



News Release

Ashland board authorizes quarterly dividend

WILMINGTON, Del., November 19, 2025, – The board of directors of Ashland Inc. (NYSE: ASH) has declared a quarterly cash dividend of \$0.415 cents per share on the company's common stock. The dividend will be payable on December 15, 2025, to stockholders of record at the close of business on December 1, 2025.

As of October 31, 2025, there were 45,718,113 shares of Ashland common stock outstanding.

About Ashland

Ashland Inc. (NYSE: ASH) is a global additives and specialty ingredients company with a conscious and proactive mindset for environmental, social and governance (ESG). The company serves customers in a wide range of consumer and industrial markets, including architectural coatings, construction, energy, food and beverage, personal care and pharmaceutical. Approximately 2,900 passionate, tenacious solvers thrive on developing practical, innovative and elegant solutions to complex problems for customers in more than 100 countries. Visit [ashland.com](https://www.ashland.com) and [ashland.com/ESG](https://www.ashland.com/ESG) to learn more.

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