



Ahold Delhaize reports a strong quarter with sales growth and higher margins driven by synergies

- Net sales increased by 67.3% to €16.1 billion (up 64.6% at constant exchange rates)
- Net income increased by 68.2% to €355 million (up 66.5% at constant exchange rates)
- Pro forma net sales increased by 3.4% to €16.0 billion (up 1.8% at constant exchange rates)
- Pro forma underlying operating income increased by €64 million to €626 million, up 11.4%
- Pro forma underlying operating margin increased to 3.9%, compared to 3.6% in Q2 2016
- Strong free cash flow of €400 million, guidance of €1.6 billion for full year 2017 reiterated
- Integration on track, with net synergies of €117 million delivered in the first half of 2017
- Total expected merger synergies increased to €750 million, reinvesting €250 million in our brands

Zaandam, the Netherlands, August 9, 2017 - Ahold Delhaize, a leader in supermarkets and eCommerce with market-leading local brands in 11 countries, published strong second quarter 2017 results today, driven by an improvement in sales and merger synergies resulting in higher margins.

Dick Boer, CEO of Ahold Delhaize, said: "We are pleased to report a strong set of results. Sales improved across the board and the group underlying operating margin increased by 30 basis points to 3.9% as merger synergy savings continued to track ahead of projections.

"A year after the merger between Ahold and Delhaize, the integration of the two companies is fully on track and delivering results as we continue to focus on strengthening our local brands through our Better Together strategy. We expect to achieve gross synergies of €750 million by 2019, of which €250 million will be reinvested in our brands.

"We look toward the second half of the year with confidence and expect our underlying operating margin for the full year 2017 to be broadly in line with the first half of the year, with €220 million net synergies for 2017.

"We have a successful omni-channel strategy in place that combines a thriving network of brick-andmortar stores with leading online businesses. We are accelerating investments in our eCommerce operations to further unlock their promising growth potential. We expect close to €3 billion of online consumer sales in 2017, putting us on track to achieve nearly €5 billion by 2020.

"In the United States, our sales performance improved with returning inflation, while margins expanded on the back of strong synergy savings. Our U.S. brands are well-placed in a fast-changing competitive landscape. We continue to improve the price positioning of our Ahold USA brands and have developed effective competitive plans for Food Lion, facing new competition.

"In the United States we are making good progress in setting up Retail Business Services, combining scale and building expertise in own brands, digital and IT. Additionally, we are implementing a brand-centric operating model to strengthen local competitiveness in our markets and we expect a one-off restructuring charge of €70 million related to this, mainly in 2017.

"The Netherlands reported another strong quarter with robust sales growth in both supermarkets and eCommerce. Albert Heijn continues to improve and innovate its assortment, providing a fresh and healthy offering and more convenient solutions for customers. We are proud that bol.com was recognized as the strongest retail brand in the Netherlands, for three years in a row.

"We continue to return excess capital to shareholders through our ongoing share buyback program of €1 billion, which we expect to complete by the end of 2017. Furthermore, we reiterate our guidance of €1.6 billion free cash flow for the year after €1.8 billion in capital expenditure."

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Group performance

Group performance on an IFRS basis

| € million, except per share data | Q2 2017 | Q2 2016 ¹ | % change | % change constant rates | HY 2017 | HY 2016 ¹ | % change | % change constant rates |
|---|------------|-------------------------|-------------|-------------------------------|------------|-------------------------|-------------|-------------------------|
| Net sales | 16,121 | 9,638 | 67.3% | 64.6% | 31,991 | 19,248 | 66.2% | 63.0% |
| Operating income | 547 | 324 | 68.8% | 66.1% | 1,116 | 660 | 69.1% | 65.9% |
| Income from continuing operations | 355 | 210 | 69.0% | 67.0% | 711 | 416 | 70.9% | 67.7% |
| Net income | 355 | 211 | 68.2% | 66.5% | 711 | 417 | 70.5% | 67.3% |
| Basic earnings per share from continuing operations | 0.28 | 0.25 | 12.0% | 9.3% | 0.56 | 0.51 | 9.8% | 9.1% |
| Free cash flow ² | 400 | 225 | 77.8% | 70.9% | 597 | 460 | 29.8% | 27.0% |

^{1.} Represents the pre-merger results of Ahold. Results from former Delhaize segments are included as of July 24, 2016.

Group performance on a pro forma basis

| € million, except per share data | Pro forma Q2 2017 | Pro forma Q2 2016 | % change | % change constant rates | Pro forma HY 2017 | Pro forma HY 2016 | % change | % change constant rates |
|---|-------------------------|-------------------------|-------------|-------------------------------|-------------------------|-------------------------|-------------|-------------------------|
| Net sales | 16,044 | 15,509 | 3.4 % | 1.8 % | 31,810 | 30,833 | 3.2% | 1.2% |
| Operating income | 584 | 503 | 16.1 % | 14.8 % | 1,137 | 997 | 14.0% | 12.0% |
| Income from continuing operations | 378 | 317 | 19.2 % | 17.8 % | 725 | 625 | 16.0% | 13.7% |
| Basic earnings per share from continuing operations ¹ | 0.30 | 0.25 | 20.0 % | 20.0 % | 0.57 | 0.49 | 16.3% | 14.0% |
| Underlying EBITDA | 1,079 | 995 | 8.4 % | 7.0 % | 2,137 | 1,990 | 7.4% | 5.4% |
| Underlying EBITDA margin | 6.7% | 6.4% | | | 6.7% | 6.5% | | |
| Underlying operating income | 626 | 562 | 11.4 % | 10.2 % | 1,230 | 1,121 | 9.7% | 7.8% |
| Underlying operating margin | 3.9% | 3.6% | | | 3.9% | 3.6% | | |
| Underlying earnings per share from continuing operations ¹ | 0.33 | 0.28 | 17.9 % | 13.8 % | 0.63 | 0.56 | 12.5% | 10.5% |

^{1.} For more information on the (underlying) earnings per share from continuing operations, refer to table on page 30.

Basis of preparation - Management report

This report includes information presented in accordance with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB) and as adopted by the European Union and information presented on a pro forma basis ("pro forma information").

In 2017, the reporting calendars of Ahold and Delhaize were aligned and Ahold Delhaize now uses a 4/4/5-week calendar, resulting in four 13-week quarters. The 2016 quarterly information included in this report has been compiled using the new 13-week quarters to align the historical 2016 quarterly results with the 4/4/5-week pattern and to provide a revised comparative basis for assessing the company's performance.

See Note 2 of the interim financial statements for more information on the basis of presentation of the IFRS information. For more information on the basis of presentation of the pro forma information, refer to the pro forma information as published on April 13, 2017 ("Pro forma booklet").

Pro forma information

The pro forma information in this report is presented to give effect to the merger of Ahold and Delhaize as if it had occurred on the first day of Ahold's 2015 financial year, using the fair values established as of July 23, 2016 (the merger date) as the basis for the purchase price allocation effects. The pro forma information is not intended to revise past performance, but instead to provide a comparative basis for

Free cash flow is a non-GAAP measure. For a description of non-GAAP measures, refer to section Use of non-GAAP financial measures at the end of this report.

the assessment of current performance. The pro forma information represents a hypothetical situation and does not purport to represent what Ahold Delhaize's actual result of operations would have been, should the merger with Delhaize actually have occurred at the beginning of Ahold's 2015 financial year, nor are they necessarily indicative of future results of Ahold Delhaize.

The reconciliation of the Q2 2017 IFRS numbers to the Q2 2017 pro forma numbers is included in the section *Pro forma financial information*, commencing on page 30 of this press release. The reconciliation of IFRS numbers to pro forma numbers for Q2 2016 is included in the **Pro forma booklet**.

Synergy savings

Ahold Delhaize remains committed to delivering net synergies of €500 million in 2019, incremental to underlying operating income, resulting from the integration of the two companies. Total identified gross synergies are €750 million, of which €250 million will be reinvested in our brands. We expect synergies to be delivered in addition to the "save for our customer" programs in the brands.¹

Programs to strengthen our relationships with A-brand suppliers have been completed for 2017. In Europe and the United States, the programs with suppliers of own brand and fresh products are progressing well and Not For Resale savings are in line with our expectations. Overall procurement synergies are exceeding the original plan.

Integration of the two corporate head offices into one Global Support Office resulted in synergy savings of €14 million in the first half of the year. In the United States, the creation of Retail Business Services (RBS) will enable efficiencies in back office and support functions and build retail expertise in own brand, digital and IT, which will be available to all U.S. brands. During the quarter, the RBS senior management team was appointed and is currently finalizing the setup of the new organizational structure.

Integration costs initially estimated at €350 million are expected to increase to €380 million to support the additional sourcing synergies.

The setup of the brand-centric model in the United States that we announced in Q1 2017 should be completed by mid 2018. This setup is expected to result in restructuring costs of €70 million. This model will better position our U.S. brands to be even more closely connected to their local customers and communities.

In 2017, the following net synergy savings have been delivered:

| Ahold Delhaize Group | 61 | 117 |
|-----------------------|------------|------------|
| Global Support Office | 8 | 14 |
| Europe | 16 | 31 |
| United States | 37 | 72 |
| € million | Q2 2017 | HY 2017 |

Pro forma operating income in the second quarter included €34 million (HY €76 million) of integration costs, and €4 million (HY: €4 million) of brand-centric restructuring costs.

^{1.} Amounts are based on HY 2017 exchange rates.



Performance by segment

Ahold USA

| € million | Q2 2017 | Q2 2016 | % change | % change constant rates | HY 2017 | HY 2016 | % change | % change constant rates |
|------------------|------------|------------|-------------|-------------------------------|------------|------------|-------------|-------------------------------|
| Net sales | 5,997 | 5,933 | 1.1 % | (1.4)% | 12,043 | 11,922 | 1.0 % | (2.0)% |
| Operating income | 182 | 203 | (10.3)% | (12.7)% | 413 | 437 | (5.5)% | (8.4)% |

Ahold USA on a pro forma basis

| | Pro forma Q2 2017 | Pro forma Q2 2016 | % change | % change constant rates | Pro forma HY 2017 | Pro forma HY 2016 | % change | % change constant rates |
|--|-------------------------|-------------------------|-------------|-------------------------------|-------------------------|-------------------------|-------------|-------------------------------|
| \$ million | | | | | | | | |
| Net sales | 6,534 | 6,535 | 0.0 % | | 12,892 | 12,982 | (0.7)% | |
| € million | | | | | | | | |
| Net sales | 5,934 | 5,789 | 2.5 % | 0.0 % | 11,903 | 11,626 | 2.4 % | (0.7)% |
| Underlying EBITDA | 407 | 374 | 8.8 % | 6.8 % | 830 | 795 | 4.4 % | 1.5 % |
| Underlying EBITDA margin | 6.9% | 6.5% | | | 7.0 % | 6.8% | | |
| Underlying operating income | 239 | 209 | 14.4 % | 12.9 % | 488 | 462 | 5.6 % | 2.9 % |
| Underlying operating margin | 4.0% | 3.6% | | | 4.1 % | 4.0% | | |
| Comparable sales growth | 0.4% | 1.0% | | | (0.3)% | 0.7% | | |
| Comparable sales growth excluding gasoline | 0.3% | 2.0% | | | (0.7)% | 1.6% | | |

Pro forma net sales at Ahold USA were unchanged in the second quarter at constant exchange rates. Comparable sales growth excluding gasoline was up by 0.3%. The positive impact of the timing of Easter was more than offset by the timing of the Fourth of July holiday sales and last year's competitive closures in the New York market. Price inflation returned after a deflationary environment that persisted for more than a year and was 0.8% in Q2.

The ongoing investments in our customer proposition resulted in continued year-over-year market share growth in Q2 and increased customer loyalty with improved scores on overall price, produce quality, and meat quality. At the end of the quarter, Ahold USA announced new price investments in own brands, produce, milk and eggs.

Ahold USA's pro forma underlying operating margin was 4.0%, up 0.4 percentage points from the same quarter last year. In the quarter, strong synergy savings were partly offset by price investments and by lower pharmacy margins.

Delhaize America

| € million | Q2 2017 | Q2 2016 ¹ | % change | % change constant rates | HY 2017 | HY 2016 ¹ | % change | % change constant rates |
|------------------|------------|-------------------------|-------------|-------------------------------|------------|-------------------------|-------------|-------------------------------|
| Net sales | 3,989 | _ | nm | nm | 7,932 | _ | nm | nm |
| Operating income | 147 | _ | nm | nm | 290 | _ | nm | nm |

^{1.} Results from Delhaize America are included as of July 24, 2016.

Delhaize America on a pro forma basis

| | Pro forma Q2 2017 | Pro forma Q2 2016 | % change | % change constant rates | Pro forma HY 2017 | Pro forma HY 2016 | % change | % change constant rates |
|-----------------------------|-------------------------|-------------------------|-------------|-------------------------|-------------------------|-------------------------|-------------|-------------------------------|
| \$ million | | | | | | | | |
| Net sales | 4,392 | 4,338 | 1.2% | | 8,593 | 8,536 | 0.7 % | |
| € million | | | | | | | | |
| Net sales | 3,989 | 3,843 | 3.8 % | 1.2% | 7,932 | 7,644 | 3.8 % | 0.7 % |
| Underlying EBITDA | 282 | 251 | 12.4 % | 9.7% | 563 | 503 | 11.9 % | 8.5 % |
| Underlying EBITDA margin | 7.1% | 6.5% | | | 7.1% | 6.6% | | |
| Underlying operating income | 152 | 132 | 15.2% | 13.0% | 305 | 262 | 16.4 % | 13.0 % |
| Underlying operating margin | 3.8% | 3.4% | | | 3.8% | 3.4% | | |
| Comparable sales growth | 1.3% | 3.0% | | | 0.7% | 2.5% | | |

In the second quarter of 2017, pro forma net sales at Delhaize America increased by 1.2% to €3,989 million at constant exchange rates. Comparable sales grew by 1.3% and included the positive impact of the timing of Easter, which was partly offset by the timing of the Fourth of July holiday sales. Price inflation returned at Hannaford, while the Food Lion market remained slightly deflationary. Overall, inflation for the quarter was 0.1% for Delhaize America.

The rollout of the "Easy, Fresh & Affordable" strategy at Food Lion is progressing well, with all the remodeled markets continuing to record positive real growth. In the second part of 2017, "Easy, Fresh & Affordable" will be rolled out to two new market areas, Greensboro and Richmond, with 164 stores to be remodelled.

Delhaize America's pro forma underlying operating margin was 3.8%, up 0.4 percentage points from the same quarter last year, as a result of strong synergy savings as well as our "save for our customer" programs. These were partly offset by higher depreciation expenses related to "Easy, Fresh & Affordable", increased labor costs and costs related to a fire at a distribution center, that has not been recovered yet.

The Netherlands

| € million | Q2 2017 | Q2 2016 | % change | HY 2017 | HY 2016 | % change |
|------------------|------------|------------|-------------|------------|------------|-------------|
| Net sales | 3,434 | 3,265 | 5.2% | 6,754 | 6,461 | 4.5% |
| Operating income | 172 | 159 | 8.2% | 340 | 304 | 11.8% |

The Netherlands on a pro forma basis

| € million | Pro forma Q2 2017 | Pro forma Q2 2016 | % change | Pro forma HY 2017 | Pro forma HY 2016 | % change |
|-----------------------------|-------------------------|-------------------------|-------------|-------------------------|-------------------------|-------------|
| Net sales | 3,424 | 3,243 | 5.6% | 6,722 | 6,416 | 4.8 % |
| Underlying EBITDA | 247 | 237 | 4.2% | 483 | 456 | 5.9 % |
| Underlying EBITDA margin | 7.2% | 7.3% | | 7.2% | 7.1% | |
| Underlying operating income | 174 | 167 | 4.2% | 339 | 317 | 6.9 % |
| Underlying operating margin | 5.1% | 5.1% | | 5.0% | 4.9% | |
| Comparable sales growth | 4.9% | 4.4% | | 4.1% | 3.7% | |

Pro forma net sales of €3,424 million increased by 5.6% compared with last year. Comparable sales grew by 4.9%, as a result of both strong online sales growth and growth at our supermarkets. This included the positive impact of the Easter week falling into the second quarter this year. During the quarter, Albert Heijn introduced a new range of local deli specialties provided by local butchers and continued to make progress in offering a healthier and fresher overall assortment by reducing the level of salt, sugar, fat and additives in own-brand products.

During the quarter, bol.com made further improvements in online shopping by introducing the "Select" subscription service for faster, lower-cost delivery. It also introduced a subscription service for e-books.

The pro forma underlying operating margin of the Netherlands was 5.1%, unchanged from a strong second quarter last year. This year's good performance was the result of synergy savings and cost control being offset by increased pension charges. The margin excluding bol.com was 5.8%, unchanged versus last year.

Belgium

| € million | Q2 2017 | Q2 2016 ¹ | % change | HY 2017 | HY 2016 ¹ | % change |
|------------------|------------|-------------------------|-------------|------------|-------------------------|-------------|
| Net sales | 1,262 | _ | nm | 2,448 | _ | nm |
| Operating income | 26 | _ | nm | 52 | _ | nm |

^{1.} Results from Belgium are included as of July 24, 2016.

Belgium on a pro forma basis

| € million | Pro forma Q2 2017 | Pro forma Q2 2016 | % change | Pro forma HY 2017 | Pro forma HY 2016 | % change |
|-----------------------------|-------------------------|-------------------------|-------------|-------------------------|-------------------------|-------------|
| Net sales | 1,258 | 1,255 | 0.2 % | 2,439 | 2,449 | (0.4)% |
| Underlying EBITDA | 68 | 73 | (6.8)% | 133 | 139 | (4.3)% |
| Underlying EBITDA margin | 5.4 % | 5.8% | | 5.5 % | 5.7% | |
| Underlying operating income | 32 | 37 | (13.5)% | 60 | 67 | (10.4)% |
| Underlying operating margin | 2.5 % | 2.9% | | 2.5 % | 2.7% | |
| Comparable sales growth | 0.0 % | 2.6% | | (0.3)% | 3.2% | |

In the second quarter of 2017, pro forma net sales were €1,258 million, up 0.2% versus last year, with comparable sales growth flat versus last year. While the affiliated stores continued to perform well, the average basket size at company-owned stores decreased versus the same quarter last year. The focus is on strengthening the commercial plan, increasing the impact of promotional activities and improving the customer experience.

Pro forma underlying operating margin was 2.5%, down 0.4% percentage points compared to last year. Synergies were more than offset by additional promotional activities and increased shrink in companyowned supermarkets.

Central and Southeastern Europe (CSE)

| € million | Q2 2017 | Q2 2016 ¹ | % change | % change constant rates | HY 2017 | | % change | % change constant rates |
|------------------|------------|-------------------------|-------------|-------------------------------|------------|-----|-------------|-------------------------------|
| Net sales | 1,439 | 440 | 227.0% | 221.0% | 2,814 | 865 | 225.3% | 222.0% |
| Operating income | 54 | 10 | 440.0% | 441.1% | 95 | 11 | 763.6% | 780.4% |

Represents the pre-merger results of the Czech Republic. Results from former Delhaize entities in Central and Southeastern Europe (Greece, Romania and Serbia) are included as of July 24, 2016.

Central and Southeastern Europe (CSE) on a pro forma basis

| € million | Pro forma Q2 2017 | Pro forma Q2 2016 | % change | % change constant rates | Pro forma HY 2017 | Pro forma HY 2016 | % change | % change constant rates |
|--|-------------------------|-------------------------|-------------|-------------------------------|-------------------------|-------------------------|-------------|-------------------------------|
| Net sales | 1,439 | 1,379 | 4.4 % | 3.9 % | 2,814 | 2,698 | 4.3 % | 4.2 % |
| Underlying EBITDA | 94 | 96 | (2.1)% | (1.4)% | 173 | 173 | 0.0 % | 0.1 % |
| Underlying EBITDA margin | 6.5% | 7.0% | | | 6.1% | 6.4% | | |
| Underlying operating income | 55 | 59 | (6.8)% | (6.8)% | 96 | 100 | (4.0)% | (4.0)% |
| Underlying operating margin | 3.8% | 4.3% | | | 3.4% | 3.7% | | |
| Comparable sales growth | 1.5% | 6.2% | | | 1.6% | 6.7% | | |
| Comparable sales growth excluding gasoline | 1.7% | 6.5% | | | 1.6% | 6.9% | | |

Pro forma net sales increased by 3.9% to €1,439 million at constant exchange rates. Net sales growth in the second quarter resulted from comparable sales growth of 1.5% and the net addition of 111 stores compared to a year ago. Comparable sales growth was driven by Romania, Serbia and the Czech Republic. In Greece, sales performance reflected an exceptionally strong quarter last year due to competitive disruptions.

CSE's pro forma underlying operating margin was lower by 0.5 percentage points to 3.8%. Margins increased in Serbia and the Czech Republic, while margins in Greece were lower than the second quarter last year.

Global Support Office

| € million | Pro forma Q2 2017 | Pro forma Q2 2016 | % change | % change constant rates | Pro forma HY 2017 | Pro forma HY 2016 | % change | % change constant rates |
|--|-------------------------|-------------------------|-------------|-------------------------------|-------------------------|-------------------------|-------------|-------------------------------|
| Underlying operating income | (26) | (42) | 38.1% | 36.3% | (58) | (87) | 33.3% | 33.2% |
| Underlying operating income excluding insurance activities | (35) | (44) | 20.5% | 20.9% | (72) | (84) | 14.3% | 14.7% |

Pro forma underlying Global Support Office costs were €26 million, €16 million lower than the prior year. Excluding insurance activities, underlying costs were €35 million compared with €44 million in Q2 2016. Changes in discount rates were the main driver of improved results on insurance activities.

Financial review IFRS

Second quarter 2017 (compared to second quarter 2016)

Operating income increased by €223 million to €547 million, which is primarily due to the contributions of the former Delhaize operating companies (Delhaize America €147 million, Belgium €26 million and CSE excluding the Czech Republic €43 million). Operating income, after adjusting for impairments of €16 million (Q2 2016: €9 million); restructuring and related charges of €65 million (Q2 2016: €29 million); and the gain on sale of assets of nil (Q2 2016: €2 million), resulted in underlying operating income of €628 million (up €268 million over Q2 2016). Impairments are primarily related to stores at Ahold USA. The restructuring and related charges of €65 million included €34 million of integration costs related to the merger between Ahold and Delhaize, €4 million related to the setup of the U.S. brand-centric organization, and €32 million related to divestments of remedy stores, partly offset by other one-off items.

Income from continuing operations was €355 million; €145 million higher than last year. This follows from the increase in operating income of €223 million and higher income from joint ventures of €2 million, offset by increases in income taxes of €68 million and financial expenses of €12 million. The increase in income taxes is mainly the result of higher taxable income for Q2 2017.

Free cash flow of €400 million increased by €175 million compared to Q2 2016. This increase is mainly driven by higher cash generated from operations of €400 million and higher proceeds from divestments of assets of €10 million, partly offset by higher purchases of non-current assets of €185 million, higher interest paid of €37 million and higher income taxes paid of €19 million. Of the higher purchases of non-current assets, €210 million is due to the inclusion of the former Delhaize operating companies.

Net debt increased in Q2 2017 by €415 million to €3,418 million, which is mainly a result of the dividend payment of €720 million and the share buyback of €248 million, partly offset by our free cash flow of €400 million and exchange rate differences.

Half year 2017 (compared to half year 2016)

Operating income increased by €456 million to €1,116 million. Recorded in operating income are restructuring and related charges of €113 million (HY 2016: €60 million) and impairments of €24 million (HY 2016: €27 million), offset by a gain on the sale of assets €19 million (HY 2016: €3 million), which collectively total €118 million (HY 2016: €84 million) and are adjusted to arrive at underlying operating income of €1,234 million (HY 2016: €744 million).

Income from continuing operations was €711 million; €295 million higher than last year. This reflects the increase in operating income of €456 million and higher income from joint ventures of €2 million, adjusted for higher net financial expenses of €34 million and higher income taxes of €129 million.

Free cash flow was €597 million; €137 million higher than last year. The increase is mainly due to higher cash generated from operations of €586 million and higher proceeds from divestment of assets of €53 million, partly offset by higher capital expenditures of €430 million, higher income taxes paid of €28 million and higher interest paid of €57 million.

Financial review pro forma

Second quarter 2017 (compared to second quarter 2016)

Pro forma underlying operating income was €626 million, €64 million higher than last year. Pro forma underlying operating margin was 3.9%, up 0.3% percentage points from last year.

Pro forma operating income increased by €81 million to €584 million. Recorded in operating income are restructuring and related charges of €33 million and impairments of €9 million, which total €42 million and are adjusted to arrive at the pro forma underlying operating income. Impairments are primarily related to operating and closing stores at Ahold USA and in the Netherlands. The restructuring and related charges of €33 million includes €34 million of integration costs for the merger between Ahold and Delhaize and €4 million related to the setup of the U.S. brand-centric organization, partly offset by some one-off items.

Pro forma income from continuing operations was €378 million, €61 million higher than last year, as a result of the increase in pro forma operating income of €81 million and the decrease in financial expenses of €19 million, partly offset by the increase in income taxes of €41 million. The increase in income taxes is mainly the result of higher taxable income for Q2 2017.

Outlook¹

For the full year, we expect that the underlying operating margin for the Group will be broadly in line with the first half of 2017 and we reiterate our net synergy target of €220 million, including €22 million realized in 2016.

We will invest synergies in excess of the net synergy targets in our brands to further strengthen our brands.

We continue to invest in eCommerce, increasing warehouse capacity, and expect net consumer online sales of €2.8 billion in 2017, well on track to realize net consumer online sales of nearly €5 billion in 2020.

Integration costs are expected at €380 million, and an additional €70 million one time charge is expected related to the setup of our brand-centric organization in the United States.

We expect free cash flow of €1.6 billion for the full year after €1.8 billion of capital expenditure.

1. Full year amounts are based on HY 2017 exchange rates.

Related party transactions

Ahold Delhaize has entered into arrangements with a number of its subsidiaries and affiliated companies in the course of its business. These arrangements relate to service transactions and financing agreements. Furthermore, Ahold Delhaize considers transactions with key management personnel to be related party transactions. As of the balance sheet date, July 2, 2017, there have been no significant changes in the related party transactions from those described in Ahold Delhaize's Annual Report 2016.

Risks and uncertainties

Ahold Delhaize's enterprise risk management program provides executive management with a periodic and holistic understanding of Ahold Delhaize's key business risks and the management practices in place to mitigate these risks. Ahold Delhaize recognizes strategic, operational, financial and compliance / regulatory risk categories. Except as set forth under the Cautionary Notice in this release, the principal risks faced by Ahold Delhaize during the first half of the financial year were substantially the same as those disclosed by Ahold Delhaize at year end 2016. A description of Ahold Delhaize's risk management practices, principal risks and how they impact the business is provided in Ahold Delhaize's 2016 Annual Report.

Independent auditor's involvement

The content of this interim report has not been audited or reviewed by an independent external auditor.

Declarations

The members of Ahold Delhaize's management board hereby declare that, to the best of their knowledge, the half-year financial statements included in this interim report, which have been prepared in accordance with IAS 34 "Interim Financial Reporting," give a true and fair view of Ahold Delhaize's assets, liabilities, financial position and profit or loss, and the undertakings included in the consolidation taken as a whole, and the half-year management report included in this interim report includes a fair review of the information required pursuant to section 5:25d, subsections 8 and 9, of the FMSA.

Zaandam, the Netherlands August 9, 2017

Management Board

Dick Boer (President and Chief Executive Officer)
Frans Muller (Deputy Chief Executive Officer and Chief Integration Officer)
Jeff Carr (Chief Financial Officer)
Pierre Bouchut (Chief Operating Officer Europe and Indonesia)
Kevin Holt (Chief Operating Officer Ahold USA)



Consolidated income statement

| € million, except per share data | Note | Q2 2017 | Q2 2016 ¹ | HY 2017 | HY 2016 ¹ |
|---|------|------------|-------------------------|------------|-------------------------|
| Net sales | 4 | 16,121 | 9,638 | 31,991 | 19,248 |
| Cost of sales | 5 | (11,831) | (7,005) | (23,440) | (13,946) |
| Gross profit | | 4,290 | 2,633 | 8,551 | 5,302 |
| Selling expenses | | (3,123) | (1,958) | (6,251) | (3,933) |
| General and administrative expenses | | (620) | (351) | (1,184) | (709) |
| Total operating expenses | 5 | (3,743) | (2,309) | (7,435) | (4,642) |
| Operating income | 4 | 547 | 324 | 1,116 | 660 |
| Interest income | | 7 | 2 | 15 | 3 |
| Interest expense | | (75) | (57) | (155) | (115) |
| Net interest expense on defined benefit pension plans | | (5) | (4) | (11) | (8) |
| Other financial expenses | | (4) | (6) | (15) | (12) |
| Net financial expenses | | (77) | (65) | (166) | (132) |
| Income before income taxes | | 470 | 259 | 950 | 528 |
| Income taxes | 6 | (121) | (53) | (251) | (122) |
| Share in income of joint ventures | | 6 | 4 | 12 | 10 |
| Income from continuing operations | | 355 | 210 | 711 | 416 |
| Income from discontinued operations | | _ | 1 | _ | 1 |
| Net income attributable to common shareholders | | 355 | 211 | 711 | 417 |
| Net income per share attributable to common shareholders | | | | | |
| Basic | | 0.28 | 0.26 | 0.56 | 0.51 |
| Diluted | | 0.28 | 0.25 | 0.55 | 0.50 |
| Income from continuing operations per share attributable to common shareholders | | | | | |
| Basic | | 0.28 | 0.25 | 0.56 | 0.51 |
| Diluted | | 0.28 | 0.25 | 0.55 | 0.50 |
| Weighted average number of common shares outstanding (in millions) | | | | | |
| Basic | | 1,259 | 825 | 1,263 | 823 |
| Diluted | | 1,293 | 857 | 1,300 | 857 |
| Average U.S. dollar exchange rate (euro per U.S. dollar) | | 0.9084 | 0.8859 | 0.9236 | 0.8956 |

^{1.} Comparative balances have been restated to conform to the current year's presentation. See Note 2.



Consolidated statement of comprehensive income

| € million | Note | Q2 2017 | Q2 2016 ¹ | HY 2017 | HY 2016 ¹ |
|---|------|------------|-------------------------|------------|-------------------------|
| Net income | | 355 | 211 | 711 | 417 |
| Remeasurements of defined benefit pension plans | | | | | |
| Remeasurements before taxes - income (loss) | | 7 | 22 | 16 | (143) |
| Income taxes | | 1 | _ | (4) | 56 |
| Other comprehensive income (loss) that will not be reclassified to profit or loss | | 8 | 22 | 12 | (87) |
| Currency translation differences in foreign interests: | | | | | |
| Continuing operations | | (691) | 77 | (826) | (103) |
| Income taxes | | (1) | _ | (1) | _ |
| Cash flow hedges: | | | | | |
| Fair value result for the period | | (3) | 20 | (3) | (1) |
| Transfers to net income | | _ | (30) | _ | (37) |
| Income taxes | | 1 | 3 | 1 | 10 |
| Non-realized gains (losses) on financial investments available for sale | | | | | |
| Fair value result for the period | | 2 | _ | 3 | _ |
| Other comprehensive income (loss) reclassifiable to profit or loss | | (692) | 70 | (826) | (131) |
| Total other comprehensive income (loss) | | (684) | 92 | (814) | (218) |
| Total comprehensive income (loss) attributable to common shareholders | | (329) | 303 | (103) | 199 |
| Attributable to: | | | | | |
| Continuing operations | | (329) | 302 | (103) | 198 |
| Discontinued operations | | _ | 1 | _ | 1 |
| Total comprehensive income (loss) attributable to common shareholders | | (329) | 303 | (103) | 199 |

^{1.} Comparative balances have been restated to conform to the current year's presentation. See Note 2.



Consolidated balance sheet

| € million | Note | July 2, 2017 | January 1, 2017 |
|---|------|-----------------|--------------------|
| Assets | | | |
| Property, plant and equipment | | 10,993 | 11,770 |
| Investment property | | 669 | 727 |
| Intangible assets | | 11,947 | 12,547 |
| Investments in joint ventures and associates | | 267 | 274 |
| Other non-current financial assets | | 201 | 216 |
| Deferred tax assets | | 690 | 700 |
| Other non-current assets | | 72 | 64 |
| Total non-current assets | | 24,839 | 26,298 |
| Assets held for sale | 7 | 35 | 50 |
| Inventories | | 3,119 | 3,288 |
| Receivables | | 1,547 | 1,588 |
| Other current financial assets | | 260 | 677 |
| Income taxes receivable | | 52 | 36 |
| Prepaid expenses and other current assets | | 377 | 306 |
| Cash and cash equivalents | 9 | 3,215 | 4,032 |
| Total current assets | | 8,605 | 9,977 |
| Total assets | | 33,444 | 36,275 |
| Equity and liabilities | | | |
| Group equity | | 14,971 | 16,276 |
| Loans | | 3,080 | 3,311 |
| Other non-current financial liabilities | | 2,260 | 2,527 |
| Pensions and other post-employment benefits | | 650 | 659 |
| Deferred tax liabilities | | 1,522 | 1,596 |
| Provisions | | 869 | 931 |
| Other non-current liabilities | | 534 | 578 |
| Total non-current liabilities | | 8,915 | 9,602 |
| Liabilities related to assets held for sale | | 2 | 9 |
| Accounts payable | | 5,000 | 5,389 |
| Other current financial liabilities | | 1,829 | 2,178 |
| Income taxes payable | | 189 | 87 |
| Provisions | | 371 | 383 |
| Other current liabilities | | 2,167 | 2,351 |
| Total current liabilities | | 9,558 | 10,397 |
| Total equity and liabilities | | 33,444 | 36,275 |
| Period-end U.S. dollar exchange rate (euro per U.S. dollar) | | 0.8752 | 0.9506 |
| | | | |



Consolidated statement of changes in equity

| € million | Note | Share capital | Additional paid-in capital | Currency translation reserve | Cash flow hedging reserve | Other reserves including accumulated deficit | Equity attributable to common shareholders |
|---|------|------------------|----------------------------------|------------------------------------|---------------------------------|--|---|
| Balance as of January 3, 2016 | | 8 | 6,059 | 346 | (123) | (668) | 5,622 |
| Net income attributable to common shareholders | | _ | _ | _ | _ | 417 | 417 |
| Other comprehensive loss | | _ | _ | (103) | (28) | (87) | (218) |
| Total comprehensive income (loss) attributable to common shareholders | | _ | _ | (103) | (28) | 330 | 199 |
| Dividends | | _ | _ | _ | _ | (429) | (429) |
| Share-based payments | | _ | _ | _ | _ | 31 | 31 |
| Balance as of July 3, 2016 ¹ | | 8 | 6,059 | 243 | (151) | (736) | 5,423 |
| Balance as of January 1, 2017 | | 13 | 15,802 | 754 | (2) | (291) | 16,276 |
| Net income attributable to common shareholders | | _ | _ | _ | _ | 711 | 711 |
| Other comprehensive income (loss) | | _ | _ | (827) | (2) | 15 | (814) |
| Total comprehensive income (loss) attributable to common shareholders | | _ | _ | (827) | (2) | 726 | (103) |
| Dividends | 8 | _ | _ | _ | _ | (720) | (720) |
| Share buyback | 8 | _ | _ | _ | _ | (527) | (527) |
| Share-based payments | | _ | _ | _ | _ | 45 | 45 |
| Balance as of July 2, 2017 | | 13 | 15,802 | (73) | (4) | (767) | 14,971 |

^{1.} Comparative balances have been restated to conform to the current year's presentation. See Note 2.



Consolidated statement of cash flow

| € million | Note | Q2 2017 | Q2 2016 ¹ | HY 2017 | HY 2016 ¹ |
|--|------|------------|-------------------------|------------|-------------------------|
| Income from continuing operations | | 355 | 210 | 711 | 416 |
| Adjustments for: | | | | | |
| Net financial expenses | | 77 | 65 | 166 | 132 |
| Income taxes | | 121 | 53 | 251 | 122 |
| Share in income of joint ventures | | (6) | (4) | (12) | (10) |
| Depreciation, amortization and impairments | 5 | 469 | 262 | 932 | 535 |
| Gains on the sale of assets / disposal groups held for sale | 5 | _ | (2) | (19) | (3) |
| Share-based compensation expenses | | 21 | 14 | 40 | 25 |
| Other changes to operating income | | (3) | 1 | (5) | 1 |
| Operating cash flows before changes in operating assets and liabilities | | 1,034 | 599 | 2,064 | 1,218 |
| Changes in working capital: | | | ' | | |
| Changes in inventories | | 3 | 33 | 5 | 5 |
| Changes in receivables and other current assets | | (4) | 42 | (85) | 101 |
| Changes in payables and other current liabilities | | 8 | (27) | (259) | (199) |
| Changes in other non-current assets, other non-current | | | ` , | ` , | , , |
| liabilities and provisions | | 20 | 14 | (9) | 5 |
| Cash generated from operations | | 1,061 | 661 | 1,716 | 1,130 |
| Income taxes paid - net | | (189) | (170) | (217) | (189) |
| Operating cash flows from continuing operations | | 872 | 491 | 1,499 | 941 |
| Operating cash flows from discontinued operations | | (1) | (2) | (3) | (3) |
| Net cash from operating activities | | 871 | 489 | 1,496 | 938 |
| Purchase of non-current assets | | (385) | (200) | (816) | (386) |
| Divestments of assets / disposal groups held for sale | | 13 | 3 | 63 | 10 |
| Acquisition of businesses, net of cash acquired | 3 | (2) | (2) | (6) | (4) |
| Divestment of businesses, net of cash divested | 7 | _ | (2) | (1) | (3) |
| Changes in short-term deposits and similar instruments | | _ | 309 | 100 | 383 |
| Dividends received from joint ventures | | 12 | 12 | 14 | 14 |
| Interest received | | 7 | 1 | 16 | 3 |
| Other | | (1) | (3) | (1) | (3) |
| Investing cash flows from continuing operations | | (356) | 118 | (631) | 14 |
| Net cash from investing activities | | (356) | 118 | (631) | 14 |
| Interest paid | | (119) | (82) | (179) | (122) |
| Repayments of loans | 10 | (160) | (7) | (461) | (21) |
| Changes in short-term loans | | 283 | 2 | 196 | 5 |
| Repayments of finance lease liabilities | | (48) | (27) | (97) | (53) |
| Dividends paid on common shares | 8 | (720) | (429) | (720) | (429) |
| Share buyback | 8 | (248) | _ | (527) | _ |
| Other cash flows from derivatives | 10 | (10) | (5) | 264 | (18) |
| Other | | (1) | _ | 3 | 3 |
| Financing cash flows from continuing operations | | (1,023) | (548) | (1,521) | (635) |
| Net cash from financing activities | | (1,023) | (548) | (1,521) | (635) |
| Net cash from operating, investing and financing activities | | (508) | 59 | (656) | 317 |
| Cash and cash equivalents at the beginning of the period (excluding restricted cash) | | 3,817 | 2,017 | 3,990 | 1,819 |
| Effect of exchange rate differences on cash and cash equivalents | | (140) | 23 | (165) | (37) |
| Cash and cash equivalents at the end of the period (excluding restricted cash) | 9 | 3,169 | 2,099 | 3,169 | 2,099 |
| Average U.S. dollar exchange rate (euro per U.S. dollar) | | 0.9084 | 0.8859 | 0.9236 | 0.8956 |
| · · · · · · · · · · · · · · · · · · · | | | | | |

^{1.} Comparative balances have been restated to conform to the current year's presentation. See Note 2.

Summary financial statements

Notes to the consolidated summary financial statements

1. The Company and its operations

The principal activity of Koninklijke Ahold Delhaize N.V. ("Ahold Delhaize" or the "Company" or "Group" or "Ahold Delhaize Group"), a public limited liability company with its registered seat and head office in Zaandam, the Netherlands, is the operation of retail food stores primarily in the United States and Europe.

As of July 24, 2016, Ahold Delhaize is the new name of Koninklijke Ahold N.V. following the completion of the merger between Koninklijke Ahold N.V. ("Ahold") and Delhaize Group NV/SA ("Delhaize").

As a result of the legal structure of the merger, Delhaize merged into Ahold. Since Ahold is the surviving entity, the historical IFRS information prior to the merger is that of Ahold.

The information in these condensed consolidated interim financial statements ("financial statements") is unaudited.

2. Accounting policies

Basis of preparation

These financial statements have been prepared in accordance with IAS 34 "Interim Financial Reporting." The accounting policies applied in these financial statements are consistent with those applied in Ahold Delhaize's 2016 consolidated financial statements, except as otherwise indicated below.

Taxes on income in the interim periods are accrued for using the tax rate that is expected to be applicable to the total annual profit or loss.

Ahold and Delhaize completed their merger on July 23, 2016. In 2017, the reporting calendars have been aligned and Ahold Delhaize now uses a 4/4/5-week calendar, with four equal quarters of 13 weeks, for a total of 52 weeks. The 2016 comparative numbers in this report have been restated to reflect the effects of this calendar change, with Q2 now consisting of 13 weeks instead of the previously reported 12 weeks and the first half year now consisting of 26 weeks instead of the previously reported 28 weeks.

In the determination of the restated balances, judgment has been applied. Daily transactions have been reallocated based on their transaction dates and the new quarter-end dates. Proportionate allocation has been used for items that are recognized on a periodic basis, such as depreciation, rent and interest. Transactions that occur on a specific date, including sale and acquisition transactions, have been matched to the revised period. Entries that are recorded on a quarterly basis, such as impairments and releases of provision balances, have been recognized in the corresponding converted quarters.

This calendar change only impacts the allocation of results between quarters and does not have an effect on the full 2016 results.

Segmentation

Ahold Delhaize's operating segments are its retail operating companies that engage in business activities from which they earn revenues and incur expenses and whose operating results are regularly reviewed by the Management Board to make decisions about resources to be allocated to the segments and to assess their performance. In establishing the reportable segments, certain operating segments with similar economic characteristics have been aggregated. As Ahold Delhaize's operating segments offer similar products using complementary business models, and there is no discernible difference in customer bases, Ahold Delhaize's policy on aggregating its operating segments into reportable segments is based on geography and on the management reporting structure.



Changes in presentation

Presentation of amortization of favorable lease-related intangible assets

As part of the purchase price allocation (PPA) of an acquisition, favorable lease-related intangible assets and unfavorable lease-related liabilities were identified. In the historical results of both Ahold and Delhaize, the unwinding of these liabilities were reported as part of rent expense, while the amortization of the intangible assets was reported as amortization expense. This resulted in a mismatch of the net PPA effect of similar items on the basis that they relate to either an asset or a liability.

Ahold Delhaize's historical information has therefore been restated so that the amortization of the favorable lease-related asset is no longer reported as depreciation and amortization expense but is instead reported as rent expense.

The adjustments to Ahold Delhaize's 2016 comparative amounts for these changes in presentation are as follows:

| € million | Q2 2016 as reported | Calendar change impact | Changes in presentation | Q2 2016 as restated | HY 2016 as reported | Calendar change impact | Changes in presentation | HY 2016 as restated |
|--|---------------------------|------------------------------|-------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Consolidated statement of cash flows | · | | | · | | · | | |
| Depreciation, amortization and impairments | 245 | 21 | (4) | 262 | 582 | (40) | (7) | 535 |
| Other changes to operating income ¹ | _ | (1) | 2 | 1 | _ | _ | 1 | 1 |
| Operating cash flows before changes in operating assets and liabilities | 575 | 26 | (2) | 599 | 1,320 | (96) | (6) | 1,218 |
| Changes in other non- current assets, other non- current liabilities and provisions | _ | 12 | 2 | 14 | (5) | 4 | 6 | 5_ |

1. This line includes release of favorable and unfavorable leases and other changes to operating income.

| € million | Q2 2016 as reported | Calendar change impact | Changes in presentation | Q2 2016 as restated | HY 2016 as reported | change | 2.0 | HY 2016 as restated |
|--------------------------------|---------------------------|------------------------------|-------------------------|---------------------------|---------------------------|--------|-----|---------------------------|
| Note 5. Expenses by nature | | | | | | | | |
| Depreciation and amortization | 237 | 19 | (3) | 253 | 556 | (41) | (7) | 508 |
| Rent expenses and income - net | 144 | 14 | 3 | 161 | 343 | (24) | 7 | 326 |

New and revised IFRSs effective in 2017:

Amendments to IAS 12, "Income taxes"

The amendments address the recognition of deferred tax assets for unrealized losses on debt instruments measured at fair value, as well as how deductible temporary differences should be measured in situations when tax law limits the offsetting of certain types of losses against specific sources of taxable profits. The amendments to IAS 12 apply prospectively for annual periods beginning on or after January 1, 2017, however are not yet adopted by the EU. The Company does not anticipate that the application of these amendments will have a significant effect on the results of the consolidated financial statements.

Amendments to IAS 7, "Disclosure Initiative"

Amendments to IAS 7, "Disclosure Initiative," were made to require additional cash flow disclosures surrounding changes in liabilities arising from financing activities, including changes arising from both cash flows and non-cash changes. The amendments to IAS 7 apply prospectively for annual periods beginning on or after January 1, 2017, however are not yet adopted by the EU. The Company does not anticipate that the application of these amendments will have a significant effect on the results of future

Summary financial statements

consolidated financial statements, but they may alter the manner in which certain financial information is presented.

Annual improvements to IFRSs 2014-2016

Annual improvements to IFRSs 2014-2016 Cycle made a number of amendments to various IFRSs, which do not have a significant effect on the consolidated financial statements.

New accounting policies not yet effective for 2017

The IASB issued several standards, or revisions to standards, that are not yet effective for 2017, but will become effective in coming years. As of July 2, 2017, there are no significant changes in the assessment of the effects of these standards from those described in Ahold Delhaize's Annual Report 2016.

3. Business combinations and goodwill

Merger Ahold Delhaize

On July 23, 2016, Ahold and Delhaize announced the completion of their merger, which became effective on July 24, 2016. The merger has been accounted for as a business combination using the acquisition method of accounting under IFRS 3, with Ahold being identified as acquirer.

As of Q2 2017 there have been measurement period adjustments recognized subsequent to the amounts initially recognized and reported in 2016. These measurement period adjustments have been made to reflect facts and circumstances that existed as of the 2016 merger date and not as a result of events occurring subsequent to the merger date. As a result of all measurement period adjustments, the goodwill on the merger has been increased by €36 million to an amount of €5,962 million, with the related adjustments to other assets and liabilities as disclosed in the table below.

All known measurement period adjustments have been made and the allocation of the purchase price to the estimated fair values of the identifiable assets acquired and the liabilities assumed is now considered to be finalized.

Other acquisitions

Ahold Delhaize completed minor store acquisitions for a total purchase consideration of €7 million, mainly in Belgium.

Net assets acquired

The allocation of the fair value of the net assets acquired, the goodwill arising from the acquisitions during 2017 and measurement period adjustments of previous business combinations is as follows:

| € million | Delhaize | Other | Total |
|--------------------------------------|----------|-------|-------|
| Goodwill | 36 | 7 | 43 |
| Other intangibles | (1) | _ | (1) |
| Deferred tax assets | 2 | _ | 2 |
| Assets held for sale | _ | 1 | 1 |
| Cash and cash equivalents | _ | 1 | 1 |
| Receivables and other current assets | 4 | 2 | 6 |
| Provisions (including pensions) | (16) | _ | (16) |
| Deferred tax liabilities | 3 | _ | 3 |
| Other non-current liabilities | (7) | _ | (7) |
| Other current liabilities | (21) | (4) | (25) |
| Total purchase consideration | | 7 | 7 |
| Cash acquired | <u> </u> | (1) | (1) |
| Acquisition of business, net of cash | _ | 6 | 6 |



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A reconciliation of Ahold Delhaize's goodwill balance, which is presented within intangible assets, is as follows:

| € million | Goodwill |
|--|----------|
| As of January 1, 2017 | |
| At cost | 7,405 |
| Accumulated impairment losses | (10) |
| Opening carrying amount | 7,395 |
| Acquisitions through business combinations | 43 |
| Impairment losses and reversals - net | (1) |
| Transfers to / from assets held for sale | (1) |
| Exchange rate differences | (385) |
| Closing carrying amount | 7,051 |
| As of July 2, 2017 | |
| At cost | 7,062 |
| Accumulated impairment losses | (11) |
| Closing carrying amount | 7,051 |

4. Segment reporting

Ahold Delhaize's retail operations are presented in five reportable segments. In addition, Other retail, consisting of Ahold Delhaize's unconsolidated joint ventures JMR - Gestão de Empresas de Retalho, SGPS, S.A. ("JMR") and P.T. Lion Super Indo, LLC ("Super Indo"), and Ahold Delhaize's Global Support Office, are presented separately. The accounting policies used for the segments are the same as the accounting policies used for the consolidated financial statements as described in *Note 2*.

All reportable segments sell a wide range of perishable and non-perishable food and non-food consumer products.

| Reportable segment | Operating segments included in the Reportable segment |
|---------------------------------|--|
| Ahold USA | Stop & Shop New England, Stop & Shop New York Metro, Giant Landover, Giant Carlisle and Peapod |
| Delhaize America | Food Lion and Hannaford |
| The Netherlands | Albert Heijn (including the Netherlands, Belgium and Germany), Etos, Gall & Gall and bol.com (including the Netherlands and Belgium) |
| Belgium | Delhaize (including Belgium and Luxembourg) |
| Central and Southeastern Europe | Albert (Czech Republic), Alfa Beta (Greece), Mega Image (Romania), Delhaize Serbia (Republic of Serbia) |

| Other | Included in Other |
|-----------------------|---|
| Other retail | Unconsolidated joint ventures JMR (49%) and Super Indo (51%) |
| Global Support Office | Global Support Office staff (the Netherlands, Belgium, Switzerland and the United States) |



Net sales

Net sales per segment are as follows:

| | Q2 2017 | Q2 2016 ¹ | HY 2017 | HY 2016 ¹ |
|--|------------|-------------------------|------------|-------------------------|
| \$ million | | | | |
| Ahold USA | 6,604 | 6,698 | 13,044 | 13,313 |
| Delhaize America | 4,392 | _ | 8,593 | _ |
| Average U.S. dollar exchange rate (euro per U.S. dollar) | 0.9084 | 0.8859 | 0.9236 | 0.8956 |
| € million | | | | |
| Ahold USA | 5,997 | 5,933 | 12,043 | 11,922 |
| Delhaize America | 3,989 | _ | 7,932 | _ |
| The Netherlands | 3,434 | 3,265 | 6,754 | 6,461 |
| Belgium | 1,262 | _ | 2,448 | _ |
| Central and Southeastern Europe | 1,439 | 440 | 2,814 | 865 |
| Ahold Delhaize Group | 16,121 | 9,638 | 31,991 | 19,248 |

^{1.} Comparative balances have been restated to conform to the current year's presentation. See Note 2.

Operating income

Operating income (loss) per segment is as follows:

| | Q2 2017 | Q2 2016 ¹ | HY 2017 | HY 2016 ¹ |
|---------------------------------|------------|-------------------------|------------|-------------------------|
| \$ million | | | | |
| Ahold USA | 200 | 229 | 446 | 487 |
| Delhaize America | 164 | _ | 316 | _ |
| € million | | | | |
| Ahold USA | 182 | 203 | 413 | 437 |
| Delhaize America | 147 | _ | 290 | _ |
| The Netherlands | 172 | 159 | 340 | 304 |
| Belgium | 26 | _ | 52 | _ |
| Central and Southeastern Europe | 54 | 10 | 95 | 11 |
| Global Support Office | (34) | (48) | (74) | (92) |
| Ahold Delhaize Group | 547 | 324 | 1,116 | 660 |

^{1.} Comparative balances have been restated to conform to the current year's presentation. See Note 2.



5. Expenses by nature

The aggregate of cost of sales and operating expenses is specified by nature as follows:

| € million | Q2 2017 | Q2 2016 ¹ | HY 2017 | HY 2016 ¹ |
|--|------------|-------------------------|------------|-------------------------|
| Cost of product | 11,351 | 6,718 | 22,483 | 13,372 |
| Labor costs | 2,312 | 1,426 | 4,624 | 2,843 |
| Other operational expenses | 1,172 | 749 | 2,342 | 1,515 |
| Depreciation and amortization | 453 | 253 | 908 | 508 |
| Rent expenses and income - net | 270 | 161 | 513 | 326 |
| Impairment losses and reversals - net | 16 | 9 | 24 | 27 |
| (Gains) losses on the sale of assets - net | _ | (2) | (19) | (3) |
| Total expenses by nature | 15,574 | 9,314 | 30,875 | 18,588 |

Comparative balances have been restated to conform to the current year's presentation. See Note 2.

6. Income taxes

The increase in income taxes is mainly the result of higher taxable income for Q2 and HY 2017. The increase in the effective tax rate for Q2 and HY 2017 is mainly caused by the change in the geographical mix of earnings and one-time items in 2017 and 2016.

7. Assets and liabilities held for sale

Assets held for sale per segment are as follows:

| € million | July 2, 2017 | January 1, 2017 |
|---------------------------------|-----------------|--------------------|
| Ahold USA | 7 | 27 |
| Delhaize America | _ | 2 |
| The Netherlands | 26 | 19 |
| Belgium | _ | _ |
| Central and Southeastern Europe | 2 | 2 |
| Ahold Delhaize Group | 35 | 50 |

Assets held for sale and related liabilities at July 2, 2017, consist primarily of non-current assets and associated liabilities of retail locations, including remedy stores to be divested. As part of the approval of the merger between Ahold and Delhaize Group by the U.S. Federal Trade Commission, Ahold and Delhaize subsidiaries entered into agreements to sell 86 stores in the United States. The approval of the Belgian Competition Authority was conditional upon the divestment of 13 stores (eight Albert Heijn stores and five Delhaize franchisee stores) and a limited number of projects in Belgium.

During 2016, of the 86 stores in the United States, Ahold USA divested eight out of 15 stores and Delhaize America divested all of the 71 stores. In the first quarter of 2017, Ahold USA divested four of the remaining remedy stores and recognized a €17 million gain.

In the first quarter 2017, Ahold Delhaize announced that its Belgian subsidiaries have reached agreements to divest nine stores and two projects in Belgium, with one store divestment being completed in the first quarter. In the second quarter 2017, seven stores and two projects were divested.

The remedy stores do not represent discontinued operations.



8. Equity attributable to common shareholders

Dividend on common shares

On April 12, 2017, the General Meeting of Shareholders approved the dividend over 2016 of €0.57 per common share. This dividend was paid on April 26, 2017.

Share buyback

On January 9, 2017, the Company commenced the €1 billion share buyback program that was announced on December 7, 2016. During the first half of 2017, 26,926,553 of the Company's own shares were repurchased at an average price of €19.58 per share for a total amount of €527 million. The program is expected to be completed before the end of 2017.

The number of outstanding common shares as of July 2, 2017, was 1,252,287,592 (January 1, 2017: 1,272,276,402).

9. Cash

The following table presents the reconciliation between the cash and cash equivalents as presented in the statement of cash flows and as presented on the balance sheet:

| € million | July 2, 2017 | January 1, 2017 |
|--|-----------------|--------------------|
| Cash and cash equivalents as presented in the statement of cash flows | 3,169 | 3,990 |
| Restricted cash | 46 | 42 |
| Cash and cash equivalents as presented on the balance sheet ¹ | 3,215 | 4,032 |

Cash and cash equivalents include an amount held under notional cash pooling arrangement of €1,376 million (January 1, 2017: €1,184 million). This cash amount is fully offset by an identical amount included under Other current financial liabilities.

10. Financial instruments

Fair values of financial instruments

The following table presents the fair values of financial instruments, based on Ahold Delhaize's categories of financial instruments, including current portions, compared to the carrying amounts at which these instruments are included on the balance sheet:

| | July 2 | , 2017 | January 1, 2017 | |
|---|-----------------|---------------|-----------------|---------------|
| € million | Carrying amount | Fair value | Carrying amount | Fair value |
| Loans receivable | 59 | 67 | 66 | 75 |
| Trade and other (non-)current receivables | 1,567 | 1,567 | 1,600 | 1,600 |
| Reinsurance assets | 196 | 196 | 220 | 220 |
| Total loans and receivables | 1,822 | 1,830 | 1,886 | 1,895 |
| Cash and cash equivalents | 3,215 | 3,215 | 4,032 | 4,032 |
| Short-term deposits and similar instruments | 9 | 9 | 110 | 110 |
| Derivatives | 1 | 1 | 299 | 299 |
| Available-for-sale | 175 | 175 | 186 | 186 |
| Total financial assets | 5,222 | 5,230 | 6,513 | 6,522 |

Summary financial statements

| | July 2, | 2017 | January 1 | 1, 2017 |
|--|-----------------|---------------|-----------------|---------------|
| € million | Carrying amount | Fair value | Carrying amount | Fair value |
| Notes | (2,777) | (2,884) | (3,434) | (3,442) |
| Other loans | (3) | (3) | (5) | (5) |
| Financing obligations | (350) | (324) | (385) | (366) |
| Mortgages payable | (24) | (26) | (26) | (29) |
| Finance lease liabilities | (1,719) | (2,089) | (1,960) | (2,396) |
| Cumulative preferred financing shares | (497) | (540) | (497) | (549) |
| Dividend cumulative preferred financing shares | (9) | (9) | (20) | (20) |
| Accounts payable | (5,000) | (5,000) | (5,389) | (5,389) |
| Short-term borrowings | (1,437) | (1,437) | (1,253) | (1,253) |
| Interest payable | (42) | (42) | (59) | (59) |
| Reinsurance liabilities | (206) | (206) | (234) | (234) |
| Other | (81) | (87) | (89) | (97) |
| Total non-derivative financial liabilities | (12,145) | (12,647) | (13,351) | (13,839) |
| Derivatives | (33) | (33) | (63) | (63) |
| Total financial liabilities | (12,178) | (12,680) | (13,414) | (13,902) |

Repayment of GBP 500 notes and settlement of related swaps

During Q1 2017, Ahold Delhaize repaid the remaining notional redemption amount of GBP 250 million relating to the GBP 500 million notes which were due in March 2017. The related swaps were settled on the same date. Since Ahold Delhaize was required under these swap contracts to redeem the notional amount through semi-annual installments that commenced in September 2004, the net cash impact of the debt repayment and the swap settlement at maturity was limited to only the last semi-annual installment amounting to \$14 million.

With the repayment of its GBP 500 million notes, Ahold Delhaize no longer had any notes outstanding under its Euro Medium Term Note Program and decided not to extend the program. Accordingly, the related Base Prospectus of April 21, 2016, which was valid for a period of 12 months, has not been renewed as of April 21, 2017.

Issuance of multi-currency euro-commercial paper program

On July 4, 2017, Ahold Delhaize successfully established a multi-currency euro-commercial paper program in order to diversify its sources of financing. Under this program, Ahold Delhaize may issue, from time to time, euro-commercial paper notes at blended rates. The outstanding principal amount of the notes will not exceed €1 billion (or its equivalent in other currencies) at any time. On July 7, 2017, and on August 2, 2017, Ahold Delhaize issued notes under this program. As of August 9, 2017, €250 million of notes were outstanding, which are due in September 2017.

Financial assets and liabilities measured at fair value on the balance sheet

Of Ahold Delhaize's categories of financial instruments, only derivatives, assets available-for-sale and reinsurance assets (liabilities) are measured and recognized on the balance sheet at fair value. These fair value measurements are categorized within Level 2 of the fair value hierarchy. The Company uses inputs other than quoted prices that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices). The fair value of derivative instruments is measured by using either a market or income approach (mainly present value techniques). Foreign currency forward contracts are measured using quoted forward exchange rates and yield curves derived from quoted interest rates that match the maturity of the contracts. Interest rate swaps are measured at the present value of expected future cash flows. Expected future cash flows are discounted by using the applicable yield curves derived from quoted interest rates.

Summary financial statements

To the extent that no cash collateral is contractually required, the valuation of Ahold Delhaize's derivative instruments is adjusted for the credit risk of the counterparty, called Credit Valuation Adjustment (CVA), and adjusted for Ahold Delhaize's own credit risk, called Debit Valuation Adjustment (DVA). The valuation technique for the CVA / DVA calculation is based on relevant observable market inputs.

No CVA / DVA adjustments are made to the valuation of certain derivative instruments, for which both Ahold Delhaize and its counterparties are required to post or redeem cash collaterals if the value of a derivative exceeds a threshold defined in the contractual provisions. Such cash collaterals materially reduce the impact of both the counterparty and Ahold Delhaize's own non-performance risk on the value of the instrument. The portion of outstanding derivatives that was collateralized is specified as follows:

| € million | July 2, 2017 | January 1, 2017 |
|---|-----------------|--------------------|
| Cross-currency interest rate swaps | 30 | 63 |
| Total net derivative liabilities subject to collateralization | 30 | 63 |
| Collateralized amount | 18 | 17 |

The carrying amount of trade and other (non-)current receivables, cash and cash equivalents, accounts payable, short-term deposits and similar instruments, and other current financial assets and liabilities approximate their fair values because of the short-term nature of these instruments and, for receivables, because any recoverability loss is reflected in an impairment loss. The fair values of quoted borrowings for which an active market exists are based on quoted prices at the end of the reporting period. The fair value of other non-derivative financial assets and liabilities that are not traded in an active market are estimated using discounted cash flow analyses based on prevailing market rates.

The fair value of the cumulative preferred financing shares is measured as the present value of expected future cash flows. Such cash flows include the dividend payments and the payments of the nominal value, plus paid in capital. Expected future cash flows are discounted by using the yield curves derived from quoted interest rates and Credit Default Swap rates that match the maturity of the contracts. The conditions for redemption and conversion of the cumulative preferred financing shares are disclosed in *Note 22* of Ahold Delhaize's Annual Report 2016. The accrued interest is included in other current financial liabilities and not in the carrying amounts of non-derivative financial assets and liabilities.

11. Commitments and contingencies

A comprehensive overview of commitments and contingencies as of January 1, 2017, is included in *Note 34* of Ahold Delhaize's 2016 consolidated financial statements, which were published as part of Ahold Delhaize's Annual Report 2016 on March 1, 2017. There were no significant changes to this overview through Q2 2017.

12. Subsequent events

Conversion of cumulative preferred financing shares

Ahold Delhaize has received a request from NN Investment Partners, holder of 100,779,021 Ahold Delhaize cumulative preferred financing shares, to convert 45,000,000 of its cumulative preferred financing shares with par value of €42,541,895 and voting rights of 0.94%, into common shares. In accordance with the applicable conversion terms, the number of 45,000,000 cumulative preferred financing shares will be converted into 2,515,827 common shares.

The conversion will take place on August 9, 2017.

Euro-commercial paper program

As further disclosed under *Note 10*, on July 4, 2017, the Company established a multi-currency euro-commercial paper program with a maximum limit of €1 billion.



Other financial and operating information

Free cash flow¹

| € million | Q2 2017 | Q2 2016 ² | HY 2017 | HY 2016 ² |
|---|------------|-------------------------|------------|-------------------------|
| Operating cash flows from continuing operations before changes in working capital and income taxes paid | 1,054 | 613 | 2,055 | 1,223 |
| Changes in working capital | 7 | 48 | (339) | (93) |
| Income taxes paid - net | (189) | (170) | (217) | (189) |
| Purchase of non-current assets | (385) | (200) | (816) | (386) |
| Divestments of assets / disposal groups held for sale | 13 | 3 | 63 | 10 |
| Dividends received from joint ventures | 12 | 12 | 14 | 14 |
| Interest received | 7 | 1 | 16 | 3 |
| Interest paid | (119) | (82) | (179) | (122) |
| Free cash flow | 400 | 225 | 597 | 460 |

¹ Free cash flow is a non-GAAP measure. For a description of this non-GAAP measures refer to section Use of non-GAAP financial measures at the end of this report.

Net debt¹

| € million | July 2, 2017 | April 2, 2017 | January 1, 2017 |
|---|-----------------|------------------|--------------------|
| Loans | 3,080 | 3,256 | 3,312 |
| Finance lease liabilities | 1,535 | 1,695 | 1,761 |
| Cumulative preferred financing shares | 497 | 497 | 497 |
| Non-current portion of long-term debt | 5,112 | 5,448 | 5,570 |
| Short-term borrowings and current portion of long-term debt | 1,695 | 1,602 | 1,991 |
| Gross debt | 6,807 | 7,050 | 7,561 |
| Less: Cash, cash equivalents, short-term deposits and similar instruments and short-term available for sale instruments ^{2, 3, 4, 5} | 3,389 | 4,047 | 4,317 |
| Net debt | 3,418 | 3,003 | 3,244 |

¹ Net debt is a non-GAAP measure. For a description of this non-GAAP measures refer to section Use of non-GAAP financial measures at the end of this report.

² Comparative balances have been restated to conform to the current year's presentation. See Note 2.

² Short-term deposits and similar instruments include investments with a maturity of between three and 12 months. The balance of these instruments at July 2, 2017, was €9 million (April 2, 2017: €10 million, January 1, 2017: €110 million) and is presented within Other current financial assets in the consolidated balance sheet.

³ Included in available-for-sale instruments is a US treasury investment fund in the amount of €165 million (April 2, 2017: €174 million, January 1, 2017: €175 million).

⁴ Book overdrafts, representing the excess of total issued checks over available cash balances within the Group cash concentration structure, are classified in accounts payable and do not form part of net debt. This balance at July 2, 2017 was €162 million (April 2, 2017: €211 million, January 1, 2017: €217 million).

⁵ Cash and cash equivalents include an amount held under a notional cash pooling arrangement of €1,376 million (April 2, 2017: €1,107 million, January 1, 2017: €1,184 million). This cash amount is fully offset by an identical amount included under Short-term borrowings and current portion of long-term debt.



Underlying operating income and underlying EBITDA¹

Underlying operating income per segment and underlying EBITDA per segment are as follows:

Q2 2017

| | IFRS | | | | | | |
|---|--------------|---------------------|--------------------|---------|---------------------------------------|-----------------------------|----------------------------|
| € million | Ahold USA | Delhaize America | The Netherlands | Belgium | Central and Southeastern Europe | Global Support Office | Ahold Delhaize Group |
| Operating income (loss) | 182 | 147 | 172 | 26 | 54 | (34) | 547 |
| Impairments | 16 | _ | _ | _ | _ | _ | 16 |
| (Gains) losses on the sale of assets | (1) | 1 | _ | _ | _ | _ | _ |
| Restructuring and related charges and other | 44 | 4 | 2 | 6 | 1 | 8 | 65 |
| Adjustments to operating income | 59 | 5 | 2 | 6 | 1 | 8 | 81 |
| Underlying operating income (loss) | 241 | 152 | 174 | 32 | 55 | (26) | 628 |
| Depreciation and amortization | 169 | 129 | 73 | 36 | 39 | 7 | 453 |
| Underlying EBITDA | 410 | 281 | 247 | 68 | 94 | (19) | 1,081 |

Underlying operating income and underlying EBITDA are non-GAAP measures. For a description of these non-GAAP measures refer to section Use of non-GAAP financial measures at the end of this report.

Underlying operating income in local currency for Q2 2017 was \$265 million for Ahold USA and \$168 million for Delhaize America.

Q2 2016¹

| | | | | IFRS | | | | | | | | |
|---|--------------|---------------------|--------------------|---------|---------------------------------------|-----------------------------|----------------------------|--|--|--|--|--|
| € million | Ahold USA | Delhaize America | The Netherlands | Belgium | Central and Southeastern Europe | Global Support Office | Ahold Delhaize Group | | | | | |
| Operating income (loss) | 203 | _ | 159 | _ | 10 | (48) | 324 | | | | | |
| Impairments | 5 | _ | 4 | _ | _ | _ | 9 | | | | | |
| (Gains) losses on the sale of assets | (2) | _ | _ | _ | _ | _ | (2) | | | | | |
| Restructuring and related charges and other | 6 | _ | 5 | _ | _ | 18 | 29 | | | | | |
| Adjustments to operating income | 9 | _ | 9 | _ | _ | 18 | 36 | | | | | |
| Underlying operating income (loss) | 212 | _ | 168 | _ | 10 | (30) | 360 | | | | | |
| Depreciation and amortization | 169 | _ | 70 | _ | 13 | 1 | 253 | | | | | |
| Underlying EBITDA | 381 | _ | 238 | _ | 23 | (29) | 613 | | | | | |

^{1.} Comparative balances have been restated to conform to the current year's presentation. See Note 2.

Underlying operating income in local currency for Q2 2016 was \$238 million for Ahold USA.



Half year 2017

| | | | | IFRS | | | |
|---|--------------|---------------------|--------------------|---------|---------------------------------------|-----------------------------|----------------------------|
| € million | Ahold USA | Delhaize America | The Netherlands | Belgium | Central and Southeastern Europe | Global Support Office | Ahold Delhaize Group |
| Operating income (loss) | 413 | 290 | 340 | 52 | 95 | (74) | 1,116 |
| Impairments | 25 | _ | (1) | _ | _ | _ | 24 |
| (Gains) losses on the sale of assets | (18) | 1 | (3) | 1 | _ | _ | (19) |
| Restructuring and related charges and other | 69 | 14 | 5 | 8 | 1 | 16 | 113 |
| Adjustments to operating income | 76 | 15 | 1 | 9 | 1 | 16 | 118 |
| Underlying operating income (loss) | 489 | 305 | 341 | 61 | 96 | (58) | 1,234 |
| Depreciation and amortization | 344 | 257 | 144 | 73 | 77 | 13 | 908 |
| Underlying EBITDA | 833 | 562 | 485 | 134 | 173 | (45) | 2,142 |

Underlying operating income in local currency for half year 2017 was \$530 million for Ahold USA and \$331 million for Delhaize America.

Half year 2016¹

| | | | | IFRS | | | |
|---|--------------|---------------------|--------------------|---------|---------------------------------------|-----------------------------|----------------------------|
| € million | Ahold USA | Delhaize America | The Netherlands | Belgium | Central and Southeastern Europe | Global Support Office | Ahold Delhaize Group |
| Operating income (loss) | 437 | _ | 304 | _ | 11 | (92) | 660 |
| Impairments | 14 | _ | 11 | _ | 2 | _ | 27 |
| (Gains) losses on the sale of assets | (2) | _ | (1) | _ | _ | _ | (3) |
| Restructuring and related charges and other | 21 | _ | 6 | _ | _ | 33 | 60 |
| Adjustments to operating income | 33 | _ | 16 | _ | 2 | 33 | 84 |
| Underlying operating income (loss) | 470 | _ | 320 | _ | 13 | (59) | 744 |
| Depreciation and amortization | 341 | _ | 139 | _ | 26 | 2 | 508 |
| Underlying EBITDA | 811 | _ | 459 | _ | 39 | (57) | 1,252 |

^{1.} Comparative balances have been restated to conform to the current year's presentation. See Note 2.

Underlying operating income in local currency for half year 2016 was \$524 million for Ahold USA.



Store portfolio (including franchise and affiliate stores)

| | End of 2016 | Opened / acquired | Closed / other sold | End of Q2 2017 ¹ |
|---------------------------------|----------------|----------------------|------------------------|--------------------------------|
| Ahold USA | 776 | 1 | (9) | 768 |
| Delhaize America | 1,214 | _ | (5) | 1,209 |
| The Netherlands | 2,163 | 16 | (15) | 2,164 |
| Belgium | 765 | 14 | (7) | 772 |
| Central and Southeastern Europe | 1,638 | 40 | (2) | 1,676 |
| Total | 6,556 | 71 | (38) | 6,589 |

^{1.} The number of stores at the end of Q2 2017 includes 1,156 specialty stores (Etos and Gall & Gall) (end of 2016: 1,152).

Pro forma financial information

Pro forma net sales per channel

| € million | Pro forma Q2 2017 | Pro forma Q2 2016 | | constant | Pro forma HY 2017 | Pro forma HY 2016 | % change | % change constant rates |
|---------------------------|-------------------------|-------------------------|-------|----------|-------------------------|-------------------------|----------|-------------------------|
| Online sales ¹ | 553 | 471 | 17.4% | 16.5% | 1,104 | 936 | 17.9% | 16.8% |
| Store sales ² | 15,491 | 15,038 | 3.0% | 1.4% | 30,706 | 29,897 | 2.7% | 0.7% |
| Total net sales | 16,044 | 15,509 | 3.4% | 1.8% | 31,810 | 30,833 | 3.2% | 1.2% |

Pro forma net consumer online sales increased 22.2% in the second quarter to €652 million, or 21.2% at constant exchange rates. Net consumer online sales is a non-GAAP measures. For a description of this non-GAAP measures refer to section Use of non-GAAP financial measures at the end of this report.

Pro forma underlying operating income and pro forma underlying EBITDA¹

Underlying operating income per segment and underlying EBITDA per segment are as follows:

Q2 2017

| | | | | Pro forma | | | | | | | | |
|---|--------------|---------------------|--------------------|-----------|---------------------------------------|-----------------------------|----------------------------|--|--|--|--|--|
| € million | Ahold USA | Delhaize America | The Netherlands | Belgium | Central and Southeastern Europe | Global Support Office | Ahold Delhaize Group | | | | | |
| Operating income (loss) | 218 | 147 | 170 | 29 | 54 | (34) | 584 | | | | | |
| Impairments | 7 | _ | 2 | _ | _ | _ | 9 | | | | | |
| (Gains) losses on the sale of assets | (1) | 1 | _ | _ | _ | _ | _ | | | | | |
| Restructuring and related charges and other | 15 | 4 | 2 | 3 | 1 | 8 | 33 | | | | | |
| Adjustments to operating income | 21 | 5 | 4 | 3 | 1 | 8 | 42 | | | | | |
| Underlying operating income (loss) | 239 | 152 | 174 | 32 | 55 | (26) | 626 | | | | | |
| Depreciation and amortization | 168 | 130 | 73 | 36 | 39 | 7 | 453 | | | | | |
| Underlying EBITDA | 407 | 282 | 247 | 68 | 94 | (19) | 1,079 | | | | | |

Underlying operating income and underlying EBITDA are non-GAAP measures. For a description of these non-GAAP measures refer to section Use of non-GAAP financial measures at the end of this report.

Pro forma underlying operating income in local currency for Q2 2017 was \$265 million for Ahold USA and \$168 million for Delhaize America.

^{2.} Store sales also include sales under franchise agreements and other sales to third parties.



Q2 2016

| | | | | Pro forma | | | | | | | | |
|---|--------------|---------------------|--------------------|-----------|---------------------------------------|-----------------------------|----------------------------|--|--|--|--|--|
| € million | Ahold USA | Delhaize America | The Netherlands | Belgium | Central and Southeastern Europe | Global Support Office | Ahold Delhaize Group | | | | | |
| Operating income (loss) | 200 | 122 | 158 | 35 | 53 | (65) | 503 | | | | | |
| Impairments | 5 | 3 | 2 | 2 | 5 | _ | 17 | | | | | |
| (Gains) losses on the sale of assets | (1) | 3 | 1 | (1) | 1 | _ | 3 | | | | | |
| Restructuring and related charges and other | 5 | 4 | 6 | 1 | _ | 23 | 39 | | | | | |
| Adjustments to operating income | 9 | 10 | 9 | 2 | 6 | 23 | 59 | | | | | |
| Underlying operating income (loss) | 209 | 132 | 167 | 37 | 59 | (42) | 562 | | | | | |
| Depreciation and amortization | 165 | 119 | 70 | 36 | 37 | 6 | 433 | | | | | |
| Underlying EBITDA | 374 | 251 | 237 | 73 | 96 | (36) | 995 | | | | | |

Pro forma underlying operating income in local currency for Q2 2016 was \$235 million for Ahold USA and \$149 million for Delhaize America.

Half year 2017

| | | | | Pro forma | | | |
|---|--------------|---------------------|--------------------|-----------|---------------------------------------|-----------------------------|----------------------------|
| € million | Ahold USA | Delhaize America | The Netherlands | Belgium | Central and Southeastern Europe | Global Support Office | Ahold Delhaize Group |
| Operating income (loss) | 433 | 290 | 337 | 55 | 95 | (73) | 1,137 |
| Impairments | 16 | _ | 1 | _ | _ | _ | 17 |
| (Gains) losses on the sale of assets | (1) | 1 | (3) | _ | _ | _ | (3) |
| Restructuring and related charges and other | 40 | 14 | 4 | 5 | 1 | 15 | 79 |
| Adjustments to operating income | 55 | 15 | 2 | 5 | 1 | 15 | 93 |
| Underlying operating income (loss) | 488 | 305 | 339 | 60 | 96 | (58) | 1,230 |
| Depreciation and amortization | 342 | 258 | 144 | 73 | 77 | 13 | 907 |
| Underlying EBITDA | 830 | 563 | 483 | 133 | 173 | (45) | 2,137 |

Underlying operating income in local currency for half year 2017 was \$530 million for Ahold USA and \$331 million for Delhaize America.



Half year 2016

| | | | | Pro forma | | | | | | | | |
|---|--------------|---------------------|--------------------|-----------|---------------------------------------|-----------------------------|----------------------------|--|--|--|--|--|
| € million | Ahold USA | Delhaize America | The Netherlands | Belgium | Central and Southeastern Europe | Global Support Office | Ahold Delhaize Group | | | | | |
| Operating income (loss) | 429 | 244 | 301 | 52 | 93 | (122) | 997 | | | | | |
| Impairments | 14 | 3 | 10 | 14 | 6 | _ | 47 | | | | | |
| (Gains) losses on the sale of assets | (2) | 6 | _ | _ | 1 | _ | 5 | | | | | |
| Restructuring and related charges and other | 21 | 9 | 6 | 1 | _ | 35 | 72 | | | | | |
| Adjustments to operating income | 33 | 18 | 16 | 15 | 7 | 35 | 124 | | | | | |
| Underlying operating income (loss) | 462 | 262 | 317 | 67 | 100 | (87) | 1,121 | | | | | |
| Depreciation and amortization | 333 | 241 | 139 | 72 | 73 | 11 | 869 | | | | | |
| Underlying EBITDA | 795 | 503 | 456 | 139 | 173 | (76) | 1,990 | | | | | |

Underlying operating income in local currency for half year 2016 was \$515 million for Ahold USA and \$293 million for Delhaize America.

Pro forma underlying income from continuing operations¹

| € million | Pro forma Q2 2017 | Pro forma Q2 2016 | Pro forma HY 2017 | Pro forma HY 2016 |
|---|-------------------------|-------------------------|-------------------------|-------------------------|
| Income from continuing operations | 378 | 317 | 725 | 625 |
| Adjustments to operating income | 42 | 59 | 93 | 124 |
| Underlying adjustments to income taxes | _ | (18) | (19) | (40) |
| Underlying income from continuing operations | 420 | 358 | 799 | 709 |
| Basic earnings per share from continuing operations ² | 0.30 | 0.25 | 0.57 | 0.49 |
| Underlying earnings per share from continuing operations ² | 0.33 | 0.28 | 0.63 | 0.56 |

^{1.} Pro forma underlying income from continuing operations is a non-GAAP measure. For a description of this non-GAAP measure refer to section Use of non-GAAP financial measures at the end of this report.

Pro forma financial information reconciliations

Group pro forma financial information Q2 2017

| € million | Ahold Delhaize IFRS | Remedy stores and other | Ahold Delhaize pro forma |
|---|---------------------------|-------------------------------|--------------------------------|
| Net sales | 16,121 | (77) | 16,044 |
| Operating income | 547 | 37 | 584 |
| Impairments | 16 | (7) | 9 |
| Restructuring and related charges and other | 65 | (32) | 33 |
| Underlying operating income | 628 | (2) | 626 |

^{2.} The number of shares outstanding (1,272,112,616 shares) as of the merger effective date of July 24, 2016, is used as the basis for the calculation of the pro forma number of shares outstanding for the periods up to the merger date. After the merger date the actual number of shares outstanding are used in the calculation to determine the weighted average number of shares outstanding for the quarter and year to date. Pro forma basic and underlying earnings per share from continuing operations are calculated by dividing the pro forma (underlying) income from continuing operations attributable to equity holders by these numbers of shares outstanding. The weighted average number of shares used for calculating the pro forma basic and underlying earnings per share for Q2 2017 is 1,259 million (Q2 2016: 1,272 million).



Pro forma net sales by segment Q2 2017

| € million | Ahold Delhaize IFRS | Remedy stores and other | Ahold Delhaize pro forma |
|---------------------------------|---------------------------|-------------------------------|--------------------------------|
| Ahold USA | 5,997 | (63) | 5,934 |
| Delhaize America | 3,989 | _ | 3,989 |
| The Netherlands | 3,434 | (10) | 3,424 |
| Belgium | 1,262 | (4) | 1,258 |
| Central and Southeastern Europe | 1,439 | _ | 1,439 |
| Ahold Delhaize Group | 16,121 | (77) | 16,044 |

Pro forma operating income by segment Q2 2017

| € million | Ahold Delhaize IFRS | Remedy stores and other | Ahold Delhaize pro forma |
|---------------------------------|---------------------------|-------------------------------|--------------------------------|
| Ahold USA | 182 | 36 | 218 |
| Delhaize America | 147 | _ | 147 |
| The Netherlands | 172 | (2) | 170 |
| Belgium | 26 | 3 | 29 |
| Central and Southeastern Europe | 54 | _ | 54 |
| Global Support Office | (34) | _ | (34) |
| Ahold Delhaize Group | 547 | 37 | 584 |

Pro forma underlying income from continuing operations Q2 2017

| € million | Ahold Delhaize IFRS | Remedy stores and other | Ahold Delhaize pro forma |
|--|---------------------------|-------------------------------|--------------------------------|
| Income from continuing operations | 355 | 23 | 378 |
| Adjustments to operating income | 81 | (39) | 42 |
| Underlying adjustments to income taxes | (16) | 16 | |
| Underlying income from continuing operations | 420 | _ | 420 |

Combined free cash flow¹

| € million | Q2 2017 | Q2 2016 | HY 2017 | HY 2016 |
|--|------------|------------|------------|------------|
| Free cash flow | 400 | 225 | 597 | 460 |
| Delhaize Group 2016 (pre merger) | _ | 236 | _ | (25) |
| Free cash flow Ahold Delhaize combined | 400 | 461 | 597 | 435 |

^{1.} This represents the combined free cash flow of Ahold and Delhaize excluding pro forma adjustments. Delhaize pre-merger free cash flow has been aligned with the free cash flow definition of Ahold Delhaize.



Use of non-GAAP financial measures

This summary report includes non-GAAP financial measures. The descriptions of the non-GAAP financial measures are included on pages 70 and 71 of Ahold Delhaize's Annual Report 2016. The description of non-GAAP measures that are new or changed in 2017 are included below.

Comparable sales and comparable sales excluding gasoline sales

The definition of comparable sales is unchanged from the description included in the Annual Report 2016. However, Ahold Delhaize now considers store sales to be comparable after a store has been open for a full 56 weeks.

Financial calendar

Ahold Delhaize's financial year consists of 52 or 53 weeks and ends on the Sunday nearest to December 31.

Ahold Delhaize's 2017 financial year consists of 52 weeks and ends on December 31, 2017. The quarters in 2017 are:

First quarter

Second quarter

April 3 through April 2, 2017

April 3 through July 2, 2017

Third quarter

July 3 through October 1, 2017

Fourth quarter October 2 through December 31, 2017

Other information

Cautionary notice

This press release contains information that qualifies as inside information within the meaning of Article 7(1) of the EU Market Abuse Regulation.

This communication includes forward-looking statements. All statements other than statements of historical facts may be forward-looking statements. Words such as on track, expected, continue, to focus, will, look forward, guidance, strategy, promising growth potential, improve, plans, innovate, committed, progressing and to be or other similar words or expressions are typically used to identify forward-looking statements.

Forward-looking statements are subject to risks, uncertainties and other factors that are difficult to predict and that may cause actual results of Koninklijke Ahold Delhaize N.V. (the "Company") to differ materially from future results expressed or implied by such forward-looking statements. Such factors include, but are not limited to risks relating to competition and pressure on profit margins in the food retail industry; the impact of the Company's outstanding financial debt; future changes in accounting standards; the Company's ability to generate positive cash flows; general economic conditions; the Company's international operations; the impact of economic conditions on consumer spending; turbulences in the global credit markets and the economy; the significance of the Company's U.S. operations and the concentration of its U.S. operations on the east coast of the U.S.; increases in interest rates and the impact of downgrades in the Company's credit ratings; competitive labor markets, changes in labor conditions and labor disruptions; environmental liabilities associated with the properties that the Company owns or leases; the Company's inability to locate appropriate real estate or enter into real estate leases on commercially acceptable terms; exchange rate fluctuations; additional expenses or capital expenditures associated with compliance with federal, regional, state and local laws and regulations in the U.S., the Netherlands, Belgium and other countries; product liability claims and adverse publicity; risks related to corporate responsibility and sustainable retailing; the Company's inability to successfully implement its strategy, manage the growth of its business or realize the anticipated benefits of acquisitions; its inability to successfully complete divestitures and the effect of contingent liabilities arising from completed divestitures; unexpected outcomes with respect to tax audits; disruption of operations and other factors negatively affecting the Company's suppliers; the unsuccessful operation of the Company's franchised and affiliated stores; natural disasters and geopolitical events; inherent limitations in the Company's control systems; the failure or breach of security of IT systems; changes in supplier terms; antitrust and similar legislation; unexpected outcome in the Company's legal proceedings; adverse results arising from the Company's claims against its selfinsurance programs; increase in costs associated with the Company's defined benefit pension plans; and other factors discussed in the Company's public filings and other disclosures.

Forward-looking statements reflect the current views of the Company's management and assumptions based on information currently available to the Company's management. Forward-looking statements speak only as of the date they are made, and the Company does not assume any obligation to update such statements, except as required by law.

For more information:

Social media: Twitter: @AholdDelhaize

> YouTube: @AholdDelhaize LinkedIn: @AholdDelhaize

Ahold Delhaize is one of the world's largest food retail groups and a leader in both supermarkets and e-Commerce. Its family of 21 strong, local brands serves more than 50 million customers each week in 11 countries. Together, these brands employ more than 370,000 associates in 6,500 grocery and specialty stores and include the top online retailer in the Benelux and the leading online grocers in the Benelux and the United States. Ahold Delhaize brands are at the forefront of sustainable retailing, sourcing responsibly, supporting local communities and helping customers make healthier choices. Headquartered in Zaandam, the Netherlands, Ahold Delhaize is listed on the Euronext Amsterdam and Brussels stock exchanges (ticker: AD) and its American Depositary Receipts are traded on the over-the-counter market in the U.S. and quoted on the OTCQX International marketplace (ticker: ADRNY). For more information, please visit www.aholddelhaize.com.







































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