

Chart Industries FOURTH QUARTER AND FULL YEAR 2020 RESULTS



Cooler By Design.



Forward-Looking Statements

CERTAIN STATEMENTS MADE IN THIS PRESENTATION ARE FORWARD-LOOKING STATEMENTS WITHIN THE MEANING OF THE PRIVATE SECURITIES LITIGATION REFORM ACT OF 1995. FORWARD-LOOKING STATEMENTS INCLUDE STATEMENTS CONCERNING THE COMPANY'S BUSINESS PLANS, INCLUDING STATEMENTS REGARDING COMPLETED DIVESTITURES, ACQUISITIONS, COST SYNERGIES AND EFFICIENCY SAVINGS, OBJECTIVES, FUTURE ORDERS, REVENUES, MARGINS, EARNINGS OR PERFORMANCE, LIQUIDITY AND CASH FLOW, CAPITAL EXPENDITURES, BUSINESS TRENDS, GOVERNMENTAL INITIATIVES, INCLUDING EXECUTIVE ORDERS AND OTHER INFORMATION THAT IS NOT HISTORICAL IN NATURE. FORWARD-LOOKING STATEMENTS MAY BE IDENTIFIED BY TERMINOLOGY SUCH AS "MAY," "WILL," "SHOULD," "COULD," "EXPECTS," "ANTICIPATES," "BELIEVES," "PROJECTS," "FORECASTS," "OUTLOOK," "GUIDANCE," "CONTINUE," "TARGET," OR THE NEGATIVE OF SUCH TERMS OR COMPARABLE TERMINOLOGY.

FORWARD-LOOKING STATEMENTS CONTAINED IN THIS PRESENTATION OR IN OTHER STATEMENTS MADE BY THE COMPANY ARE MADE BASED ON MANAGEMENT'S EXPECTATIONS AND BELIEFS CONCERNING FUTURE EVENTS IMPACTING THE COMPANY AND ARE SUBJECT TO UNCERTAINTIES AND FACTORS RELATING TO THE COMPANY'S OPERATIONS AND BUSINESS ENVIRONMENT, ALL OF WHICH ARE DIFFICULT TO PREDICT AND MANY OF WHICH ARE BEYOND THE COMPANY'S CONTROL, THAT COULD CAUSE THE COMPANY'S ACTUAL RESULTS TO DIFFER MATERIALLY FROM THOSE MATTERS EXPRESSED OR IMPLIED BY FORWARD-LOOKING STATEMENTS. FACTORS THAT COULD CAUSE THE COMPANY'S ACTUAL RESULTS TO DIFFER MATERIALLY FROM THOSE DESCRIBED IN THE FORWARD-LOOKING STATEMENTS INCLUDE: THE COMPANY'S ABILITY TO SUCCESSFULLY INTEGRATE RECENT ACQUISITIONS AND ACHIEVE THE ANTICIPATED REVENUE, EARNINGS, ACCRETION AND OTHER BENEFITS FROM THESE ACQUISITIONS; RISKS RELATING TO THE RECENT OUTBREAK AND CONTINUED UNCERTAINTY ASSOCIATED WITH THE CORONAVIRUS (COVID-19) AND THE OTHER FACTORS DISCUSSED IN ITEM 1A (RISK FACTORS) IN THE COMPANY'S MOST RECENT ANNUAL REPORT ON FORM 10-K AND QUARTERLY REPORTS ON FORM 10-Q FILED WITH THE SEC, WHICH SHOULD BE REVIEWED CAREFULLY. THE COMPANY UNDERTAKES NO OBLIGATION TO UPDATE OR REVISE ANY FORWARD-LOOKING STATEMENT.

THIS PRESENTATION CONTAINS NON-GAAP FINANCIAL INFORMATION, INCLUDING ADJUSTED EPS, ADJUSTED FREE CASH FLOW, AND Q4 AND FULL YEAR 2020 FREE CASH FLOW. FOR ADDITIONAL INFORMATION REGARDING THE COMPANY'S USE OF NON-GAAP FINANCIAL INFORMATION, AS WELL AS RECONCILIATIONS OF NON-GAAP FINANCIAL MEASURES TO THE MOST DIRECTLY COMPARABLE FINANCIAL MEASURES CALCULATED AND PRESENTED IN ACCORDANCE WITH ACCOUNTING PRINCIPLES GENERALLY ACCEPTED IN THE UNITED STATES ("GAAP"), PLEASE SEE THE PAGES AT THE END OF THIS NEWS RELEASE. WITH RESPECT TO THE COMPANY'S 2021 FULL YEAR EARNINGS OUTLOOK, THE COMPANY IS NOT ABLE TO PROVIDE A RECONCILIATION OF THE ADJUSTED EARNINGS PER DILUTED SHARE AND ADJUSTED FREE CASH FLOW BECAUSE CERTAIN ITEMS MAY HAVE NOT YET OCCURRED OR ARE OUT OF THE COMPANY'S CONTROL AND/OR CANNOT BE REASONABLY PREDICTED. FURTHERMORE, NON-GAAP FINANCIAL MEASURES SHOWN IN THE PRESENTATION SLIDE LABELED "EXTERNAL SEGMENTATION" WERE NOT RECONCILED TO THE COMPARABLE GAAP FINANCIAL MEASURES BECAUSE THE GAAP MEASURES WOULD REQUIRE SIGNIFICANT EFFORT TO PREPARE AND THEREFORE ARE NOT AVAILABLE AS OF THE TIME OF THIS NEWS RELEASE.

CHART INDUSTRIES, INC. IS A LEADING INDEPENDENT GLOBAL MANUFACTURER OF HIGHLY ENGINEERED EQUIPMENT SERVICING MULTIPLE APPLICATIONS IN THE ENERGY AND INDUSTRIAL GAS MARKETS. OUR UNIQUE PRODUCT PORTFOLIO IS USED IN EVERY PHASE OF THE LIQUID GAS SUPPLY CHAIN, INCLUDING UPFRONT ENGINEERING, SERVICE AND REPAIR. BEING AT THE FOREFRONT OF THE CLEAN ENERGY TRANSITION, CHART IS A LEADING PROVIDER OF TECHNOLOGY, EQUIPMENT AND SERVICES RELATED TO LIQUEFIED NATURAL GAS, HYDROGEN, BIOGAS AND CO2 CAPTURE AMONGST OTHER APPLICATIONS. WE ARE COMMITTED TO EXCELLENCE IN ENVIRONMENTAL, SOCIAL AND CORPORATE GOVERNANCE (ESG) ISSUES BOTH FOR OUR COMPANY AS WELL AS OUR CUSTOMERS. WITH OVER 25 GLOBAL LOCATIONS FROM THE UNITED STATES TO ASIA, AUSTRALIA, INDIA, EUROPE AND SOUTH AMERICA, WE MAINTAIN ACCOUNTABILITY AND TRANSPARENCY TO OUR TEAM MEMBERS, SUPPLIERS, CUSTOMERS AND COMMUNITIES. TO LEARN MORE, VISIT <u>WWW.CHARTINDUSTRIES.COM</u>.



External Segmentation

Specialty Products





- Dosing equipment
- HLNG vehicle tanks
- LNG by Rail (Gas By Rail Offering)
- Hydrogen equipment
- Cannabis products
- FEMA Valves / FLOW Meters
- Fueling stations







- Repair and service
- Aftermarket parts and maintenance
- Global Leasing
- Installations
- Full lifecycle



Cryo Tank Solutions

- Bulk and Micro Bulk Storage Tanks
- ISO Containers
- Packaged Gas Systems
- Non-specialty mobile equipment
- Vaporizers



Heat Transfer Systems



- Air Cooled Heat Exchangers (ACHX),
- Brazed Aluminum Heat Exchangers (BAHX)
- Cold Boxes
- Nitrogen Rejection Units (NRU)
- Integrated systems
- High Efficiency Flow Fans

Global Commercial Team

Global Engineering Team

Chart's Transformation



THEN

TODAY

| Before 2018 | 2021 |
|--|---|
| High customer concentration & low geographic diversity | High end-market (specialty) and geographic diversity (+India, Europe) |
| Heavy reliance on single large LNG projects | Big LNG is a "nice to have" whereas before it was a "necessity" |
| Few long-term contracts in place | Multiple long-term agreements, MOUs in place |
| Limited to no aftermarket, service and repair | Aftermarket parts, service and repair revenue continues to increase |
| Disparate cost structures / silos | Centralized business services and agile, quick cost rationalization |

Now, we serve the clean power, clean water, clean food, clean industrial transition and destination



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Chart's Strategic Investment / Partnering Approach

Brings access to:

(1) customers and commercial projects that could not be accessed without significant organic investment

(Feb 16, 2021)

(2) geographies that otherwise could not readily be accessed due to lack of product experience in the region, certification requirements, or government funding and relationships.

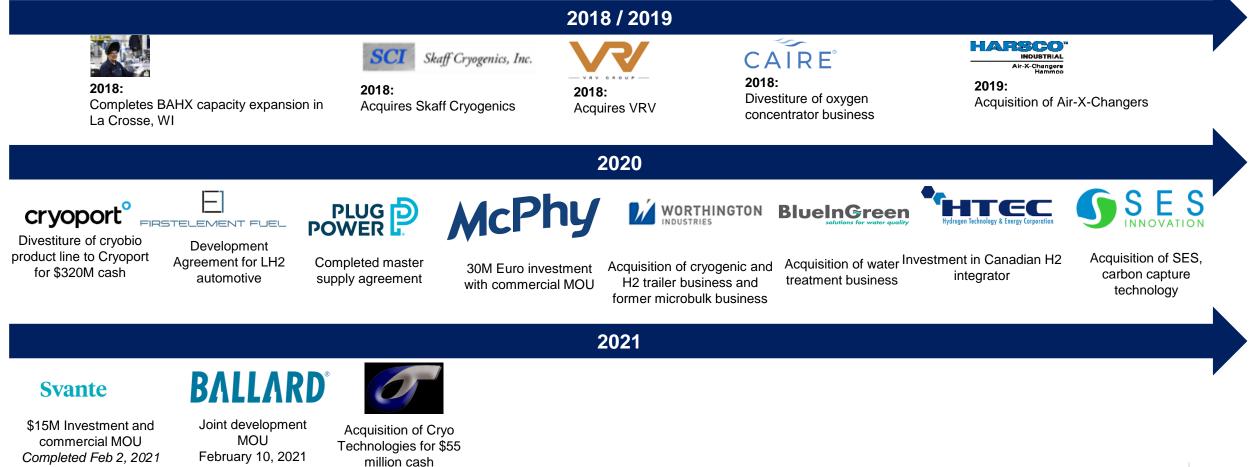
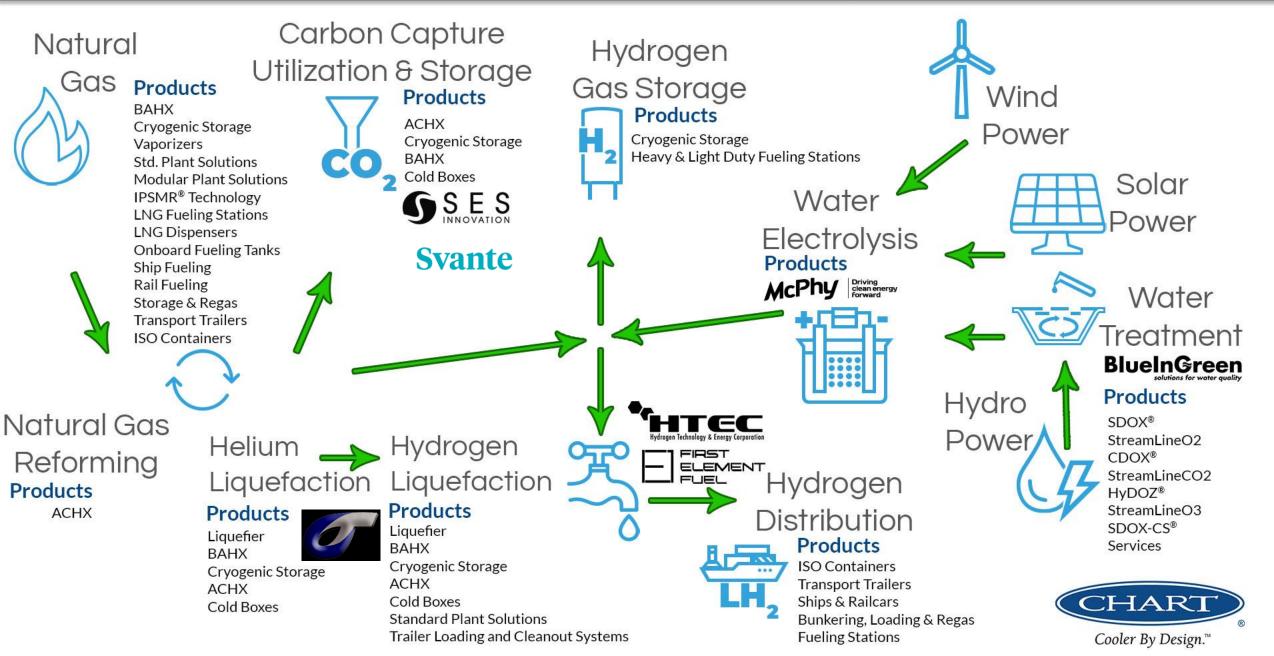


CHART PRODUCTS For the Clean Nexus of Power, Water, Food & Industrials



Full Year 2020 Records

| CHART | |
|--------------------------------|---|
| Cooler By Design. _® | 0 |

| | Backlog | Orders | Net Sales | Gross Profit \$ | Gross Profit Margin | Operating Income \$ | Operating Margin | Adj. EP S |
|----------------------------|---------|--------|-----------|-----------------|------------------------|------------------------|---------------------|-----------|
| Chart Industries | ✓ | | | ~ | ~ | v | ~ | ~ |
| Cryo Tank Solutions | ~ | ~ | ~ | × | ~ | ~ | ~ | N/A |
| Heat Transfer Systems | | | | | × | × | × | N/A |
| Repair, Service, & Leasing | | ~ | | × | × | × | × | N/A |
| Specialty Products | × | × | × | × | | × | × | N/A |

Total Chart Records:

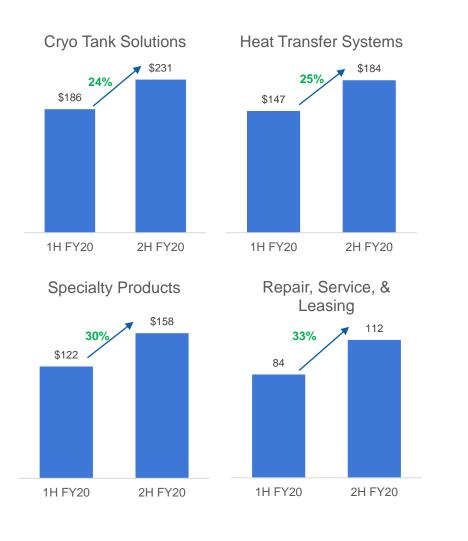
- New customers (472)
- Long-term agreements executed (33)
- 53 new leases signed (vs. 18 in 2019)
- Adjusted earnings per share (\$2.73)
- Lowest total SG&A as a % of sales (15.1% reported; 14.3% normalized)
- Operating income as a percent of sales (10.9%)
- Year-end 2020 backlog is a record high (\$810 million)
- Lowest Total Recordable Incident Rate (TRIR) and # of accidents in our history

28% Increase in Second Half 2020 Orders Over First Half 2020

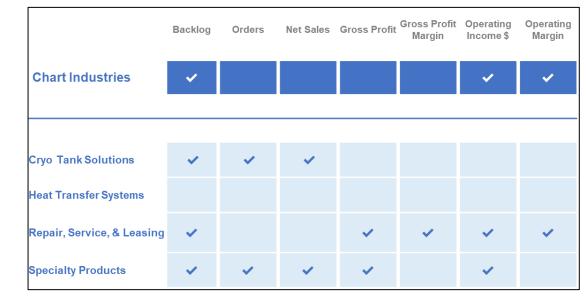


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Strong Q4 and Second Half 2020 Orders and Margin



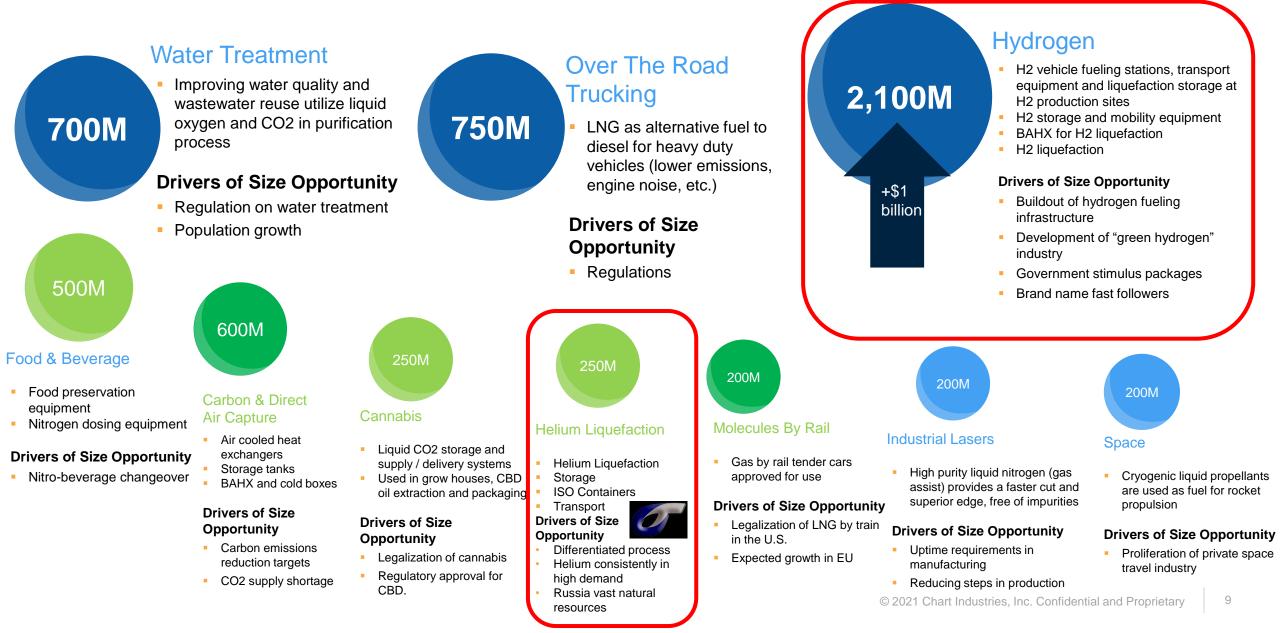
Q4 2020 / Year-End 2020 Records:



- Other Record Q4 2020 Orders
 - HLNG vehicle tanks (Specialty)
 - Hydrogen (Specialty)
 - Food & beverage (Specialty)
 - Engineered systems (CTS)
 - Mobile equipment (CTS)
 - Medical oxygen equipment (CTS)
 - VRV (HTS)
 - Air cooled heat exchangers (HTS)
 - 80 orders greater than \$1 million in Q4 2020

Our Specialty Markets Keep Growing





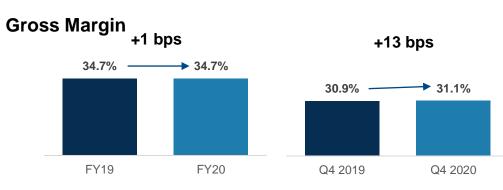


Specialty Products



Sales





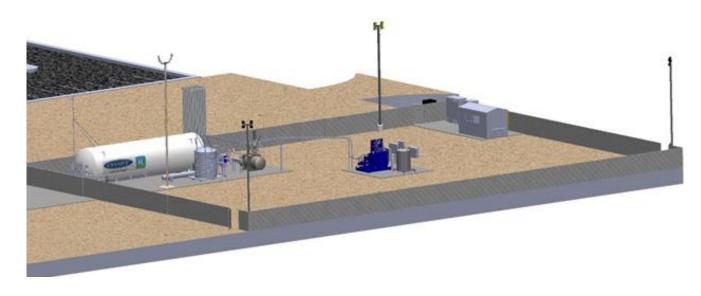
Fourth Quarter 2020 versus 2019:

- Q4 2019 included \$22 million order for LNG by rail
- Won first Brazil water treatment process order
- Significant food & beverage order recovery (record) from the drastic slowdown in Q2 2020 during height of COVID-19 lockdowns

- Gross margin increases offset by start up costs in HLNG vehicle tank line in Ornago, Italy
- Completed 4 acquisitions and 2 investments
- Indian Space Research Organisation (ISRO) utilizing Chart's liquid hydrogen storage tanks for launch



Hydrogen NPD: Production Ready in 2021





Hydrogen Test Facility in New Prague, Minnesota (USA) includes a liquid hydrogen bulk tank, a LH2 run tank, pumps and other related components for testing and a fully instrumented test building Liquid Hydrogen Onboard Vehicle Tank being tested at our Canton, Georgia (USA) facility

Q4 2020 First of a Kinds (FOAKs) & New Customer Examples



Partnering with Pepsi to upgrade their CO2 capacity at one of Pepsi's USA facilities (Q4 2020 order)



Nitro Beer



"Just Egg" bottled

egg alternative

META



Squeezable Dips

• Eyecro

Ophthalmic research



Canned wine

WINE

Water desalination

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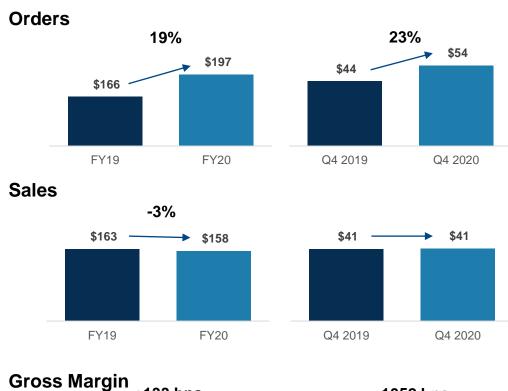


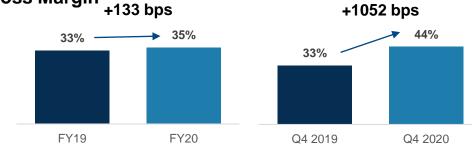
Chart and O2 are collaborating on O2's unique oxygen water, a hydration and recovery drink

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Repair, Service & Leasing





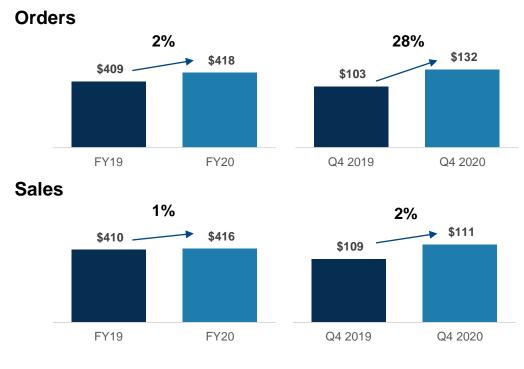
Fourth Quarter 2020:

- All new portable trailers completed in Q4 2020 had signed leases before the trailers were built
- Record quarter for gross margin, gross margin as percent of sales, operating income, operating income as a percent of sales
- Team member received Shell's Safety Champion Award

- Executed 14 long-term agreements dedicated to or inclusive of repair & service (prior to 2020, we had none)
- Total repair, service and leasing revenue in 2020 was 13.5% of sales
- Invested in greenfield repair and service facility in Richburg, South Carolina (USA); repair ready in Q2 2021
- Met significant demand for ISO container leasing



Cryo Tank Solutions







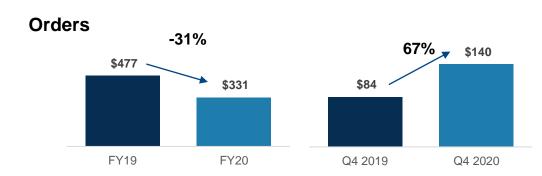
Fourth Quarter 2020:

- Highest medical oxygen order quarter of 2020
- Year end record backlogs for all regions within CTS
- Recovery in industrial gas major purchasing in Q4, still below pre-COVID levels
- Margin improvement reflects removal of luxury layers, operational efficiencies, continued benefits from integration and utilization of global engineering

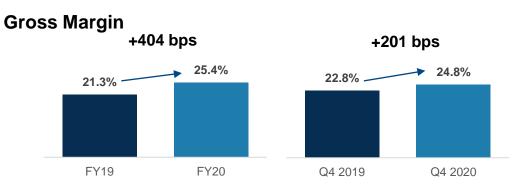
- China posted highest operating income in our history
- Completed the divestiture of the cryobiological product line for \$320 million (all cash) Oct 1, 2020
- Expected continued growth in bulk tanks and trailers (trailer orders YTD February 17, 2021 = 114)



Heat Transfer Systems







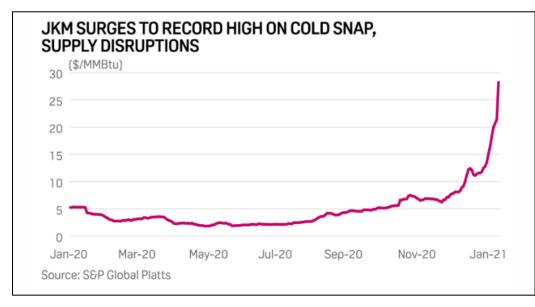
Fourth Quarter 2020:

- \$70M air cooled heat exchanger order for downstream terminal application; engineering in first half 2021, expect revenue to begin being recognized in Q4 2021
- \$30M shell & tube heat exchangers order for processing facilities outside of North America

- 2019 included \$136 million Venture Global (VG) Calcasieu Pass order
- Built world's largest brazed core (138")
- ~\$98 million revenue associated with VG's Calcasieu Pass
- Lifecycle record operating income
- Relocated Tulsa, OK air-cooled heat exchanger manufacturing to Texas and created flexible manufacturing facility in Tulsa
- Expanded carbon capture and direct air capture capabilities (each uses air coolers and air movers as 20%-50% of application)



LNG Remains a Significant Opportunity for GTLS



• LNG Cargoes rebounded sharply from fall cancellations

- Transit issues through Panama Canal, global demand pushing day rates from ~60K/d to ~300+ K/d
- LNG supply disruptions (GC Hurricanes, Hammerfest, Gorgon, Qatar) coupled with cold winters in Europe & North Asia

2021 Big LNG Order Opportunities Not Included in Guidance = \$750M

| # | Project | Size | GTLS Content | Expected Order Timing | Length of Revenue Recognition |
|---|------------------------------------|------------------------|-----------------|-----------------------------|-------------------------------------|
| 1 | Venture Global Plaquemines | Phase 1 = 10 MTPA | \$125 million | 1H 2021 | 2 years |
| 2 | Cheniere Corpus Christi Stage 3 | 7 trains | \$250+ million | 2021 | 3 years |
| 3 | Tellurian Driftwood project | Phase 1 = 16.6 MTPA | \$375+ million | 2021 | 3 years |

2021 ssLNG and Utility-Scale LNG Order Opportunities

| # | Project | Description | GTLS Content (\$M) | Expected Order Timing | In Guidance |
|---|--------------------|-------------------------|--------------------------|-----------------------------|----------------|
| 1 | Eagle Jacksonville | 500 gpd liquefier | \$36 | 1H 2021 | Yes |
| 2 | NEC | 250 gpd liquefier | \$25 | 1H 2021 | Yes |
| 3 | EU Client | 10 TPD Biogas liquefier | \$4 | 2021 | No |
| 4 | Gasum | 3 individual LBG (bio) | \$4.8 each | 2021 | No |
| 5 | Confidential | 1 MTPA liquefier | \$30 | 2021 | No |
| 6 | SW USA Utility | 280k storage/regas | \$2.2 | 2021 | No |
| 7 | S. Africa | 300 TPD | \$6.4 | Q4 '21/Q1 '22 | No |
| 8 | USA Confidential | 1 MTPA liquefier | \$40 | Q2 2021 | No |

Q4 and Full Year 2020 EPS



Not included in the above financial results is the potential impairment of the Air-X-Changers ("AXC") tradename (as of October 1, 2020) which has book value of \$55 million. The impairment under review is ~\$12 million of the total \$55 million. This issue was raised last evening (February 17, 2021) by our external audit firm, and thus, the conclusion has not been confirmed. The final determination regarding this impairment analysis will be included in our Annual Report on Form 10-K to be filed within the next few days. Note that if the resolution is different than management's position, earnings per share would be correspondingly reduced; however, adjusted earnings per diluted share would be unchanged from what is shown as it would be a one-time non-cash, non-

operational item.

| \$ millions, except per share amounts Continuing Operations | Q4 2020 | Q4 2019 | Change v. PY | FY 2020 | FY 2019 | Change v. PY |
|--|---------------|---------|--------------|---------|---------|---------------|
| Net income from continuing operations | \$49.5 | \$16.5 | \$33.0 | \$80.9 | \$31.4 | \$49.5 |
| Reported Diluted EPS | \$1.28 | \$0.46 | \$0.82 | \$2.22 | \$0.89 | \$1.33 |
| 1 Restructuring and transaction-related costs | 0.04 | 0.37 | (0.33) | 0.57 | 1.23 | (0.66) |
| 2 Gain on sale of a facility in China | - | - | - | (0.07) | - | (0.07) |
| 3 Gain on bargain purchase | (0.13) | - | (0.13) | (0.14) | - | (0.14) |
| 3 Other one-time items (1) | 0.01 | 0.08 | (0.07) | 0.21 | 0.15 | 0.06 |
| 4 Tax effects (2) | 0.01 | (0.07) | 0.08 | (0.10) | (0.21) | 0.11 |
| 5 Dilution impact of convertible notes | 0.06 | - | 0.06 | 0.04 | 0.02 | 0.02 |
| Adjusted Diluted EPS (3) | \$1.27 | \$0.84 | \$0.43 | \$2.73 | \$2.08 | \$0.65 |
| 6 Strategic McPhy investment mark-to-market | (0.46) | - | (0.46) | (0.47) | - | (0.47) |
| 7 Tax effect (2) | 0.10 | - | 0.10 | 0.10 | - | 0.10 |
| Adjusted Diluted EPS excluding strategic investment (3) | \$0.91 | \$0.84 | \$0.07 | \$2.36 | \$2.08 | \$0.28 |

(1) Other one-time items were related to: Stabilis investment mark-to-market and Liberty LNG investment adjustment of \$0.07 in Q4 2019, \$0.15 in Q1, (\$0.02) in Q2, and (\$0.01) in Q3 and Q4 2020; COVID-19 related costs of \$0.03 and \$0.02 in Q1 and Q3 2020 respectively; Commercial and legal settlements of \$0.06 in Q3 2019 and \$0.02 in Q1,\$0.03 in Q3, and \$0.02 in Q4 2020 respectively; and Tax Reform / transition tax related adjustments \$0.02 in Q1 2019, and accelerated tax impacts related to China facility closure of \$0.01 in Q4 2019.

(2) Tax effect reflects adjustment at normalized periodic rates.

(3) Adjusted EPS (a non-GAAP measure) is as reported on a historical basis.



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Q4 and Full Year 2020 Financial Summary

Full Year 2020 Vs. 2019

| | FY20 | FY19 | Change % |
|---|---------|---------|----------|
| Net Sales | \$1,171 | \$1,216 | -4% |
| Operating Margin % | 9% | 4% | 490 bps |
| Adjusted Operating Margin % | 11% | 8% | 330 bps |
| Diluted EPS | \$2.22 | \$0.89 | 149% |
| Adjusted Diluted EPS | \$2.73 | \$2.08 | 31% |
| Net Cash Provided By Operating Activities | \$173 | \$134 | 29% |
| Free Cash Flow | \$135 | \$98 | 38% |
| FCF % of Sales | 12% | 8% | 350 bps |

Q4 2020 Vs. Q4 2019

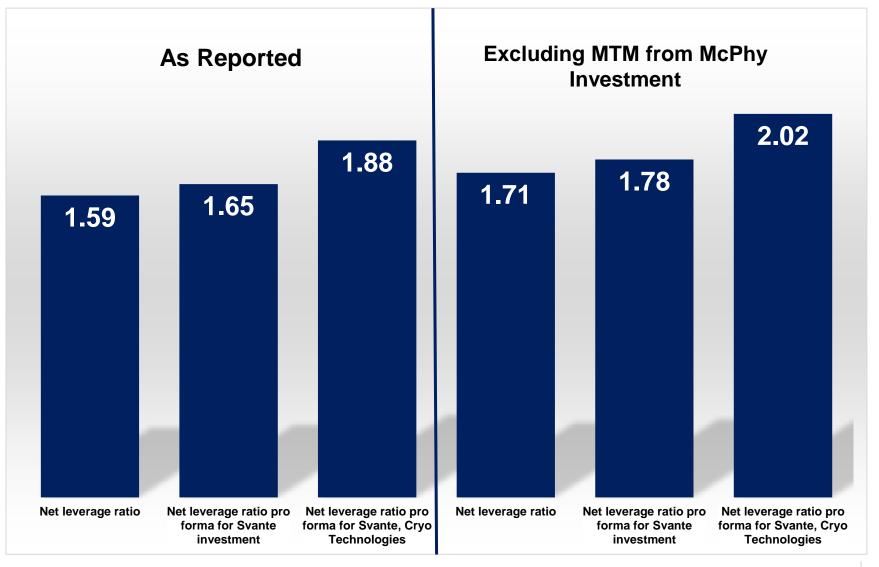
| | FY20 Q4 | FY19 Q4 | Change % |
|---|---------|---------|----------|
| Net Sales | \$312 | \$321 | -3% |
| Operating Margin % | 12% | 5% | 750 bps |
| Adjusted Operating Margin % | 13% | 8% | 510 bps |
| Diluted EPS | \$1.28 | \$0.46 | 178% |
| Adjusted Diluted EPS | \$1.38 | \$0.84 | 64% |
| Net Cash Provided By Operating Activities | \$60 | \$79 | -24% |
| Free Cash Flow | \$50 | \$69 | -28% |
| FCF % of Sales | 16% | 21% | -545 bps |

December 31, 2020 Net Leverage Ratio

CHART Cooler By Design.

Q4 2002 Free Cash Flow (FCF) of \$49.6 million, including \$10.6 million of capital expenditures

FY 2020 Free cash Flow (FCF) of \$134.8 million, including \$37.9 million of capital expenditures



2020 Actual Sales to 2021 Sales (to Low End of Range)

| | | | | Specific | Specific | | 2021 Sales at | <u>% growth at</u> |
|------------------------------------|---------------|-----------------|-------------|-----------------|-----------------|--------------------|---------------|--------------------|
| | 2020 Sales | <u>% Growth</u> | | Projects | Projects | Acquisition | low end of | low end of |
| | <u>Actual</u> | Est. | <u>2021</u> | <u>(1)</u> | <u>(2)</u> | Impacts | range | range |
| Heat Transfer Systems | 370 | 3% | 381 | (77) | 67 | - | 371 | 0% |
| Heat exchangers/cold boxes/systems | 220 | 3% | 226 | (77) | 47 | | 196 | -11% A, E |
| ACHX/Fans | 152 | 3% | 156 | | 20 | | 176 | 16% ^C |
| Eliminations | (2) | 0% | (2) | | | | (2) | 0% |
| Cryo Tank Solutions | 416 | 6% | 440 | - | - | - | 440 | 6% |
| Storage equipment | 223 | 8% | 240 | | | | 240 | 8% |
| Engineered systems | 90 | 7% | 96 | | | | 96 | 7% |
| Mobile Equipment | 108 | 0% | 108 | | | | 108 | 0% |
| Eliminations | (5) | 0% | (5) | | | | (5) | 0% |
| Specialty Products | 242 | 22% | 296 | - | 5 | 38 | 339 | 40% |
| Hydrogen & Helium | 22 | 70% | 38 | | 5 | 30 | 73 | 228% D, E |
| HLNG | 74 | 25% | 93 | | | | 93 | 25% |
| Food & Beverage | 39 | 10% | 43 | | | | 43 | 10% |
| Other | 107 | 15% | 123 | | | 8 | 131 | 22% F |
| Repair, Service, Leasing | 158 | 13% | 179 | - | - | - | 179 | 13% |
| Repair, Service, Leasing | 90 | 15% | 104 | | | | 104 | 15% |
| ACHX and Fans Aftermarket | 69 | 10% | 76 | | | | 76 | 10% |
| Eliminations | (1) | 0% | (1) | | | | (1) | 0% |
| Corporate Eliminations | (9) | 0% | (9) | - | - | | (9) | 0% |
| Total Chart | 1,177 | 9% | 1,287 | (77) | 72 | 38 | 1,320 | 12% |

(A) VG Calacasieu Pass ~\$98 million in 2020, \$21 million in 2021 forecast

(B) Expect two small-scale LNG projects to move to notice to proceed in 2021, resulting in a portion of revenue recognition in the second half of 2021

(C) A portion of the \$70 million ACHX order that was booked in Q4 2020 should begin to ship in Q4 2021

(D) Expect ~\$5 million of orders in Q1 2021 that would be shipped within the year. Other orders expected but are for 2022 revenue recognition

(E) Addition of Cryo Technologies (acquisition closed February 16, 2021)

(F) Incremental BlueInGreen revenue in 2021



Full Year 2021 Guidance (Continuing Operations)

Prior Guidance

| Revenue \$1.26B to \$1.335B Includes \$23M of Calcasieu Pass | | <u>Revenue</u> \$1.32 to \$1.38B Includes \$21M of Calcasieu Pass Includes \$30M from CT | | | | |
|--|---|---|---|---|-------------------------------|------------|
| | | | # | # | Capex (\$M) | Amount |
| Diluted Adjusted EPS | | Non-Diluted Adjusted EPS | 1 | 1 | Maintenance | \$27-30 |
| \$3.10 to \$3.45 Assumes 18% ETR & | | \$3.50 to \$4.00 Assumes 18% ETR & 35.5M | | | Leasing fleet expansion | 4-5 |
| 35.3M shares outstanding | _ | shares outstanding | 3 | 3 | S.C. USA Repair Shop | 3-4 |
| | | | 4 | 4 | Teddy Multi-Product Expansion | 3-4 |
| Capital Expenditures | | Capital Expenditures | 5 | 5 | Hydrogen Product Development | 2-3 |
| \$32M to \$37M | | \$40 to \$50M | 6 | 6 | Tulsa Flex Manufacturing | 2-3 |
| | | | 7 | 7 | Total | \$40- \$50 |
| Adjusted Free Cash Flow \$185 to \$210M | | Adjusted Free Cash Flow \$190 to \$220M | | | | |

Current Guidance

In 2020, Chart Industries' Products Helped:



Treat over 2 billion gallons of water a day in the US

A year-over-

year increase

of more than

100%!

Reduce over 500 million liters of diesel used by over-the-road trucks



A greater than 100% increase over 2019 Produce about 50 million tons of LNG to replace coal fired power generation (non-US)



~7% increase year-over-year

- Chart target: 30% carbon reduction by 2030
- 2021 short-term incentive (bonus) targets include ESG metric at 5% of potential payout
- Diversity & inclusion committee
- Women and diversity on Board of Directors
- Supplier sustainability and diversity

Notes:

- (1) Natural gas emits between 45% and 55% lower greenhouse gas emissions than coal when used to generate electricity, and around 20% lower CO2 than oil according to IEA data. It also has a reduced impact on local air quality compared to diesel, which is currently used for power generation in many locations around the world. Compared to burning diesel, natural gas reduces NOx emissions by up to 85% and produces almost no SOx and particulate matter.
- (2) Although not considered in the figures above, for every megawatt of electricity produced using natural gas instead of coal, the amount of water withdrawn from local rivers and groundwater is reduced by 10,500 gallons.



Appendix



Q4 and Full Year 2020 Free Cash Flow

| <i>\$ millions, except per share amounts Consolidated</i> | Q4 2020 | Q4 2019 | Change v. PY | FY 2020 | FY 2019 | Change v. PY |
|---|---------|---------|--------------|---------|---------|--------------|
| Net income, adjusted (1) | \$7 | \$2 | \$5 | \$72 | \$52 | \$20 |
| Depreciation and amortization | 18 | 23 | (5) | 85 | 79 | 6 |
| Accounts receivable | (34) | 22 | (56) | (6) | 24 | (30) |
| Inventory | (1) | 16 | (17) | (31) | 9 | (40) |
| Unbilled contract revenues and other assets | 6 | 10 | (4) | 6 | (2) | 8 |
| Accounts payable and other liabilities | 73 | (1) | 74 | 58 | (21) | 79 |
| Customer advances and billings in excess of contract revenue | (9) | 7 | (16) | (11) | (7) | (4) |
| Net Cash Provided By Operating Activities | \$60 | \$79 | (\$19) | \$173 | \$134 | \$39 |
| Capital expenditures | (10) | (10) | - | (38) | (36) | (2) |
| Free Cash Flow (2) | \$50 | \$69 | (\$19) | \$135 | \$98 | \$37 |

(1) "Net income, adjusted" is not a measure of financial performance under U.S. GAAP and should not be considered as an alternative to net income in accordance with U.S. GAAP. Reconciliation to Net Income (U.S. GAAP) is provided in accompanying press release financial tables.

(2) "Free Cash Flow" is not a measure of financial performance under U.S. GAAP and should not be considered as an alternative to net cash provided by (used in) operating activities in accordance with U.S. GAAP. The Company believes this figure is of interest to investors and facilitates useful period-to period comparisons of the Company's operating results.



Re-segmented Financial Summary, As Reported (1/2)

| Cryo Tank Solutions | Q1 FY19 | Q2 FY19 | Q3 FY19 | Q4 FY19 | FY19 | Q1 FY20 | Q2 FY20 | Q3 FY20 | Q4 FY20 | FY20 |
|-----------------------|--------------|--------------|---------------|--------------|---------------|--------------|---------------|---------------|---------------|--------------|
| Sales | 98.6 | 103.0 | 99.7 | 108.6 | 409.9 | 98.0 | 105.3 | 102.0 | 110.5 | 415.8 |
| Gross Profit | 17.0 | 20.2 | 22.5 | 17.5 | 77.2 | 24.0 | 25.9 | 25.6 | 24.0 | 99.5 |
| Gross Profit Margin | <i>17.2%</i> | 19.6% | 22.6% | <i>16.1%</i> | 18.8% | 24.5% | 24.6% | 25.1% | 21.7% | <i>23.9%</i> |
| SG&A | 10.5 | 9.0 | 10.3 | 9.2 | 39.0 | 9.8 | 6.9 | 8.9 | 10.6 | 36.2 |
| % / Sales | <i>10.6%</i> | <i>8.7%</i> | <i>10.3%</i> | <i>8.5%</i> | <i>9.5%</i> | 10.0% | 6.6% | <i>8.7%</i> | <i>9.6%</i> | <i>8.7</i> % |
| Operating Income | 4.7 | 9.4 | 11.1 | 7.4 | 32.6 | 12.9 | 17.6 | 15.3 | 12.2 | 58.0 |
| % / Sales | 4.8% | <i>9.1%</i> | <i>11.1%</i> | 6.8% | <i>8.0%</i> | <i>13.2%</i> | <i>16.7</i> % | <i>15.0</i> % | 11.0% | <i>13.9%</i> |
| Heat Transfer Systems | Q1 FY19 | Q2 FY19 | Q3 FY19 | Q4 FY19 | FY19 | Q1 FY20 | Q2 FY20 | Q3 FY20 | Q4 FY20 | FY20 |
| Sales | 83.7 | 93.6 | 144.9 | 119.5 | 441.7 | 112.9 | 97.3 | 80.7 | 78.9 | 369.8 |
| Gross Profit | 13.2 | 17.1 | 36.6 | 27.2 | 94.1 | 26.2 | 26.7 | 21.3 | 19.5 | 93.7 |
| Gross Profit Margin | <i>15.8%</i> | <i>18.3%</i> | 25.3% | 22.8% | <i>21.3%</i> | 23.2% | 27.4% | <i>26.4%</i> | <i>24.7</i> % | <i>25.3%</i> |
| SG&A | 11.3 | 11.7 | 11.0 | 11.2 | 45.2 | 9.2 | 8.5 | 6.0 | 7.3 | 31.0 |
| % / Sales | <i>13.5%</i> | <i>12.5%</i> | <i>7.6%</i> | <i>9.4%</i> | <i>10.2%</i> | <i>8.1%</i> | <i>8.7%</i> | 7.4% | <i>9.3%</i> | <i>8.4%</i> |
| Operating Income | -1.7 | 2.0 | 15.7 | 7.9 | 23.9 | 7.5 | 8.6 | 9.7 | 7.0 | 32.8 |
| % / Sales | -2.0% | 2.1% | <i>10.8%</i> | 6.6% | <i>5.4%</i> | 6.6% | <i>8.8%</i> | 12.0% | <i>8.9%</i> | <i>8.9%</i> |
| Specialty Products | Q1 FY19 | Q2 FY19 | Q3 FY19 | Q4 FY19 | FY19 | Q1 FY20 | Q2 FY20 | Q3 FY20 | Q4 FY20 | FY20 |
| Sales | 52.1 | 50.7 | 50.3 | 54.8 | 207.9 | 52.9 | 48.6 | 56.0 | 85.1 | 242.6 |
| Gross Profit | 19.2 | 17.2 | 18.8 | 17.0 | 72.2 | 20.3 | 17.0 | 20.5 | 26.5 | 84.3 |
| Gross Profit Margin | <i>36.9%</i> | <i>33.9%</i> | <i>37.4%</i> | <i>31.0%</i> | 34.7% | <i>38.4%</i> | <i>35.0%</i> | <i>36.6%</i> | <i>31.1%</i> | <i>34.7%</i> |
| SG&A | 5.8 | 4.9 | 4.3 | 4.1 | 19.1 | 5.4 | 4.3 | 3.9 | 5.8 | 19.4 |
| % / Sales | 11.1% | <i>9.7%</i> | <i>8.5%</i> | 7.5% | <i>9.2%</i> | 10.2% | <i>8.8%</i> | <i>7.0%</i> | <i>6.8%</i> | <i>8.0</i> % |
| Operating Income | 13.0 | 11.9 | 14.1 | 12.4 | 51.4 | 14.5 | 12.3 | 16.2 | 20.5 | 63.5 |
| % / Sales | 25.0% | 23.5% | <i>28.0</i> % | 22.6% | <i>24.7</i> % | <i>27.4%</i> | 25.3% | 28.9% | 24.1% | <i>26.2%</i> |



Re-segmented Financial Summary, As Reported (2/2)

| Repair, Service & Leasing | Q1 FY19 | Q2 FY19 | Q3 FY19 | Q4 FY19 | FY19 | Q1 FY20 | Q2 FY20 | Q3 FY20 | Q4 FY20 | FY20 |
|------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Sales | 35.9 | 40.7 | 45.2 | 40.8 | 162.6 | 40.7 | 40.1 | 36.5 | 41.0 | 158.3 |
| Gross Profit | 8.2 | 17.2 | 15.0 | 13.6 | 54.0 | 11.8 | 13.7 | 11.2 | 17.9 | 54.6 |
| Gross Profit Margin | 22.8% | 42.3% | 33.2% | 33.3% | 33.2% | 29.0% | 34.2% | 30.7% | 43.7% | 34.5% |
| SG&A | 4.8 | 4.0 | 4.6 | 3.5 | 16.9 | 3.8 | 3.0 | 2.7 | 3.5 | 13.0 |
| % / Sales | 13.4% | 9.8% | 10.2% | 8.6% | 10.4% | 9.3% | 7.5% | 7.4% | 8.5% | 8.2% |
| Operating Income | 1.8 | 11.6 | 8.1 | 8.1 | 29.6 | 5.1 | 8.0 | 6.8 | 12.7 | 32.6 |
| % / Sales | 5.0% | 28.5% | 17.9% | 19.9% | 18.2% | 12.5% | 20.0% | 18.6% | 31.0% | 20.6% |
| Corporate & Eliminations | Q1 FY19 | Q2 FY19 | Q3 FY19 | Q4 FY19 | FY19 | Q1 FY20 | Q2 FY20 | Q3 FY20 | Q4 FY20 | FY20 |
| Sales | -1.3 | -0.9 | -2.1 | -2.3 | -6.6 | -2.6 | -1.7 | -2.0 | -3.1 | -9.4 |
| Gross Profit | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| SG&A | 16.2 | 13.9 | 20.5 | 15.7 | 66.3 | 19.0 | 16.1 | 14.6 | 10.4 | 60.1 |
| Global Commercial Sales SG&A | 4.7 | 4.8 | 5.1 | 4.6 | 19.2 | 5.2 | 4.7 | 5.2 | 3.4 | 18.5 |
| Operating Income | -20.9 | -18.7 | -25.6 | -20.3 | -85.5 | -24.2 | -20.8 | -19.8 | -13.9 | -78.7 |
| Chart Industries Inc. | Q1 FY19 | Q2 FY19 | Q3 FY19 | Q4 FY19 | FY19 | Q1 FY20 | Q2 FY20 | Q3 FY20 | Q4 FY20 | FY20 |
| Sales | 269.0 | 287.1 | 338.0 | 321.4 | 1,215.5 | 301.9 | 289.6 | 273.2 | 312.4 | 1,177.1 |
| Gross Profit | 57.6 | 71.7 | 92.9 | 75.3 | 297.5 | 82.3 | 83.3 | 78.6 | 87.9 | 332.1 |
| Gross Profit Margin | 21.4% | 25.0% | 27.5% | 23.4% | 24.5% | 27.3% | 28.8% | 28.8% | 28.1% | 28.2% |
| SG&A | 53.3 | 48.3 | 55.8 | 48.3 | 205.7 | 52.4 | 43.5 | 41.3 | 41.0 | 178.2 |
| % / Sales | 19.8% | 16.8% | 16.5% | 15.0% | 16.9% | 17.4% | 15.0% | 15.1% | 13.1% | 15.1% |
| Operating Income | -3.1 | 16.2 | 23.4 | 15.5 | 52.0 | 15.8 | 25.7 | 28.2 | 38.5 | 108.2 |
| % / Sales | -1.2% | 5.6% | 6.9% | 4.8% | 4.3% | 5.2% | 8.9% | 10.3% | 12.3% | 9.2% |



Re-segmented Financial Summary, Adjusted (1/2)

% / Sales

% / Sales

Operating Income

11.1%

13.0

25.0%

9.7%

11.9

23.5%

8.5%

14.1

28.0%

7.5%

15.8

28.8%

| Cryo Tank Solutions \$M, adjusted | Q1 2019 | Q2 2019 | Q3 2019 | Q4 2019 | FY 2019 | Q1 2020 | Q2 2020 | Q3 2020 | Q4 2020 | FY 2020 |
|--|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Sales | 98.6 | 103.0 | 99.7 | 108.6 | 409.9 | 98.0 | 105.3 | 102.0 | 110.5 | 415.8 |
| Gross Profit | 22.0 | 25.8 | 24.1 | 20.0 | 91.9 | 24.1 | 26.1 | 25.6 | 24.7 | 100.5 |
| Gross Profit Margin | 22.3% | 25.0% | 24.2% | 18.4% | <i>22.4%</i> | 24.6% | 24.8% | 25.1% | 22.4% | <i>24.2%</i> |
| SG&A | 10.1 | 8.8 | 9.5 | 8.8 | 37.2 | 8.9 | 8.7 | 8.9 | 10.5 | 37.0 |
| % / Sales | <i>10.2%</i> | <i>8.5%</i> | <i>9.5%</i> | <i>8.1%</i> | <i>9.1%</i> | <i>9.1%</i> | <i>8.3%</i> | <i>8.7%</i> | <i>9.5%</i> | <i>8.9%</i> |
| Operating Income | 10.1 | 15.2 | 13.5 | 10.3 | 49.1 | 13.9 | 16.0 | 15.3 | 13.0 | 58.2 |
| % / Sales | <i>10.2%</i> | <i>14.8%</i> | <i>13.5%</i> | <i>9.5%</i> | <i>12.0%</i> | <i>14.2%</i> | <i>15.2%</i> | <i>15.0%</i> | <i>11.8%</i> | <i>14.0%</i> |
| Heat Transfer Systems \$M, adjusted | Q1 2019 | Q2 2019 | Q3 2019 | Q4 2019 | FY 2019 | Q1 2020 | Q2 2020 | Q3 2020 | Q4 2020 | FY 2020 |
| Sales | 83.7 | 93.6 | 144.9 | 119.5 | 441.7 | 112.9 | 97.3 | 80.7 | 78.9 | 369.8 |
| Gross Profit | 14.8 | 17.5 | 38.2 | 29.5 | 100.0 | 28.2 | 27.7 | 22.6 | 20.2 | 98.7 |
| Gross Profit Margin | <i>17.7%</i> | <i>18.7%</i> | <i>26.4%</i> | 24.7% | 22.6% | 25.0% | 28.5% | 28.0% | 25.6% | <i>26.7%</i> |
| SG&A | 10.9 | 11.6 | 10.3 | 9.7 | 42.5 | 8.1 | 7.0 | 6.0 | 7.1 | 28.2 |
| % / Sales | <i>13.0%</i> | <i>12.4%</i> | 7.1% | <i>8.1%</i> | <i>9.6%</i> | <i>7.2%</i> | 7.2% | 7.4% | <i>9.0%</i> | 7.6% |
| Operating Income | 0.3 | 2.5 | 18.0 | 11.7 | 32.5 | 10.6 | 11.1 | 11.0 | 7.9 | 40.6 |
| % / Sales | <i>0.4%</i> | <i>2.7%</i> | <i>12.4%</i> | <i>9.8%</i> | 7.4% | <i>9.4%</i> | <i>11.4%</i> | <i>13.6%</i> | 10.0% | <i>11.0%</i> |
| Specialty Products \$M, adjusted | Q1 2019 | Q2 2019 | Q3 2019 | Q4 2019 | FY 2019 | Q1 2020 | Q2 2020 | Q3 2020 | Q4 2020 | FY 2020 |
| Sales | 52.1 | 50.7 | 50.3 | 54.8 | 207.9 | 52.9 | 48.6 | 56.0 | 85.1 | 242.6 |
| Gross Profit | 19.2 | 17.2 | 18.8 | 20.4 | 75.6 | 21.3 | 17.1 | 21.4 | 26.5 | 86.3 |
| Gross Profit Margin | <i>36.9%</i> | <i>33.9%</i> | <i>37.4%</i> | <i>37.2%</i> | <i>36.4%</i> | 40.3% | <i>35.2%</i> | <i>38.2%</i> | <i>31.1%</i> | <i>35.6%</i> |
| SG&A | 5.8 | 4.9 | 4.3 | 4.1 | 19.1 | 4.9 | 4.1 | 3.7 | 5.8 | 18.5 |

9.2%

54.8

26.4%

9.3%

16.0

30.2%

8.4%

12.6

25.9%

6.6%

17.3

30.9%

6.8%

20.5

24.1%

7.6%

66.4

27.4%

27



Re-segmented Financial Summary, Adjusted (2/2)

| Repair, Service & Leasing | Q1 2019 | Q2 2019 | Q3 2019 | Q4 2019 | FY 2019 | Q1 2020 | Q2 2020 | Q3 2020 | Q4 2020 | FY 2020 |
|---|---------------------|----------------------|----------------------|----------------------|-----------------------|----------------------|----------------------|----------------------|----------------------|-----------------------|
| Sales | 35.9 | 40.7 | 45.2 | 40.8 | 162.6 | 40.7 | 40.1 | 36.5 | 41.0 | 158.3 |
| Gross Profit Gross Profit Margin | 10.6 29.5% | 15.6 <i>38.3%</i> | 15.0 <i>33.2%</i> | 13.6 <i>33.3%</i> | 54.8 <i>33.7%</i> | 12.5 <i>30.7%</i> | 14.2 35.4% | 11.7 <i>32.1%</i> | 18.4 <i>44.9%</i> | 56.8 <i>35.9%</i> |
| SG&A % / Sales | 4.0 11.1% | 3.9 <i>9.6%</i> | 4.5 10.0% | 3.4 <i>8.3%</i> | 15.8 <i>9.7%</i> | 3.1 7.6% | 2.4 6.0% | 2.7 7.4% | 3.5 <i>8.5%</i> | 11.7 <i>7.4%</i> |
| Operating Income % / Sales | 5.0 13.9% | 10.2 25.1% | 8.1 <i>17.9</i> % | 8.2 20.1% | 31.5 <i>19.4%</i> | 6.5 <i>16.0%</i> | 9.1 22.7% | 7.3 20.0% | 13.2 <i>32.2%</i> | 36.1 22.8% |
| Corporate & Eliminations \$M, adjusted | Q1 2019 | Q2 2019 | Q3 2019 | Q4 2019 | FY 2019 | Q1 2020 | Q2 2020 | Q3 2020 | Q4 2020 | FY 2020 |
| Sales | -1.3 | -0.9 | -2.1 | -2.3 | -6.6 | -2.6 | -1.7 | -2.0 | -3.1 | -9.4 |
| Gross Profit | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| SG&A Global Commercial Sales SG&A | 13.1 4.7 | 11.1 4.8 | 14.4 5.1 | 12.7 4.6 | 51.3 19.2 | 17.6 5.2 | 14.3 4.7 | 11.8 5.2 | 10.5 3.4 | 54.2 18.5 |
| Operating Income | -17.8 | -15.9 | -19.5 | -17.3 | -70.5 | -22.8 | -19.0 | -17.0 | -14.0 | -72.8 |
| Chart Industries Inc. SM, adjusted | Q1 2019 | Q2 2019 | Q3 2019 | Q4 2019 | FY 2019 | Q1 2020 | Q2 2020 | Q3 2020 | Q4 2020 | FY 2020 |
| Sales | 269.0 | 287.1 | 338.0 | 321.4 | 1,215.5 | 301.9 | 289.6 | 273.2 | 312.4 | 1,177.1 |
| Gross Profit Gross Profit Margin | 66.6 24.8% | 76.1 26.5% | 96.1 28.4% | 83.5 <i>26.0%</i> | 322.3 <i>26.5%</i> | 86.1 28.5% | 85.1 <i>29.4%</i> | 81.3 <i>29.8%</i> | 89.8 <i>28.7%</i> | 342.3 <i>29.1%</i> |
| SG&A % / Sales | 48.6 18.1% | 45.1 <i>15.7%</i> | 48.1 <i>14.2%</i> | 43.3 <i>13.5%</i> | 185.1 <i>15.2%</i> | 47.8 15.8% | 41.2 <i>14.2%</i> | 38.3 <i>14.0%</i> | 40.8 13.1% | 168.1 <i>14.3%</i> |
| Operating Income % / Sales | 10.6 <i>3.9%</i> | 23.9 <i>8.3%</i> | 34.2 10.1% | 28.7 <i>8.9%</i> | 97.4 <i>8.0%</i> | 24.2 <i>8.0%</i> | 29.8 10.3% | 33.9 <i>12.4%</i> | 40.6 <i>13.0%</i> | 128.5 <i>10.9%</i> |



Appendix A: Reconciliation to Adjusted Financial Summary

| Cryo Tank Solutions | Q1 2019 | Q2 2019 | Q3 2019 | Q4 2019 | FY 2019 | Q1 2020 | Q2 2020 | Q3 2020 | Q4 2020 | FY 2020 |
|---------------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Restructuring and transaction-related | 5.0 | 5.6 | 0.3 | 0.0 | 10.9 | 0.1 | 0.1 | 0.1 | 0.0 | 0.3 |
| Other one-time costs | 0.0 | 0.0 | 1.3 | 2.5 | 3.8 | 0.0 | 0.1 | -0.1 | 0.7 | 0.7 |
| Gross Margin | 5.0 | 5.6 | 1.6 | 2.5 | 14.7 | 0.1 | 0.2 | 0.0 | 0.7 | 1.0 |
| Restructuring and transaction-related | -0.4 | -0.2 | -0.8 | -0.4 | -1.8 | -0.9 | -0.8 | 1.8 | -1.8 | -1.7 |
| Gain on sale of a facility in China | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 2.6 | 0.0 | 0.0 | 2.6 |
| Other one-time costs | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | -1.8 | 1.7 | -0.1 |
| SG&A | -0.4 | -0.2 | -0.8 | -0.4 | -1.8 | -0.9 | 1.8 | 0.0 | -0.1 | 0.8 |

| Heat Transfer Systems | Q1 2019 | Q2 2019 | Q3 2019 | Q4 2019 | FY 2019 | Q1 2020 | Q2 2020 | Q3 2020 | Q4 2020 | FY 2020 |
|---------------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Restructuring and transaction-related | 1.6 | 0.4 | 0.6 | 0.0 | 2.6 | 1.7 | 1.0 | 1.2 | 0.7 | 4.6 |
| Other one-time costs | 0.0 | 0.0 | 1.0 | 2.3 | 3.3 | 0.3 | 0.0 | 0.1 | 0.0 | 0.4 |
| Gross Margin | 1.6 | 0.4 | 1.6 | 2.3 | 5.9 | 2.0 | 1.0 | 1.3 | 0.7 | 5.0 |
| Restructuring and transaction-related | -0.4 | -0.1 | -0.7 | -1.5 | -2.7 | -0.8 | -1.4 | 0.0 | -0.3 | -2.5 |
| Other one-time costs | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | -0.3 | -0.1 | 0.0 | 0.1 | -0.3 |
| SG&A | -0.4 | -0.1 | -0.7 | -1.5 | -2.7 | -1.1 | -1.5 | 0.0 | -0.2 | -2.8 |

| Repair, Service & Leasing | Q1 2019 | Q2 2019 | Q3 2019 | Q4 2019 | FY 2019 | Q1 2020 | Q2 2020 | Q3 2020 | Q4 2020 | FY 2020 |
|---------------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Restructuring and transaction-related | 2.4 | -1.6 | 0.0 | 0.0 | 0.8 | 0.7 | 0.4 | 0.5 | 0.5 | 2.1 |
| Other one-time costs | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.1 | 0.0 | 0.0 | 0.1 |
| Gross Margin | 2.4 | -1.6 | 0.0 | 0.0 | 0.8 | 0.7 | 0.5 | 0.5 | 0.5 | 2.2 |
| Restructuring and transaction-related | -0.8 | -0.1 | -0.1 | -0.1 | -1.1 | -0.7 | -0.6 | 0.0 | 0.0 | -1.3 |
| Other one-time costs | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| SG&A | -0.8 | -0.1 | -0.1 | -0.1 | -1.1 | -0.7 | -0.6 | 0.0 | 0.0 | -1.3 |

| Specialty Products | Q1 2019 | Q2 2019 | Q3 2019 | Q4 2019 | FY 2019 | Q1 2020 | Q2 2020 | Q3 2020 | Q4 2020 | FY 2020 |
|---------------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Restructuring and transaction-related | 0.0 | 0.0 | 0.0 | 3.4 | 3.4 | 0.2 | 0.1 | 0.0 | 0.0 | 0.3 |
| Other one-time costs | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.8 | 0.0 | 0.9 | 0.0 | 1.7 |
| Gross Margin | 0.0 | 0.0 | 0.0 | 3.4 | 3.4 | 1.0 | 0.1 | 0.9 | 0.0 | 2.0 |
| Restructuring and transaction-related | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | -0.5 | -0.2 | 0.0 | 0.0 | -0.7 |
| Other one-time costs | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | -0.2 | 0.0 | -0.2 |
| SG&A | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | -0.5 | -0.2 | -0.2 | 0.0 | -0.9 |

| Corporate & Eliminations | Q1 2019 | Q2 2019 | Q3 2019 | Q4 2019 | FY 2019 | Q1 2020 | Q2 2020 | Q3 2020 | Q4 2020 | FY 2020 |
|---------------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Restructuring and transaction-related | -3.1 | -2.8 | -6.1 | -2.1 | -14.1 | -1.2 | -1.7 | -2.6 | 0.1 | -5.4 |
| Other one-time costs | 0.0 | 0.0 | 0.0 | -0.9 | -0.9 | -0.2 | -0.1 | -0.2 | 0.0 | -0.5 |
| SG&A | -3.1 | -2.8 | -6.1 | -3.0 | -15.0 | -1.4 | -1.8 | -2.8 | 0.1 | -5.9 |

| Chart Industries | Q1 2019 | Q2 2019 | Q3 2019 | Q4 2019 | FY 2019 | Q1 2020 | Q2 2020 | Q3 2020 | Q4 2020 | FY 2020 |
|---------------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| | 9.0 | 4.4 | 0.9 | 3.4 | 17.7 | 2.7 | 1.6 | 1.8 | 1.2 | 7.3 |
| Restructuring and transaction-related | 9.0 | 4.4 | 0.9 | 3.4 | 17.7 | 2.7 | 1.0 | 1.8 | 1.2 | 7.3 |
| Other one-time costs | 0.0 | 0.0 | 2.3 | 4.8 | 7.1 | 1.1 | 0.2 | 0.9 | 0.7 | 2.9 |
| Gross Margin | 9.0 | 4.4 | 3.2 | 8.2 | 24.8 | 3.8 | 1.8 | 2.7 | 1.9 | 10.2 |
| Restructuring and transaction-related | -4.7 | -3.2 | -7.7 | -4.1 | -19.7 | -4.1 | -4.7 | -0.8 | -2.0 | -11.6 |
| Gain on sale of a facility in China | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 2.6 | 0.0 | 0.0 | 2.6 |
| Other one-time costs | 0.0 | 0.0 | 0.0 | -0.9 | -0.9 | -0.5 | -0.2 | -2.2 | 1.8 | -1.1 |
| SG&A | -4.7 | -3.2 | -7.7 | -5.0 | -20.6 | -4.6 | -2.3 | -3.0 | -0.2 | -10.1 |



Appendix B: Reconciliation to Global Commercial Sales SG&A

| SG&A, as reported | Q1 2019 | Q2 2019 | Q3 2019 | Q4 2019 | FY 2019 | Q1 2020 | Q2 2020 | Q3 2020 | Q4 2020 | FY 2020 |
|---------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Cryo Tank Solutions | 12.6 | 10.7 | 11.9 | 10.7 | 45.9 | 11.1 | 8.5 | 10.5 | 11.6 | 41.7 |
| Heat Transfer Systems | 12.5 | 13.2 | 13.0 | 12.7 | 51.4 | 11.2 | 10.0 | 7.2 | 8.2 | 36.6 |
| Specialty Products | 6.7 | 5.8 | 5.0 | 4.9 | 22.4 | 6.1 | 5.0 | 4.7 | 6.4 | 22.2 |
| Repair, Service & Leasing | 5.2 | 4.5 | 5.0 | 3.9 | 18.6 | 4.4 | 3.5 | 3.3 | 4.1 | 15.3 |
| Corporate | 16.3 | 14.1 | 20.9 | 16.1 | 67.4 | 19.6 | 16.5 | 15.6 | 10.7 | 62.4 |
| Chart Industries | 53.3 | 48.3 | 55.8 | 48.3 | 205.7 | 52.4 | 43.5 | 41.3 | 41.0 | 178.2 |

| Global Commercial Sales Adj | Q1 2019 | Q2 2019 | Q3 2019 | Q4 2019 | FY 2019 | Q1 2020 | Q2 2020 | Q3 2020 | Q4 2020 | FY 2020 |
|------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Cryo Tank Solutions | -2.1 | -1.7 | -1.6 | -1.5 | -6.9 | -1.3 | -1.6 | -1.6 | -1.0 | -5.5 |
| Heat Transfer Systems | -1.2 | -1.5 | -2.0 | -1.5 | -6.2 | -1.9 | -1.5 | -1.3 | -0.9 | -5.6 |
| Specialty Products | -0.9 | -0.9 | -0.7 | -0.8 | -3.3 | -0.7 | -0.6 | -0.9 | -0.6 | -2.8 |
| Repair, Service & Leasing | -0.4 | -0.5 | -0.4 | -0.4 | -1.7 | -0.6 | -0.5 | -0.6 | -0.6 | -2.3 |
| Corporate | -0.1 | -0.2 | -0.4 | -0.4 | -1.1 | -0.7 | -0.5 | -0.8 | -0.3 | -2.3 |
| Global Commercial Sales SG&A | 4.7 | 4.8 | 5.1 | 4.6 | 19.2 | 5.2 | 4.7 | 5.2 | 3.4 | 18.5 |

| SG&A under new segmentation | Q1 2019 | Q2 2019 | Q3 2019 | Q4 2019 | FY 2019 | Q1 2020 | Q2 2020 | Q3 2020 | Q4 2020 | FY 2020 |
|------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Cryo Tank Solutions | 10.5 | 9.0 | 10.3 | 9.2 | 39.0 | 9.8 | 6.9 | 8.9 | 10.6 | 36.2 |
| Heat Transfer Systems | 11.3 | 11.7 | 11.0 | 11.2 | 45.2 | 9.3 | 8.5 | 5.9 | 7.3 | 31.0 |
| Specialty Products | 5.8 | 4.9 | 4.3 | 4.1 | 19.1 | 5.4 | 4.4 | 3.8 | 5.8 | 19.4 |
| Repair, Service & Leasing | 4.8 | 4.0 | 4.6 | 3.5 | 16.9 | 3.8 | 3.0 | 2.7 | 3.5 | 13.0 |
| Corporate | 16.2 | 13.9 | 20.5 | 15.7 | 66.3 | 18.9 | 16.0 | 14.8 | 10.4 | 60.1 |
| Global Commercial Sales SG&A | 4.7 | 4.8 | 5.1 | 4.6 | 19.2 | 5.2 | 4.7 | 5.2 | 3.4 | 18.5 |
| Chart Industries | 53.3 | 48.3 | 55.8 | 48.3 | 205.7 | 52.4 | 43.5 | 41.3 | 41.0 | 178.2 |