operate in the healthcare industry.

These risk factors are not comprehensive for full risk factors, please review ProPhase Labs Inc's relevant SEC filings with risk factors.

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