(In millions except per share data - preliminary and unaudited)

	Three months ended					Year Ended					
	Septemb					Septem					
	2	020	2	019		2020	2019				
Sales	\$	609	\$	609	\$	2,326	\$	2,493			
Cost of sales	•	448	•	400	•	1,619	•	1,726			
GROSS PROFIT		161		209	-	707		767			
Selling, general and administrative expense		109		88		424		453			
Research and development expense		16		15		64		66			
Intangibles amortization expense		21		21		85		86			
Equity and other income		-		-		8		4			
Goodwill impairment						530		-			
OPERATING INCOME (LOSS)		15		85		(388)		166			
Net interest and other expense		6		26		119		99			
Other net periodic benefit income (loss)		-		(11)		2		5			
Net income (loss) on divestitures				1		2	_	(2)			
INCOME (LOSS) FROM CONTINUING OPERATIONS											
BEFORE INCOME TAXES		9		49		(503)		70			
Income tax expense (benefit)		9		22		(12)		46			
INCOME (LOSS) FROM CONTINUING OPERATIONS		-		27		(491)		24			
Income (loss) from discontinued operations (net of income taxes)		<u>5</u> 5	_	384	_	(17)	_	481			
NET INCOME (LOSS)	<u>\$</u>	5	\$	411	<u>\$</u>	(508)	\$	505			
DILUTED EARNINGS PER SHARE											
Income (loss) from continuing operations	\$	-	\$	0.44	\$	(8.10)	\$	0.39			
Income (loss) from discontinued operations		0.07		6.27	_	(0.29)	_	7.64			
Net income (loss)	\$	0.07	\$	6.71	<u>\$</u>	(8.39)	\$	8.03			
AVED A CE DU LITED COMMON QUADEC CUTOTANDINO		0.4		0.4		0.4		00			
AVERAGE DILUTED COMMON SHARES OUTSTANDING (a)		61		61		61		63			
SALES											
Life Sciences		180		176		708		732			
Personal Care and Household		164		156		615		651			
Consumer Specialties		344		332		1,323		1,383			
Specialty Additives		160		160		589		654			
Performance Adhesives		80		87		310		345			
Industrial Specialties		240		247		899		999			
Intermediates & Solvents		28		42		129		160			
Intersegment Sales		(3)		(12)		(25)		(49)			
•	\$	609	\$	609	\$	2,326	\$	2,493			
			_=		_						
OPERATING INCOME (LOSS)											
Life Sciences		26		26		123		114			
Personal Care and Household		13		27		(296)		85			
Consumer Specialties		39		53		(173)		199			
Specialty Additives		5		22		(132)		18			
Performance Adhesives	_	16	_	15	_	<u> </u>	_	58			
Industrial Specialties		21		37		(76)		76			
Intermediates & Solvents		(3)		9		(10)		28			
Unallocated and other		(42)		(14)		(129)		(137)			
	\$	15	\$	85	\$	(388)	\$	166			
			-		Ť		÷				

⁽a) As a result of the loss from continuing operations for the twelve months ending September 30, 2020, the effect of the share-based awards convertible to common shares would be anti-dilutive. In accordance with U.S. GAAP, these shares have been excluded from the diluted earnings per share calculation for the applicable periods.

Ashland Global Holdings Inc. and Consolidated Subsidiaries CONDENSED CONSOLIDATED BALANCE SHEETS

	September 30 2020	September 30 2019
ASSETS		
Current assets		
Cash and cash equivalents	\$ 454	\$ 232
Accounts receivable	471	481
Inventories	529	597
Other assets	87	64
Held for sale	6	59
Total current assets	1,547	1,433
Noncurrent assets		
Property, plant and equipment		
Cost	3,265	3,165
Accumulated depreciation	1,700	1,588
Net property, plant and equipment	1,565	1,577
Goodwill	1,758	2,253
Intangibles	1,013	1,088
Operating lease assets, net	137	-
Restricted investments	301	310
Asbestos insurance receivable	136	157
Deferred income taxes	26	23
Other assets	394	410
Total noncurrent assets	5,330	5,818
Total assets	\$ 6,877	\$ 7,251
LIABILITIES AND EQUITY		
Current liabilities		
Short-term debt	\$ 280	\$ 166
Trade and other payables	233	313
Accrued expenses and other liabilities	277	271
Current operating lease obligations	23	
Held for sale	-	7
Total current liabilities	813	757
Noncurrent liabilities		
Long-term debt	1,573	1,501
Asbestos litigation reserve	513	555
Deferred income taxes	229	264
Employee benefit obligations	157	150
Operating lease obligations	124	-
Other liabilities	432	453
Total noncurrent liabilities	3,028	2,923
Stockholders' equity	3,036	3,571
Total liabilities and stockholders' equity	\$ 6,877	\$ 7,251

(a) Excludes changes resulting from operations acquired or sold.

		Three months ended September 30						
		2020		er 30 S 2019 2020			iber 3	
CASH FLOWS PROVIDED (USED) BY OPERATING ACTIVITIES	2	020		:019		2020		2019
FROM CONTINUING OPERATIONS	•	-	Φ.	444	Φ.	(500)	Φ.	505
Net income (loss)	\$	5	\$	411	\$	(508)	\$	505
Loss from discontinued operations (net of taxes) Adjustments to reconcile income from continuing operations to		(5)		(384)		17		(481)
cash flows from operating activities								
Depreciation and amortization		63		64		247		289
Original issue discount and debt issuance cost amortization		1		7		15		13
Deferred income taxes		(13)		19		(43)		20
Distributions to equity affiliates		` 2		-		` 1		-
Stock based compensation expense		3		5		14		21
Excess tax benefit on stock based compensation		-		9		1		11
Loss on early retirement of debt		- (40)		- (-)		59		-
(Income) loss from restricted investments		(13)		(7)		(30)		(17)
Net (income) loss on divestitures		(3)		-		(3) 530		8
Impairments Pension contributions		(1)		(1)		(6)		(5)
Loss (gain) on pension and other postretirement plan remeasurements		(1)		11		(0)		(7)
Change in operating assets and liabilities (a)		121		1		19		(129)
Total cash flows provided by operating activities from continuing operations		160	-	135	-	313	-	228
CASH FLOWS PROVIDED (USED) BY INVESTING ACTIVITIES								
FROM CONTINUING OPERATIONS								
Additions to property, plant and equipment		(44)		(52)		(138)		(154)
Proceeds from disposal of property, plant and equipment		4		4		5		9
Purchase of operations - net of cash acquired		-		-		-		(2)
Proceeds from sale or restructuring of operations		9		-		9		-
Proceeds from settlement of Company-owned life insurance contracts Company-owned life insurance payments		1		1		8 (6)		3
Net purchase of funds restricted for specific transactions		(4)		(1) (4)		(3)		(3) (7)
Reimbursements from restricted investments		9		7		35		32
Proceeds from sale of securities		5		192		21		348
Purchases of securities		(5)		(192)		(21)		(348)
Proceeds from the settlement of derivative instruments		-		2		-		6
Payments for the settlement of derivative instruments		-		-		-		(2)
Total cash flows used by investing activities from continuing operations		(25)		(43)		(90)		(118)
CASH FLOWS PROVIDED (USED) BY FINANCING ACTIVITIES								
FROM CONTINUING OPERATIONS						004		
Proceeds from issuance of long-term debt		-		(700)		804		(707)
Repayment of long-term debt Proceeds from (repayment of) short-term debt		(166)		(788) (161)		(767) 115		(797) (78)
Premium on long-term debt repayment		(100)		(101)		(59)		(70)
Repurchase of common stock		_		_		(00)		(200)
Debt issuance costs		-		_		(11)		(200)
Cash dividends paid		(16)		(16)		(66)		(64)
Stock based compensation employee withholding taxes paid in cash		(1)		(2)		(7)		(10)
Total cash flows provided (used) by financing activities from continuing operations		(183)		(967)		9		(1,149)
CASH PROVIDED (USED) BY CONTINUING OPERATIONS		(48)		(875)		232		(1,039)
Cash provided (used) by discontinued operations								
Operating cash flows		(12)		14		(110)		13
Investing cash flows		97		961		98		967
Effect of currency exchange rate changes on cash and cash equivalents INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS		<u>1</u> 38		100		<u>2</u> 222	-	(3) (62)
CASH AND CASH EQUIVALENTS - BEGINNING OF PERIOD	-	416	-	132		232	-	294
CASH AND CASH EQUIVALENTS - BEGINNING OF PERIOD	\$	454	\$	232	\$	454	\$	232
OAGITAND OAGITEQUIVALENTO - END OF TENIOD	Ψ	707	Ψ	202	Ψ	707	Ψ	202
DEPRECIATION AND AMORTIZATION								
Life Sciences		15		15		60		61
Personal Care and Household		20		20		77		79
Consumer Specialties	-	35		35		137	-	140
Specialty Additives		21		21		81		119
Performance Adhesives		4		4		15		14
Industrial Specialties		25		25		96		133
Intermediates & Solvents		3		4		14		13
Unallocated and other						-		3
	\$	63	\$	64	\$	247	\$	289

		Three mon Septem		
Adjusted EBITDA - Ashland Global Holdings Inc.		2020		2019
Net income (loss)	\$	5	\$	411
Income tax expense (benefit)		9		22
Net interest and other expense		6		26
Depreciation and amortization		63		64
EBITDA		83		523
(Income) loss from discontinued operations (net of taxes)		(5)		(384)
Loss on pension and other postretirement plan remeasurements		-		11
Operating key items (see Table 5)		76		
Adjusted EBITDA	\$	154	\$	150
Life Sciences Operating income	 \$	26	\$	26
Add:				
Depreciation and amortization		15		15
Operating key items (see Table 5)		10		-
Adjusted EBITDA	\$	51	\$	41
	-			
Personal Care and Household				
Operating income		13	\$	27
Add:				
Depreciation and amortization		20		20
Operating key items (see Table 5)		13		
Adjusted EBITDA	<u>\$</u>	46	<u>\$</u>	47
Adjusted EBITDA - Consumer Specialties Total				
Operating income	\$	39	\$	53
Add:				
Depreciation and amortization		35		35
Operating key items (see Table 5)	_	23		
Adjusted EBITDA	<u>\$</u>	97	\$	88

Three months ended

		Septe	mber	30
	_	2020		2019
Specialty Additives				
Operating income	\$	5	\$	22
Add:		0.4		
Depreciation and amortization		21		21
Operating key items (see Table 5)	<u></u>	18	Φ.	
Adjusted EBITDA	<u>\$</u>	44	<u>\$</u>	43
Performance Adhesives				
Operating income	\$	16	\$	15
Add:				
Depreciation and amortization	 	4		4
Adjusted EBITDA	\$	20	\$	19
Adjusted EBITDA - Industrial Specialties Total				
Operating income	\$	21	\$	37
Add:				
Depreciation and amortization		25		25
Operating key items (see Table 5)		18		
Adjusted EBITDA	\$	64	\$	62
Adjusted EBITDA - Intermediates and Solvents				
Operating income	\$	(3)	\$	9
Add:				
Depreciation and amortization		3		4
Operating key items (see Table 5)		6		
Adjusted EBITDA	\$	6	\$	13

Ashland Global Holdings Inc. and Consolidated Subsidiaries SEGMENT COMPONENTS OF KEY ITEMS FOR APPLICABLE INCOME STATEMENT CAPTIONS

Personal P
Life and botton Communication Communic
Comparting (NCOME (LOSS)
Numerican control measures \$ (10) \$ (13) \$ (23) \$ (16) \$ - \$ (16) \$ (16) \$ (17) \$ (7) \$ \$ \$ (17) \$ \$
Restructing, separation and other costs 1
Restructuring, separation and other costs 1
All other operating income (loss)
NET INTEREST AND OTHER EXPENSE
Common C
Common C
NICOME TAX EXPENSE (BENEFIT) Tax effect of key (terns (a) 14 14 14 14 14 14 14 1
NCOME TAX EXPENSE (BENEFIT) Tax effect of key items (a) (13
Tax effect of key litems (a) Tax specific key litems (b) All other income tax expense (benefit) NCOME (LOSS) FROM CONTINUING OPERATIONS \$2.6 \$1.3 \$3.9 \$5.5 \$1.6 \$2.1 \$3.0 \$3.0 \$5.5 \$1.6 \$2.1 \$3.0 \$3.0 \$5.5 \$1.6 \$3.0 \$3.0 \$5.5 \$3.0 \$3.0 \$5.5 \$3.0 \$3.0 \$5.5 \$3.0 \$3.0 \$5.5 \$3.0 \$3.0 \$5.5 \$3.0 \$3.0 \$5.5 \$3.0 \$3.0 \$3.0 \$5.5 \$3.0 \$
Tax specific key litems (b) All other income tax expense (benefit) S
INCOME (LOSS) FROM CONTINUING OPERATIONS \$26 \$13 \$39 \$5 \$16 \$21 \$30 \$15 \$3 \$3 \$3 \$3 \$3 \$3 \$3 \$
NCOME (LOSS) FROM CONTINUING OPERATIONS \$26 \$13 \$39 \$5 \$16 \$21 \$30 \$30 \$5 \$16 \$21 \$30 \$30 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$
Personal Care and Pousehold Personal Care and Pousehold Personal Care and Pousehold Personal Additives Performance Adhesives Performance Adhesives Industrial Specialties Intermediates and Solvents Performance Adhesives Industrial Specialties Performance Adhesives Perfor
Personal Care and Pousehold Personal Care and Pousehold Personal Care and Pousehold Personal Additives Performance Adhesives Performance Adhesives Industrial Specialties Intermediates and Solvents Performance Adhesives Industrial Specialties Performance Adhesives Perfor
Life Sciences Additives Specialty Additives Additives Specialty Additives Specialty Specialties Specialties Specialties Specialties Unallocated & Other Special Specia
OPERATING INCOME (LOSS) Operating key items: Restructuring, separation and other costs \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ 1 \$ (1) Restructuring, separation and other costs \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ 1 \$ (1) Proxy Costs 1 1
Restructuring, separation and other costs \$ - \$ - \$ - \$ - \$ - \$ - \$ (1) \$ (1) Proxy Costs
Proxy Costs 1 1 1 1 1 1 1 1 1 1 85 All other operating income (loss) 26 27 53 22 15 37 9 (14) 85 NET INTEREST AND OTHER EXPENSE Key items 1 1 1 1 1 1 1 1 1 1 1 1 1 25 25 25 25 26 26 26 26 26 27 53 22 15 37 9 (14) 85 85 NET INTEREST AND OTHER EXPENSE ***********************************
Operating income (loss) 26 27 53 22 15 37 9 (14) 85 NET INTEREST AND OTHER EXPENSE
NET INTEREST AND OTHER EXPENSE Key items 1 1 1 1 1 1 1 1 25 25 25 25 26
Key items 1 1 All other net interest and other expense 25 25 26 26 OTHER NET PERIODIC BENEFIT INCOME (COSTS)
All other net interest and other expense 25 25 26 OTHER NET PERIODIC BENEFIT INCOME (COSTS)
OTHER NET PERIODIC BENEFIT INCOME (COSTS)
V = V
Key items (11)
All other net periodic benefit costs
NET INCOME ON DIVESTITURES 1 1
INCOME TAX EXPENSE (BENEFIT)
Tax effect of key items (a) (3) (3) Tax specific key items (b)
All other income tax expense (benefit)
INCOME (LOSS) FROM CONTINUING OPERATIONS \$ 26 \$ 27 \$ 53 \$ 22 \$ 15 \$ 37 \$ 9 \$ (72) \$ 27

⁽a) Represents the tax effect of the key items that are previously identified above.
(b) Represents key items resulting from tax specific financial transactions, tax law changes or other matters that fall within the definition of tax specific key items. See Table 7 for additional information.

	Three months ended September 30					Year Ended September 30					
Free cash flows (a)	2020		2019		2020		2	2019			
Total cash flows provided by operating activities from continuing operations	\$	160	\$	135	\$	313	\$	228			
Adjustments: Additions to property, plant and equipment		(44)		(52)		(138)		(154)			
Free cash flows (a)	\$	116	\$	83	\$	175	\$	74			

⁽a) Free cash flow is defined as cash flows provided (used) by operating activities less additions to property, plant and equipment and other items Ashland has deemed non-operational (if applicable).

	Three mo	Year l	Ended	
	Septe	Septen	nber 30	
Adjusted operating income (loss)	2020	2019	2020	2019
Operating income (loss) (as reported)	\$ 15	\$ 85	\$ (388)	\$ 166
Key items, before tax:				
Goodwill impairment	-	-	530	-
Restructuring, separation and other costs	22	(1)	58	90
Inventory control measures	47	-	51	-
Environmental reserve adjustments	7	-	26	15
Proxy costs	-	1	-	4
Tax indemnity expense	-	-	-	6
Unplanned plant shutdowns	<u>-</u> _			2
Adjusted operating income (non-GAAP)	\$ 91	\$ 85	\$ 277	\$ 283

RECONCILIATION OF CERTAIN NON-GAAP DATA

(In millions except per share data - preliminary and unaudited)

	Three months ended September 30				d 80			
	20)20	2	019	- 2	2020	2	2019
Income (loss) from continuing operations (as reported)	\$	_	\$	27	\$	(491)	\$	24
Key items, before tax:								
Goodwill impairment		-		-		530		-
Restructuring, separation and other costs		22		1		58		90
Inventory control measures		47		-		51		-
Environmental reserve adjustments		7		-		26		15
Proxy costs		-		(1)		-		4
Tax indemnity expense		-		-		-		6
Unplanned plant shutdowns		-		-		-		2
Gain on pension and other postretirement plan remeasurements		-		11		-		(7)
Unrealized (gain) loss on securities		(11)		(5)		(20)		(7)
Accelerated amortization of debt issuance costs		-		-		8		-
Loss on early retirement of debt		-		-		59		-
Debt refinancing costs		-		6		-		6
Net loss on acquisitions and divestitures								3
Key items, before tax		65		12		712		112
Tax effect of key items (a)		(13)		(3)		(33)		(14)
Key items, after tax		52		9		679		98
Tax specific key items:								
Deferred tax rate changes		-		-		-		2
One-time transition tax		-		-		-		28
Uncertain tax positions		3		2		3		(6)
Restructuring and separation activity		-		13		-		12
Other tax reform related activity		5		(1)		(20)		(1)
Other				(3)				<u> </u>
Tax specific key items (b)		8		11		(17)		35
Total key items		60		20		662		133
Adjusted income from continuing operations (non-GAAP)	\$	60	\$	47	\$	171	\$	157
Amortization expense adjustment (net of tax) (c)		16		17		67		67
Adjusted income from continuing operations (non-GAAP) excluding intangibles amortization	-					<u> </u>		<u> </u>
expense	\$	76	\$	64	\$	238	\$	224

- (a) Represents the tax effect of the key items that are previously identified above.
- (b) Represents key items resulting from tax specific financial transactions, tax law changes or other matters that fall within the definition of tax specific key items. These tax specific key items included the following:
 - Deferred tax rate changes: Includes the impact from the remeasurement of Ashland's domestic deferred tax balances resulting from the enactment of the Tax Cuts and Jobs Act (Tax Act) as well as the impact from rate changes for other jurisdictions.
 - One-time transition tax: Includes the one-time transition tax expense resulting from the enactment of the Tax Act.
 - Uncertain tax positions: Includes the impact from the settlement of uncertain tax positions with various tax authorities.
 - Restructuring and separation activity: Includes the impact from company-wide restructuring activities. These adjustments related to various tax impacts including state tax costs, foreign tax costs and other tax account adjustments.
 - Other tax reform: Includes the impact of other items related to the Tax Act and other tax law changes enacted during 2019 and 2020.
- (c) Amortization expense adjustment (net of tax) tax rates were 24% and 21% for the three and twelve months ended September 30, 2020, respectively, and 21% and 23% for the three and twelve months ended September 30, 2019, respectively.

RECONCILIATION OF CERTAIN NON-GAAP DATA

(In millions except per share data - preliminary and unaudited)

	Th	ree mon	iths e	nded		Year E	nde	b
	September 30				ber 3	30		
	2	020	2	2019	2	2020	2	2019
Diluted EPS from continuing operations (as reported)	\$	-	\$	0.44	\$	(8.10)	\$	0.39
Key items, before tax:								
Goodwill impairment		-		-		8.75		-
Restructuring, separation and other costs		0.36		0.01		0.95		1.42
Inventory control measures		0.77		-		0.83		-
Environmental reserve adjustments		0.12		-		0.42		0.24
Proxy costs		-		(0.01)		-		0.07
Tax indemnity expense		-		-		-		0.10
Unplanned plant shutdowns		-		-		-		0.03
Gain on pension and other postretirement plan remeasurements		-		0.18		-		(0.11)
Unrealized (gain) loss on securities		(0.18)		(0.07)		(0.33)		(0.11)
Accelerated amortization of debt issuance costs		-		-		0.13		-
Debt refinancing costs		-		0.09		0.97		0.09
Net loss on acquisitions and divestitures								0.05
Key items, before tax		1.07		0.20		11.72		1.78
Tax effect of key items (a)		(0.21)		(0.05)		(0.54)		(0.22)
Key items, after tax		0.86		0.15		11.18		1.56
Tax specific key items:								
Deferred tax rate changes		-		-		-		0.03
One-time transition tax		-		-		-		0.44
Uncertain tax positions		0.05		0.03		0.05		(0.09)
Restructuring and separation activity		-		0.21		-		0.19
Other tax reform related activity		0.08		(0.02)		(0.33)		(0.02)
Other				(0.04)				
Tax specific key items (b)		0.13		0.18		(0.28)		0.55
Total key items		0.99		0.33		10.90		2.11
Adjusted diluted EPS from continuing operations (non-GAAP)	\$	0.99	\$_	0.77	\$_	2.80	\$_	2.50
Amortization expense adjustment (net of tax) (c)		0.26		0.26		1.10		1.05
Adjusted diluted EPS from continuing operations (non-GAAP) excluding intangibles			-		-			
amortization expense	\$	1.25	\$	1.03	\$	3.90	\$	3.55

- (a) Represents the tax effect of the key items that are previously identified above.
- (b) Represents key items resulting from tax specific financial transactions, tax law changes or other matters that fall within the definition of tax specific key items. These tax specific key items included the following:
 - Deferred tax rate changes: Includes the impact from the remeasurement of Ashland's domestic deferred tax balances resulting from the enactment of the Tax Cuts and Jobs Act (Tax Act) as well as the impact from rate changes for other jurisdictions.
 - One-time transition tax: Includes the one-time transition tax expense resulting from the enactment of the Tax Act.
 - Uncertain tax positions: Includes the impact from the settlement of uncertain tax positions with various tax authorities.
 - Restructuring and separation activity: Includes the impact from company-wide restructuring activities. These adjustments related to various tax impacts including state tax costs, foreign tax costs and other tax account adjustments.
 - Other tax reform: Includes the impact of other items related to the Tax Act and other tax law changes enacted during 2019 and 2020.
- (c) Amortization expense adjustment (net of tax) tax rates were 24% and 21% for the three and twelve months ended September 30, 2020, respectively, and 21% and 23% for the three and twelve months ended September 30, 2019, respectively.

	<u></u>	Year l Septen	Ended nber 30)
	2	2020	:	2019
Net income (loss)	\$	(508)	\$	505
Income tax expense (benefit)		(12)		46
Net interest and other expense		119		99
Depreciation and amortization (a)		247		250
EBITDA		(154)		900
(Income) loss from discontinued operations (net of taxes)		17		(481)
Key items included in EBITDA:				
Goodwill impairment		530		-
Restructuring, separation and other costs (b)		58		51
Accelerated depreciation		-		39
Inventory control measures		51		-
Environmental reserve adjustments		26		15
Proxy costs		-		4
Tax indemnity expense		-		6
Unplanned plant shutdowns		-		2
Gain on pension and other postretirement plan remeasurements		-		(7)
Net loss on acquisitions and divestitures (c)		<u>-</u>		3
Adjusted EBITDA (d)	<u>\$</u>	528	\$	532

Excludes zero and \$39 million of accelerated depreciation during 2020 and 2019, respectively.

Excludes 2ero and \$35 million during 2019.

Includes impairments of \$8 million during 2019.

Excludes expense of \$3 million during 2019 related to ongoing adjustments of previous divestiture transactions.

Includes \$2 million and \$9 million during 2020 and 2019, respectively of net period pension and other postretirement costs (income) recognized ratably throughout the fiscal year.