



News Release

Ashland sets date for fiscal 2023 third-quarter earnings release and conference call webcast

WILMINGTON, Del., July 14, 2023 – Ashland Inc. (NYSE: ASH) today announced plans to issue its fiscal-third quarter earnings release at approximately 5 p.m. ET on Tuesday, July 25, 2023. The company's live webcast with securities analysts will include an executive summary and detailed remarks. The live webcast will take place at 9 a.m. ET on Wednesday, July 26, 2023. Simultaneously, the company will post a slide presentation in the Investor Relations section of its website at <http://investor.ashland.com>.

Participants in the webcast presentation include:

- Guillermo Novo, chair, and chief executive officer
- Kevin Willis, senior vice president and chief financial officer and
- Seth Mrozek, director of investor relations

To access the call by phone, please use this [registration link](#) to be provided with dial in details. To avoid delays, Ashland encourages participants to dial into the conference call fifteen minutes ahead of the scheduled start time.

The webcast and supporting materials will be accessible through the Investor Relations section of Ashland's website at <http://investor.ashland.com>. Following the live event, an archived version of the webcast and supporting materials will be available on the Ashland website for 12 months.

About Ashland

Ashland Inc. (NYSE: ASH) is a global additives and specialty ingredients company with a conscious and proactive mindset for environment, social and governance (ESG). The company serves customers in a wide range of consumer and industrial markets, including architectural coatings, construction, energy, food and beverage, nutraceuticals, personal care and pharmaceutical. Approximately 3,900 passionate, tenacious solvers – from renowned scientists and research chemists to talented engineers and plant operators – thrive on developing practical, innovative and elegant solutions to complex problems for customers in more than 100 countries. Visit ashland.com and ashland.com/ESG to learn more.

TM Trademark, Ashland or its subsidiaries, registered in various countries.

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