### Ashland Global Holdings Inc. and Consolidated Subsidiaries STATEMENTS OF CONSOLIDATED INCOME (LOSS)

(In millions except per share data - preliminary and unaudited)

		iree mon Marc	h 31			Six month Marc	h 31	
	2	2020	2019			2020		2019
Sales	\$	610	\$	667	\$	1,143	\$	1,243
Cost of sales	•	413	Ţ	469	Ŧ	793	Ŧ	893
GROSS PROFIT		197		198		350	-	350
Selling, general and administrative expense		103		115		202		236
Research and development expense		18		17		34		34
Intangibles amortization expense		21		21		42		43
Equity and other income (loss)		7		(1)		7		-
Goodwill impairment		530		-		530		-
OPERATING INCOME (LOSS)		(468)		44		(451)		37
Net interest and other expense (income)		117		(3)		127		52
Other net periodic benefit income (loss)		-		(1)		-		17
Net gain (loss) on divestitures		-		-		3		(3)
INCOME (LOSS) FROM CONTINUING OPERATIONS								
BEFORE INCOME TAXES		(585)		46		(575)		(1)
Income tax expense (benefit)		(10)		1		(34)		25
INCOME (LOSS) FROM CONTINUING OPERATIONS		(575)		45		(541)		(26)
Income (loss) from discontinued operations (net of income taxes)		(7)		31		(9)		54
NET INCOME (LOSS)	\$	(582)	\$	76	\$	(550)	\$	28
DILUTED EARNINGS PER SHARE								
Income (loss) from continuing operations	\$	(9.48)	\$	0.71	\$	(8.93)	\$	(0.41)
Income (loss) from discontinued operations		(0.13)		0.48		(0.15)		0.86
Net income (loss)	\$	<u>(9.61</u> )	\$	1.19	\$	(9.08)	\$	0.45
AVERAGE DILUTED COMMON SHARES OUTSTANDING (a)		61		64		61		63
		01		04		01		00
SALES								
Life Sciences		184		196		340		366
Personal Care and Household		159		183		296		337
Consumer Specialties		343		379		636		703
Specialty Additives		155		169		294		316
Performance Adhesives		85		89		159		171
Industrial Specialties		240		258		453		487
Intermediates & Solvents		37		44		64		77
Intersegment Sales		(10)		(14)		(10)		(24)
-	\$	610	\$	667	\$	1,143	\$	1,243
OPERATING INCOME (LOSS)								
Life Sciences		36		33		58		56
Personal Care and Household		(336)		25		(326)		42
Consumer Specialties		(300)		58		(268)	•	98
Specialty Additives		(161)		(2)		(152)		(24)
Performance Adhesives	_	<u>16</u>		17	_	27	_	26
Industrial Specialties		(145)		15		(125)		2
Intermediates & Solvents		(2)		9		(14)		11
Unallocated and other		(21)		(38)		(44)		(74)
	\$	(468)	\$	44	\$	(451)	\$	37
	<u> </u>	(100)	<u> </u>		*	(	-	

As a result of the loss from continuing operations for the three and six months ending March 31, 2020 and six months ending March 31, 2019, the effect of the share-based awards convertible to common shares would be anti-dilutive. In accordance with U.S. GAAP, these shares have been excluded from the diluted (a) earnings per share calculation for the applicable periods.

# Ashland Global Holdings Inc. and Consolidated Subsidiaries CONDENSED CONSOLIDATED BALANCE SHEETS

(In millions - preliminary and unaudited)

		March 31 2020	September 30 2019
ASSETS			
Current assets			
Cash and cash equivalents	\$	353	\$ 232
Accounts receivable		498	481
Inventories		611	597
Other assets		119	64
Held for sale		64	59
Total current assets		1,645	1,433
Noncurrent assets			
Property, plant and equipment			
Cost		3,172	3,165
Accumulated depreciation		1,608	1,588
Net property, plant and equipment		1,564	1,577
Goodwill		1,723	2,253
Intangibles		1,044	1,088
Operating lease assets, net		144	-
Restricted investments		277	310
Asbestos insurance receivable		145	157
Deferred income taxes		24	23
Other assets		402	410
Total noncurrent assets		5,323	5,818
Total assets	\$	6,968	\$ 7,251
	Ψ	0,000	φ 7,201
LIABILITIES AND EQUITY			
Current liabilities			
Short-term debt	\$	471	\$ 166
Trade and other payables		255	313
Accrued expenses and other liabilities		218	271
Current operating lease obligations		23	-
Held for sale		5	7
Total current liabilities		972	757
Noncurrent liabilities			
Long-term debt		1,535	1,501
Asbestos litigation reserve		530	555
Deferred income taxes		250	264
Employee benefit obligations		151	150
Operating lease obligations		131	-
Other liabilities		416	453
Total noncurrent liabilities		3,013	2,923
Stockholders' equity		2,983	3,571
Total liabilities and stockholders' equity	\$	6,968	\$ 7,251

# Ashland Global Holdings Inc. and Consolidated Subsidiaries **STATEMENTS OF CONSOLIDATED CASH FLOWS** (In millions - preliminary and unaudited)

		Three mor Marc			Six mont Marc	
	2	:020	2019		2020	2019
CASH FLOWS PROVIDED (USED) BY OPERATING ACTIVITIES						
FROM CONTINUING OPERATIONS						
Net income (loss)	\$	(582)	\$ 76		(550)	\$ 28
Income (loss) from discontinued operations (net of taxes)		7	(31	)	9	(54)
Adjustments to reconcile income from continuing operations to						
cash flows from operating activities		04	00		400	400
Depreciation and amortization		61	82		122	163
Original issue discount and debt issuance cost amortization Deferred income taxes		10	2 (1		12 (28)	4 2
Stock based compensation expense		(16) 4	6	·	(28)	13
Excess tax benefit on stock based compensation		4	1		1	2
Loss on early retirement of debt		59	-		59	-
(Income) loss from restricted investments		29	(30	)	16	(2)
Net (income) loss on divestitures		-	(00	,	-	3
Impairments		530	5		530	5
Pension contributions		(2)	(2	)	(3)	(3)
Loss (gain) on pension and other postretirement plan remeasurements		-			-	(18)
Change in operating assets and liabilities (a)		(54)	(93	)	(163)	(137)
Total cash flows provided by operating activities from continuing operations		47	15		13	6
CASH FLOWS PROVIDED (USED) BY INVESTING ACTIVITIES						
FROM CONTINUING OPERATIONS		()	(a		()	<i>(</i> )
Additions to property, plant and equipment		(37)	(37	)	(66)	(70)
Proceeds from disposal of property, plant and equipment		-	-	、 、	-	4
Purchase of operations - net of cash acquired Net purchase of funds restricted for specific transactions		-	(1	)	-	(1)
Reimbursements from restricted investments		(1) 9	12		(2) 19	(2) 20
Proceeds from sale of securities		9 6	156		19	156
Purchases of securities		(6)	(156		(10)	(156)
Proceeds from the settlement of derivative instruments		(0)	(130	·	(10)	(130)
Payments for the settlement of derivative instruments		-			-	(2)
Total cash flows used by investing activities from continuing operations		(29)	(25	)	(49)	(49)
CASH FLOWS PROVIDED (USED) BY FINANCING ACTIVITIES		()	(	,	()	()
FROM CONTINUING OPERATIONS						
Proceeds from issuance of long-term debt		804	-		804	-
Repayment of long-term debt		(767)	(7	)	(767)	(8)
Proceeds from (repayment of) short-term debt		292	37		306	11
Premium on long-term debt repayment		(59)	-		(59)	-
Debt issuance costs		(11)	-	<b>、</b>	(11)	-
Cash dividends paid		(17)	(15	·	(33)	(31)
Stock based compensation employee withholding taxes paid in cash		(1)	(1		(6)	(8)
Total cash flows provided (used) by financing activities from continuing operations CASH PROVIDED (USED) BY CONTINUING OPERATIONS		<u>241</u> 259	14		234	(36)
Cash provided (used) by discontinued operations		259	4		198	(79)
Operating cash flows		(62)	17		(79)	(41)
Investing cash flows		(02)	(6		(73)	(8)
Effect of currency exchange rate changes on cash and cash equivalents		-	(0	,	1	(2)
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS		196	15		121	(130)
CASH AND CASH EQUIVALENTS - BEGINNING OF PERIOD		157	149		232	294
CASH AND CASH EQUIVALENTS - END OF PERIOD	\$	353	\$ 164		353	\$ 164
	<u> </u>		<u> </u>	: =		
DEPRECIATION AND AMORTIZATION						
Life Sciences		15	15		30	30
Personal Care and Household		19	19		38	39
Consumer Specialties		34	34		68	69
Specialty Additives		20	39		40	78
Performance Adhesives		4	4	_	7	7
Industrial Specialties		24	43		47	85
Intermediates & Solvents		3	3		7	6
Unallocated and other	-	-	2		-	3
	\$	61	\$ 82	<u>\$</u>	122	<u>\$ 163</u>
(a) Excludes changes resulting from operations acquired or sold.						

	Three m Ma	onths o arch 31	
Adjusted EBITDA - Ashland Global Holdings Inc.	2020		2019
Net income (loss)	\$ (582		76
Income tax expense (benefit)	(10	,	1
Net interest and other expense	117		(3)
Depreciation and amortization (a)	61		62
EBITDA	(414	)	136
Income (loss) from discontinued operations (net of taxes)	7		(31)
Operating key items (see Table 5)	549		37
Adjusted EBITDA	<u>\$ 142</u>	<u>\$</u>	142
Life Sciences			
Operating income	\$ 36	\$	33
Add:			
Depreciation and amortization	15		15
Operating key items (see Table 5)	1		-
Adjusted EBITDA	\$52	\$	48
Personal Care and Household			
Operating income	\$ (336	) \$	25
Add:			
Depreciation and amortization	19		19
Operating key items (see Table 5)	356		-
Adjusted EBITDA	<u>\$ 39</u>	\$	44
Adjusted EBITDA - Consumer Specialties Total			
Operating income	\$ (300	) \$	58
Add:			
Depreciation and amortization	34		34
Operating key items (see Table 5)	357		-
Adjusted EBITDA	\$ 91	\$	92
-	<u>-</u>	<u> </u>	

		onths ended rch 31
	2020	2019
Specialty Additives		
Operating income \$	(161)	\$ (2)
Add:		
Depreciation and amortization (a)	20	20
Operating key items (see Table 5)	174	20
Adjusted EBITDA	33	<u>\$38</u>
Performance Adhesives		
Operating income \$	16	\$ 17
Add:		
Depreciation and amortization	4	4
Operating key items (see Table 5)	-	-
Adjusted EBITDA	20	<u>\$ 21</u>
Adjusted EBITDA - Industrial Specialties Total		
Operating income \$	(145)	\$ 15
Add:		
Depreciation and amortization (a)	24	24
Operating key items (see Table 5)	174	20
Adjusted EBITDA	53	<u>\$59</u>
Adjusted EBITDA - Intermediates and Solvents		
Operating income \$	(2)	\$ 9
Add:		
Depreciation and amortization	3	3
Operating key items (see Table 5)	4	-
Adjusted EBITDA	5	<u>\$ 12</u>

(a) Depreciation and amortization excludes accelerated depreciation of \$19 million for Specialty Additives for the three months ended March 31, 2019 and \$1 million for Unallocated and other for the three months ended March 31, 2019, which are included as key items within this table.

## Ashland Global Holdings Inc. and Consolidated Subsidiaries SEGMENT COMPONENTS OF KEY ITEMS FOR APPLICABLE INCOME STATEMENT CAPTIONS

(In millions - preliminary and unaudited)

		Three Months Ended March 31, 2020																
		ife ences		al Care usehold		sumer sialties		ecialty ditives		mance sives	Industrial Specialties			Intermediates and Solvents		allocated Other		Total
OPERATING INCOME (LOSS)																		
Operating key items:																		
Restructuring, separation and other costs	\$	(1)	\$	-	\$	(1)	\$	-	\$	-	\$	-	\$	-	\$	(14)	\$	(15
Goodwill impairment		-		(356)		(356)		(174)		-		(174)		-		-		(530
Inventory adjustment		-		-		-		-		-		-		(4)		-		<b>`</b> (4
All other operating income (loss)		37		20		57		13		16		29		2		(7)		81
Operating income (loss)		36		(336)		(300)		(161)		16		(145)		(2)		(21)		(468
NET INTEREST AND OTHER EXPENSE																		
Key items																99		99
All other net interest and other expense																18		18
																117		117
INCOME TAX EXPENSE (BENEFIT)																		
Tax effect of key items (a)																(21)		(21
Tax specific key items (b)																(21)		(21
All other income tax expense (benefit)																11		11
																(10)		(10
INCOME (LOSS) FROM CONTINUING OPERATIONS	\$	36	\$	(336)	\$	(300)	\$	(161)	\$	16	\$	(145)	\$	(2)	\$	(128)	\$	(575
	<u>Ψ</u>	00	Ψ	(000)	Ψ	(000)	Ψ	(101)	Ψ	10	Ψ	(140)	Ψ	<u>    (z</u> )	Ψ	(120)	Ψ	(010
		ife	Persona	al Caro	Cons	sumer		hree Mont cialty	ths Ender Perform		h 31, 201 Indus		Interme	diatos	Unallo	cated		
		ences	and Hou			ialties		itives	Adhes		Specia		and So		& Ot		То	otal
OPERATING INCOME (LOSS)																		
Operating key items:																		
Restructuring, separation and other costs	\$	-	\$	-	\$	-	\$	(20)	\$	-	\$	(20)	\$	-	\$	(12)	\$	(32)
Proxy Costs	Ŷ		Ŷ	-	Ŷ	-	Ŷ	(_0)	Ŷ	-	Ŷ	(_0)	Ŷ	-	Ŷ	(5)	Ŷ	(5)
All other operating income (loss)		33		25		58		18		17		35		9		(21)		81
Operating income (loss)		33		25	-	58		(2)		17	-	15		9		(38)		44
		55		20		50		(2)		17		10		5		(30)		44
NET INTEREST AND OTHER EXPENSE (INCOME)																		
Key items																(27)		(27)
All other net interest and other expense (income)																24		24
OTHER NET PERIODIC BENEFIT INCOME (COSTS)																		
All other net periodic benefit income (costs)																(1)		(1)
INCOME TAX EXPENSE (BENEFIT)																		
Tax effect of key items (a)																2		2
Tax specific key items (b)																(5)		(5)
All other income tax expense (benefit)																4		4
All other income tax expense (benefit)																4		

(a)

Represents the tax effect of the key items that are previously identified above. Represents key items resulting from tax specific financial transactions, tax law changes or other matters that fall within the definition of tax specific key items. See Table 7 for additional information. (b)

### Ashland Global Holdings Inc. and Consolidated Subsidiaries **RECONCILIATION OF CERTAIN NON-GAAP DATA**

(In millions - preliminary and unaudited)

Free cash flows (a)

Free cash flow is defined as cash flows provided (used) by operating activities less additions to property, plant and equipment and other items Ashland has deemed non-operational (a) (if applicable).

\$

10

(22)

\$

	Т		Six mont Marc	hs eno ch 31	bed			
Adjusted operating income (loss)	2	2020	2	019	2	2020	2	019
Operating income (loss) (as reported)	\$	(468)	\$	44	\$	(451)	\$	37
Key items, before tax:								
Restructuring, separation and other costs		15		32		22		77
Proxy costs		-		5		-		5
Goodwill impairment		530		-		530		-
Inventory adjustment		4		-		4		-
Adjusted operating income (non-GAAP)	<u>\$</u>	81	\$	81	\$	105	\$	119

\$

(64)

(53)

#### Ashland Global Holdings Inc. and Consolidated Subsidiaries **RECONCILIATION OF CERTAIN NON-GAAP DATA** (In millions except per share data - preliminary and unaudited)

		nree mor Marc	h 31			Marc					
		2020 2019			2020 2019			-	020		019
Income (loss) from continuing operations (as reported)	\$	(575)	\$	45	\$	(541)	\$	(26)			
Key items, before tax:											
Restructuring, separation and other costs		15		32		22		77			
Proxy costs		-		5		-		5			
Gain on pension and other postretirement plan remeasurements		-		-		-		(18)			
Unrealized (gain) loss on securities		32		(27)		23		3			
Goodwill impairment		530		-		530		-			
Inventory adjustment		4		-		4		-			
Accelerated amortization of debt issuance costs		8		-		8		-			
Loss on early retirement of debt		59		-		59		-			
Net loss on acquisitions and divestitures		-		-		-		3			
Key items, before tax		648		10		646		70			
Tax effect of key items (a)		(21)		2		(20)		(5)			
Key items, after tax		627		12		626		65			
Tax specific key items:											
Deferred tax rate changes		-		-		-		2			
One-time transition tax		-		-		-		22			
Restructuring and separation activity		-		(2)		-		(1)			
Other tax reform related activity		-		(3)		(25)		-			
Tax specific key items (b)		-		(5)		(25)		23			
Total key items		627		7		601		88			
Adjusted income from continuing operations (non-GAAP)	\$	52	\$	52	\$	60	\$	62			
Amortization expense adjustment (net of tax) (c)		17		17	<u> </u>	34		34			
Adjusted income from continuing operations (non-GAAP) excluding intangibles amortization						<u> </u>		01			
expense	\$	69	\$	69	\$	94	\$	96			
	Ψ		Ψ	50	Ψ		Ψ	50			

Represents the tax effect of the key items that are previously identified above. (a) (b)

Represents key items resulting from tax specific financial transactions, tax law changes or other matters that fall within the definition of tax specific key items. These tax specific key items included the following:

- Deferred tax rate changes: Includes the impact from the remeasurement of Ashland's domestic deferred tax balances resulting from the enactment of the Tax Cuts and Jobs Act (Tax Act) as well as the impact from rate changes for other jurisdictions.
- One-time transition tax: Includes the one-time transition tax expense resulting from the enactment of the Tax Act.
- Uncertain tax positions: Includes the one tails that tax expense resulting non-the endeanent of the restrictions. Restructuring and separation activity: Includes the impact from company-wide restructuring activities. These adjustments related to various tax impacts including state tax costs, foreign tax costs and other tax account adjustments.
- Other tax reform: Includes the impact of other items related to the Tax Act and other tax law changes enacted during 2019 and 2020.
- (c) Amortization expense adjustment (net of tax) tax rates were 20% for the three and six months ended March 31, 2020 and 25% for the three and six months ended March 31, 2019.

#### Ashland Global Holdings Inc. and Consolidated Subsidiaries **RECONCILIATION OF CERTAIN NON-GAAP DATA** (In millions except per share data - preliminary and unaudited)

		nths er h 31		Six month Marc	h 31			
		020	2019		2020	-	2019	
Diluted EPS from continuing operations (as reported)	\$	(9.48)	\$	0.71	\$	(8.93)	\$	(0.41)
Key items, before tax:								
Restructuring, separation and other costs		0.23		0.50		0.35		1.21
Proxy costs		-		0.08		-		0.08
Gain on pension and other postretirement plan remeasurements		-		-		-		(0.29)
Unrealized (gain) loss on securities		0.53		(0.42)		0.38		0.05
Goodwill impairment		8.75		-		8.75		-
Inventory adjustment		0.06		-		0.06		-
Accelerated amortization of debt issuance costs		0.13		-		0.13		-
Debt refinancing costs		0.97		-		0.97		-
Net loss on acquisitions and divestitures		-		-		-		0.05
Key items, before tax		10.67		0.16		10.64		1.10
Tax effect of key items (a)		(0.35)		0.04		(0.33)		(0.08)
Key items, after tax		10.32		0.20		10.31		1.02
Tax specific key items:								
Deferred tax rate changes		-		-		-		0.03
One-time transition tax		-		-		-		0.35
Restructuring and separation activity		-		(0.03)		-		(0.02)
Other tax reform related activity		-		(0.05)		(0.41)		-
Tax specific key items (b)		-		(0.08)		(0.41)		0.36
Total key items		10.32		0.12		9.90		1.38
Adjusted diluted EPS from continuing operations (non-GAAP)	\$	0.84	\$	0.83	\$	0.97	\$	0.97
Amortization expense adjustment (net of tax) (c)		0.28		0.25		0.56		0.51
Adjusted diluted EPS from continuing operations (non-GAAP) excluding intangibles								
amortization expense	\$	1.12	\$	1.08	\$	1.53	\$	1.48
			<u> </u>		<u> </u>		<u> </u>	

Represents the tax effect of the key items that are previously identified above. (a) (b)

Represents key items resulting from tax specific financial transactions, tax law changes or other matters that fall within the definition of tax specific key items. These tax specific key items included the following:

Deferred tax rate changes: Includes the impact from the remeasurement of Ashland's domestic deferred tax balances resulting from the enactment of the Tax Cuts and Jobs Act (Tax Act) as well as the impact from rate changes for other jurisdictions.

One-time transition tax: Includes the one-time transition tax expense resulting from the enactment of the Tax Act.

Uncertain tax positions: Includes the impact from the settlement of uncertain tax positions with various tax authorities.

Restructuring and separation activity: Includes the impact from company-wide restructuring activities. These adjustments related to various tax impacts including state tax costs, foreign tax costs and other tax account adjustments.

Other tax reform: Includes the impact of other items related to the Tax Act and other tax law changes enacted during 2019 and 2020. (c)

Amortization expense adjustment (net of tax) tax rates were 20% for the three and six months ended March 31, 2020 and 25% for the three and six months ended March 31, 2019.